

◀ 2020 ▶ BUDGET

VOTE
40

TRANSPORT



national treasury

Department:
National Treasury
REPUBLIC OF SOUTH AFRICA



Estimates of National Expenditure

2020

**National Treasury
Republic of South Africa**



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The 2020 Estimates of National Expenditure is compiled with the latest available information from departmental and other sources. Some of this information is unaudited or subject to revision.

The Estimates of National Expenditure e-publications for individual votes are available at www.treasury.gov.za. Compared to the abridged Estimates of National Expenditure publication, the e-publications for each vote contain more comprehensive coverage of all public entities, transfers and subsidies and information on programme specific personnel expenditure.

Foreword

The Estimates of National Expenditure (ENE) publications remain an integral part of the annual budgeting process. In light of the prevailing economic climate, which requires careful consideration around the management of public funds, it has become necessary to focus our efforts on reprioritising existing government resources to areas where the most value can be derived for the benefit of all South Africans. To alleviate fiscal pressures, reductions have been effected on the baseline budgets of departments and public entities. The budgets unpacked in this document reflect the outcome of a robust negotiation process, which was led by a committee of senior officials in central government departments under the political guidance of the Ministers' Committee on the Budget. There was also wide-ranging intergovernmental consultation on budgets in the provincial and local spheres of government. Ultimately, the budgetary proposals emanating from these negotiations and consultations were considered and approved by Cabinet.

The abridged ENE provides a comprehensive account of the priorities, spending plans and service delivery commitments of the 41 national government votes, and for selected public entities. The e-publications for each vote, which are available on National Treasury's website, contain further details on goods and services, transfers and subsidies, other public entities, and lower-level spending information on service delivery. In addition, the Vulekamali online portal serves as a transparent, user-friendly source of information that includes supplementary detailed data as contained in the ENE publications. The portal is a valuable resource for anyone to learn about how government compiles its budget and spends public funds.

The Open Budget Survey, which is published biannually by the International Budget Partnership, assesses and ranks countries based on the availability of 8 key budget documents and the comprehensiveness of the data presented in these documents. In the latest survey, published in 2017, South Africa ranked joint first out of 102 countries with a score of 89 per cent. The next survey is expected to be published in 2020/21 and hopefully South Africa will retain that first position.

All information presented in the ENE publications and Vulekamali promotes a culture of public engagement, accountability in state institutions, and the appropriate spending of public funds to achieve the outcomes as envisaged in the National Development Plan.

A special thanks is extended to all contributors and government colleagues who assisted in making this possible, especially the political leadership shown by the executive and the spirited efforts of the National Treasury team.



Dondo Mogajane
Director-General: National Treasury

Introduction

Estimates of National Expenditure publications

Estimates of National Expenditure (ENE) publications describe in detail government's expenditure plans over the next three financial years, also known as the medium-term expenditure framework (MTEF) period. The 2020 MTEF period is from 2020/21 to 2022/23.

The ENE publications contain detailed information regarding the allocations set out in the Appropriation Bill, for the current financial year. Government's proposed spending plans for the full MTEF period, are shown. Information on how government institutions have spent their budgets in previous years is also included. Explanations are provided on how institutions intend to use their allocations over the medium term to achieve their goals, and the outputs and outcomes to which their spending is expected to lead. Tables present non-financial performance indicators and targets, departmental receipts, and detailed expenditure trends and estimates by programme, subprogramme and economic classification, and programme personnel data tables for each vote and all entities. Brief explanatory narratives set out the institution's purpose (and that of its programmes), mandate, programme-level objectives and descriptions of subprogrammes. An in-depth narrative analyses the institution's expected expenditure over the MTEF period.

Additional data tables containing information on provincial and municipal conditional grants, public-private partnerships, donor funding, infrastructure spending and information at the level of site service delivery, where applicable, are available on the National Treasury website and the Vulekamali online portal.

A separate 2020 ENE Overview publication is also available on the National Treasury website and summarises the ENE information across all votes. The 2020 ENE Overview contains a narrative explanation and budget-wide summary tables; and it also has a write-up on how to interpret the information that is contained in each section of the publications.

Transport

National Treasury

Republic of South Africa



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Vote 40

Transport

Budget summary

R million	2020/21				2021/22	2022/23
	Total	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total
MTEF allocation						
Administration	491.8	475.0	13.9	3.0	521.6	542.7
Integrated Transport Planning	104.5	104.3	–	0.2	107.8	112.3
Rail Transport	13 195.2	50.9	13 144.1	0.1	19 148.9	21 702.2
Road Transport	33 816.7	134.5	33 681.4	0.8	34 035.8	34 309.6
Civil Aviation	240.7	219.1	21.1	0.5	255.4	263.9
Maritime Transport	149.4	107.9	41.0	0.4	152.6	159.0
Public Transport	14 038.0	358.6	13 679.1	0.3	14 812.4	15 138.4
Subtotal	62 036.3	1 450.4	60 580.6	5.3	69 034.6	72 228.0
Direct charge against the National Revenue Fund						
International Oil Pollution Compensation Fund	11.0	–	11.0	–	11.6	12.0
Total expenditure estimates	62 047.2	1 450.4	60 591.6	5.3	69 046.2	72 240.0
Executive authority	Minister of Transport					
Accounting officer	Director-General of Transport					
Website	www.transport.gov.za					

The Estimates of National Expenditure e-publications for individual votes are available at www.treasury.gov.za. These publications provide more comprehensive coverage of vote-specific information, particularly about transfers and subsidies, personnel and other public institutions. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Lead the provision of an integrated, sustainable, reliable and safe transport system through planning, developing, coordinating, promoting and implementing transport policies, regulations and strategies.

Mandate

The Constitution identifies the legislative responsibilities of different spheres of government with regards to all modes of transport and its associated infrastructure. The Department of Transport is responsible for the legislation and policies for rail, pipelines, roads, airports, ports and the intermodal operations of public transport and freight. The department conducts sector research, formulates legislation and policy to set the strategic direction of subsectors, assigns responsibilities to public entities, regulates through setting norms and standards, and monitors implementation.

Selected performance indicators

Table 40.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Past			Current	Projections		
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Lane kilometres of surfaced roads rehabilitated per year	Road Transport	Priority 1: Economic transformation and job creation	397	1 500	1 600	1 700	1 785	2 053	2 361
Lane kilometres of roads resealed per year	Road Transport		1 735	4 000	4 300	4 700	4 935	5 429	5 863
Kilometres of roads re-gravelled per year	Road Transport		1 664	543	5 800	5 900	6 195	6 695	7 215
Square kilometres of blacktop patching on roads (including pothole repairs) per year	Road Transport	Priority 1: Economic transformation and job creation	489 273	94 792	900 000	900 000	945 000	1 239 500	1 549 375
Kilometres of gravel roads bladed per year	Road Transport		146 631	42 967	485 000	500 000	525 000	604 250	694 888

Table 40.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Past			Current	Projections		
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Number of average weekday bus rapid transit passenger trips per year: Rea Vaya (Johannesburg)	Public Transport	Priority 4: Spatial integration, human settlements and local government	50 000	55 000	50 695	60 000	155 780	158 896	162 074
Total number of municipalities with integrated public transport networks facilitated at the construction phase	Public Transport		11	13	13	13	10	10	10
Number of average weekday bus rapid transit passenger trips per year: MyCITI (Cape Town)	Public Transport		71 153	74 171	62 860	78 441	116 089	118 411	120 779
Number of average weekday bus rapid transit passenger trips per year: Go George (George)	Public Transport		11 368	11 500	12 928	15 000	31 192	32 450	32 452
Number of average weekday bus rapid transit passenger trips per year: A Re Yeng (Tshwane)	Public Transport		4 200	4 500	11 289	25 000	34 869	38 023	41 289
Number of average weekday bus rapid transit passenger trips per year: Libhongoletu (Nelson Mandela Bay)	Public Transport		- ¹	4 600	10 047	15 000	15 500	16 000	20 000
Number of average weekday bus rapid transit passenger trips per year: Harambee (Ekurhuleni)	Public Transport		- ¹	- ¹	2 456	3 000	15 987	15 987	46 551

1. No historical data available.

Expenditure analysis

The work of the Department of Transport contributes to the realisation of the vision of improved social and economic development articulated in the National Development Plan, and priority 1 (economic transformation and job creation) and priority 4 (spatial integration, human settlements and local government) of government's 2019-2024 medium-term strategic framework. Over the medium term, the department plans to give effect to these guiding policies by focusing on: building and maintaining national and provincial road networks, providing passenger rail infrastructure and services, and facilitating the provision of integrated public transport networks.

The department's total expenditure is expected to increase at an average annual rate of 4 per cent, from R64.2 billion in 2019/20 to R72.2 billion in 2022/23. The majority of the department's expenditure is directed towards the Passenger Rail Agency of South Africa for investments in rail infrastructure, maintenance, operations and inventories; the South African National Roads Agency for the upgrading and maintenance of the national road network; and provinces and municipalities for the construction, operations and maintenance of transport infrastructure and services. Over the medium term, transfers account for an estimated 97.7 per cent (R198.7 billion) of the department's total budget.

Spending on compensation of employees is estimated at 0.9 per cent (R1.8 billion) of the department's total budget over the medium term, increasing from R504.9 million in 2019/20 to R635 million in 2022/23 at an average annual rate of 7.9 per cent. This relatively high increase is due to the implementation of job revaluation outcomes for upgrading salary levels 9 to 10 and 11 to 12, and the filling of critical posts.

Due to persistent underspending in previous years, Cabinet has approved total budget reductions of R17.6 billion over the medium term, mainly on capital transfers to the Passenger Rail Agency of South Africa and the *public transport network grant* to municipalities.

Building and preserving national and provincial roads

To carry out all departmental activities related to the maintenance of South Africa's road network, R102.2 billion is allocated over the medium term in the *Road Transport* programme. As the South African National Roads Agency plays a crucial role in the upgrading, maintenance and strengthening programmes of the toll and non-toll portfolios of national roads, transfers to the agency account for an estimated 31.8 per cent (R64.6 billion) of the department's total budget over the medium term, and 63.3 per cent of the department's budget for road transport. Of the allocation to the agency, R35.4 billion over the MTEF period is allocated for maintenance on the national network of non-toll roads, which constitutes an estimated 85 per cent of the agency's national roads portfolio. As part of its planned projects for the non-toll road network, R3.4 billion over the medium term

is set to be spent on the construction of the N2 Wild Coast highway and R2.5 billion on the upgrading of the R573 (Moloto Road). Transfers to fund reduced tariffs for the Gauteng freeway improvement project amount to R1.9 billion over the MTEF period.

About 49 000 kilometres of South Africa's tar road network are under the jurisdiction of provincial departments of transport. The bulk of maintenance operations carried out on provincial roads is funded through the *provincial roads maintenance grant*, which receives an estimated R36.0 billion in allocations over the medium term. Over the MTEF period, the department plans transfer funds to provinces to maintain the provincial road network by resealing 16 227 lane kilometres, rehabilitating 6 199 lane kilometres, and blacktop patching 3.7 million square kilometres. Factors such as the condition of roads, weather patterns and traffic volumes determine allocations for the maintenance of provincial roads.

Investing in passenger rail infrastructure and services

The department will continue its efforts to modernise South Africa's passenger rail services through the Passenger Rail Agency of South Africa, transfers to which account for an estimated 26.4 per cent (R53.7 billion) of the department's total budget over the medium term. These transfers are expected to subsidise 994 million passenger trips on Metrorail and 1.7 million passengers on long-distance mainline passenger services over the next three years. The modernisation of the agency's services is intended to improve the reliability of services and increase passenger ridership through focused expenditure on repairs and maintenance as part of the agency's rolling stock fleet renewal programme, as well as improved security. Transfers to the agency for the rolling stock fleet renewal programme are expected to increase from R5.8 billion in 2019/20 to R8.3 billion in 2022/23 at an average annual rate of 12.5 per cent as the agency intensifies its implementation of the modernisation programme. Total transfers to the agency, mainly for capital expenditure, are set to increase from R16.5 billion in 2019/20 to R21.6 billion in 2022/23 at an average annual rate of 9.4 per cent.

Towards an integrated public transport network

As hubs of economic activity and growth, South Africa's urban areas must maintain optimal functionality. It is important that integrated, sustainable, affordable and functional transport solutions within these hubs are tailored to suit the needs of present and future urban commuters. To this end, the department, through its *Public Transport* programme, makes allocations to the *public transport network grant*. These allocations are expected to increase from R6.5 billion in 2019/20 to R7.1 billion in 2022/23 at an average annual rate of 3.2 per cent. This relatively modest growth rate is reflective of a narrowing of the grant's focus, from 2020/21, to fund the infrastructure and operations of integrated public transport networks in 10 cities as opposed to 13. Included in this are the indirect costs of operating bus rapid transit services in Johannesburg, Tshwane, Cape Town, George, Nelson Mandela Bay and Ekurhuleni. In these cities, the grant is expected to lead to an increase in the number of weekday passenger trips from 196 441 in 2019/20 to 379 767 in 2022/23.

Expenditure trends and estimates

Table 40.2 Vote expenditure trends and estimates by programme and economic classification

Programmes												
1. Administration												
2. Integrated Transport Planning												
3. Rail Transport												
4. Road Transport												
5. Civil Aviation												
6. Maritime Transport												
7. Public Transport												
Programme	Audited outcome				Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
R million	2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20	2019/20	2020/21	2021/22	2022/23	2019/20 - 2022/23	2022/23	
Programme 1	365.1	407.5	379.8	443.0	6.7%	0.7%	491.8	521.6	542.7	7.0%	0.7%	
Programme 2	77.1	76.7	71.4	166.2	29.2%	0.2%	104.5	107.8	112.3	-12.3%	0.2%	
Programme 3	18 992.0	14 515.2	15 873.7	16 573.8	-4.4%	28.1%	13 195.2	19 148.9	21 702.2	9.4%	26.4%	
Programme 4	25 055.4	27 118.4	30 067.1	33 073.9	9.7%	49.2%	33 816.7	34 035.8	34 309.6	1.2%	50.5%	
Programme 5	210.4	166.1	167.7	243.3	5.0%	0.3%	240.7	255.4	263.9	2.7%	0.4%	
Programme 6	153.6	109.3	124.0	136.8	-3.8%	0.2%	149.4	152.6	159.0	5.1%	0.2%	
Programme 7	11 550.0	12 277.6	12 509.8	13 568.1	5.5%	21.3%	14 038.0	14 812.4	15 138.4	3.7%	21.5%	
Subtotal	56 403.7	54 670.7	59 193.5	64 205.1	4.4%	100.0%	62 036.3	69 034.6	72 228.0	4.0%	100.0%	
Direct charge against the National Revenue Fund	4	6	3.0	10.4	39.7%	0.0%	11	12	12.0	4.9%	0.0%	
International Oil Pollution Compensation Funds	3.8	5.6	3.0	10.4	39.7%	0.0%	11.0	11.6	12.0	4.9%	0.0%	
Total	56 407.5	54 676.3	59 196.4	64 215.6	4.4%	100.0%	62 047.2	69 046.2	72 240.0	4.0%	100.0%	
Change to 2019 Budget estimate				11.0			(6 051.7)	(5 467.4)	(6 053.9)			
Economic classification												
Current payments	1 235.7	1 013.7	933.8	1 414.4	4.6%	2.0%	1 450.4	1 534.3	1 593.8	4.1%	2.2%	
Compensation of employees	392.8	427.2	440.1	504.9	8.7%	0.8%	571.4	608.5	635.0	7.9%	0.9%	
Goods and services ¹	842.9	586.5	493.7	909.5	2.6%	1.2%	879.0	925.7	958.8	1.8%	1.4%	
<i>of which:</i>												
Advertising	17.6	19.4	20.4	21.4	6.8%	0.0%	25.6	27.1	28.0	9.4%	0.0%	
Communication	69.3	68.5	63.0	113.9	18.0%	0.1%	104.4	111.6	114.4	0.1%	0.2%	
Consultants: Business and advisory services	472.4	209.3	147.6	461.3	-0.8%	0.6%	451.3	473.0	490.7	2.1%	0.7%	
Infrastructure and planning services	64.2	46.8	62.2	50.1	-7.9%	0.1%	58.7	61.9	64.2	8.6%	0.1%	
Operating leases	53.7	80.4	32.1	61.5	4.6%	0.1%	62.8	66.3	68.8	3.8%	0.1%	
Travel and subsistence	68.8	69.3	89.9	84.7	7.2%	0.1%	82.0	86.0	89.1	1.7%	0.1%	
Transfers and subsidies¹	55 140.0	53 646.9	58 252.4	62 792.1	4.4%	98.0%	60 591.6	67 506.3	70 640.4	4.0%	97.8%	
Provinces and municipalities	21 572.7	22 690.9	23 420.2	24 350.3	4.1%	39.2%	24 897.0	25 969.3	26 837.4	3.3%	38.1%	
Departmental agencies and accounts	14 267.3	16 254.6	18 926.0	21 496.8	14.6%	30.3%	22 087.0	21 953.4	21 651.0	0.2%	32.6%	
Foreign governments and international organisations	15.8	24.2	20.8	29.5	23.0%	0.0%	31.1	32.9	34.1	4.9%	0.0%	
Public corporations and private enterprises	18 890.3	14 406.0	15 779.0	16 462.2	-4.5%	27.9%	13 077.1	19 024.0	21 571.6	9.4%	26.2%	
Non-profit institutions	22.8	24.0	25.3	26.8	5.5%	0.0%	28.2	29.8	30.9	4.9%	0.0%	
Households	371.1	247.3	81.1	426.5	4.8%	0.5%	471.1	497.0	515.5	6.5%	0.7%	
Payments for capital assets	9.5	15.0	9.3	9.0	-1.9%	0.0%	5.3	5.6	5.8	-13.7%	0.0%	
Machinery and equipment	9.5	14.6	9.3	9.0	-1.9%	0.0%	5.3	5.6	5.8	-13.7%	0.0%	
Payments for financial assets	22.2	0.6	0.9	-	-100.0%	0.0%	-	-	-	0.0%	0.0%	
Total	56 407.5	54 676.3	59 196.4	64 215.6	4.4%	100.0%	62 047.2	69 046.2	72 240.0	4.0%	100.0%	

1. Tables that detail expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 40.3 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation 2019/20	Average growth rate (%) 2016/17 - 2019/20	Average: Expenditure/ Total (%) 2016/17 - 2019/20	Medium-term expenditure estimate			Average growth rate (%) 2019/20 - 2022/23	Average: Expenditure/ Total (%) 2019/20 - 2022/23
	2016/17	2017/18	2018/19				2020/21	2021/22	2022/23		
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	4 937 876	5 142 210	11 993 701	6 465 929	9.4%	12.4%	7 839 888	8 250 307	8 280 223	8.6%	11.8%
Transport Education and Training Authority	1 054	1 161	1 228	1 297	7.2%	–	1 368	1 443	1 515	5.3%	–
Railway Safety Regulator	65 987	73 864	63 018	63 522	-1.3%	0.1%	67 017	70 702	74 205	5.3%	0.1%
Road Traffic Management Corporation	193 862	194 529	200 238	210 228	2.7%	0.3%	220 535	232 664	244 192	5.1%	0.3%
South African National Roads Agency: Gauteng freeway improvement project	425 100	463 359	6 255 061	550 516	9.0%	3.3%	600 062	633 066	664 436	6.5%	0.9%
South African National Roads Agency	4 161 060	4 369 112	5 436 815	5 595 822	10.4%	8.5%	6 903 887	7 262 818	7 243 804	9.0%	10.3%
Road Traffic Infringement Agency	10 092	17 696	11 722	7 770	-8.3%	–	8 197	8 648	9 076	5.3%	–
Air Traffic and Navigation Services Company	52 160	–	–	–	-100.0%	–	–	–	–	–	–
Ports Regulator of South Africa	28 561	22 489	25 619	36 774	8.8%	–	38 822	40 966	42 995	5.3%	0.1%
Capital	9 329 426	11 112 352	6 932 282	15 030 886	17.2%	18.5%	14 247 085	13 703 117	13 370 764	-3.8%	21.5%
South African National Roads Agency: Non-toll network	7 935 587	9 063 668	5 125 469	12 338 896	15.9%	15.0%	12 407 036	11 725 064	11 294 506	-2.9%	18.3%
South African National Roads Agency: Coal haulage road network	733 005	769 655	–	–	-100.0%	0.7%	–	–	–	–	–
South African National Roads Agency: Moloto Road upgrade	660 834	1 279 029	1 806 813	1 691 990	36.8%	2.4%	785 049	843 928	885 826	-19.4%	1.6%
South African National Roads Agency: N2 Wild Coast project	–	–	–	1 000 000	–	0.4%	1 055 000	1 134 125	1 190 432	6.0%	1.7%
Households											
Social benefits											
Current	1 784	4 087	1 696	210	-51.0%	–	222	234	245	5.3%	–
Employee social benefits	1 784	4 087	1 696	210	-51.0%	–	222	234	245	5.3%	–
Provinces and municipalities											
Municipal bank accounts											
Current	101 514	107 309	107 533	113 891	3.9%	0.2%	108 436	114 401	121 033	2.0%	0.2%
Rural roads asset management systems grant	101 514	107 309	107 533	113 891	3.9%	0.2%	108 436	114 401	121 033	2.0%	0.2%
Capital	5 592 691	6 107 057	6 286 669	6 468 248	5.0%	10.6%	6 445 848	6 796 572	7 119 154	3.2%	10.3%
Public transport network grant	5 592 691	6 107 057	6 286 669	6 468 248	5.0%	10.6%	6 445 848	6 796 572	7 119 154	3.2%	10.3%
Households											
Other transfers to households											
Current	369 266	243 218	79 410	426 314	4.9%	0.5%	470 859	496 757	515 220	6.5%	0.7%
Bursaries for non-employees	9 914	9 676	9 617	11 659	5.6%	–	12 300	12 977	13 457	4.9%	–
Other transfers to household	–	–	10	–	–	–	–	–	–	–	–
Taxi recapitalisation	359 352	233 542	69 783	414 655	4.9%	0.5%	458 559	483 780	501 763	6.6%	0.7%
Non-profit institutions											
Current	22 816	23 957	25 347	26 766	5.5%	–	28 236	29 791	30 893	4.9%	–
National Sea Rescue Institute	2 205	2 316	2 451	2 589	5.5%	–	2 731	2 882	2 987	4.9%	–
South African Radio League: National emergency communications division	84	88	93	98	5.3%	–	103	109	112	4.6%	–
Mountain Club of South Africa	84	88	93	98	5.3%	–	103	109	112	4.6%	–
Off Road Rescue Unit	84	88	93	98	5.3%	–	103	109	112	4.6%	–
K9 Search and Rescue Association of South Africa	84	88	93	98	5.3%	–	103	109	112	4.6%	–
South African National Taxi Council	20 275	21 289	22 524	23 785	5.5%	–	25 093	26 473	27 458	4.9%	–
Foreign governments and international organisations											
Current	15 845	24 193	20 823	29 514	23.0%	–	31 138	32 850	34 076	4.9%	–
African Civil Aviation Commission	5 842	5 189	5 342	5 564	-1.6%	–	5 870	6 193	6 424	4.9%	–
International Civil Aviation Organisation	4 686	3 830	4 081	4 808	0.9%	–	5 072	5 351	5 550	4.9%	–
International Maritime Organisation	549	600	659	1 711	46.1%	–	1 805	1 904	1 976	4.9%	–
Cospas-Sarsat search and rescue satellite programme	476	403	426	566	5.9%	–	597	629	653	4.9%	–

Table 40.3 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation 2019/20	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2019/20 - 2022/23	Average Expenditure/ Total (%)
	2016/17	2017/18	2018/19		2016/17 - 2019/20	Average Expenditure/ Total (%)	2020/21	2021/22	2022/23		
Southern African Development Community Aviation Safety Organisation	–	8 133	6 948	6 000	–	–	6 330	6 678	6 927	4.9%	–
Indian Ocean memorandum of understanding	393	346	328	377	-1.4%	–	399	421	437	5.0%	–
International Oil Pollution Compensation fund	3 821	5 559	2 976	10 424	39.7%	–	10 997	11 602	12 034	4.9%	–
Southern African Development Community: International Civil Aviation Organisation mission	78	133	63	64	-6.4%	–	68	72	75	5.4%	–
Public corporations and private enterprises											
Subsidies on products and production (pc)											
Current	4 281 666	5 037 771	4 614 613	6 252 592	13.5%	8.8%	6 694 285	7 096 149	7 455 024	6.0%	10.5%
Passenger Rail Agency of South Africa: Metrorail (operations)	3 809 769	3 666 839	1 763 415	4 376 575	4.7%	5.9%	4 617 179	4 862 460	5 108 209	5.3%	7.3%
Passenger Rail Agency of South Africa: Mainline passenger services (operations)	471 897	1 370 932	1 648 943	1 064 983	31.2%	2.0%	1 164 206	1 270 390	1 334 822	7.8%	1.8%
Passenger Rail Agency of South Africa: Rail maintenance operations and inventories	–	–	1 202 255	811 034	–	0.9%	912 900	963 299	1 011 993	7.7%	1.4%
Capital	14 608 601	9 368 189	11 164 355	10 209 621	-11.3%	19.7%	6 382 834	11 927 834	14 116 526	11.4%	16.3%
Passenger Rail Agency of South Africa: Other capital programmes	7 206 878	3 446 545	91 941	600 022	-56.3%	4.9%	395 172	1 439 864	1 707 516	41.7%	1.6%
Passenger Rail Agency of South Africa: Rolling stock fleet renewal programme	4 170 266	3 457 222	4 676 870	5 823 266	11.8%	7.9%	3 642 696	7 012 147	8 299 845	12.5%	9.5%
Passenger Rail Agency of South Africa: Signalling	1 844 184	1 437 530	2 023 779	2 137 111	5.0%	3.2%	1 326 153	1 965 689	2 323 865	2.8%	3.0%
Passenger Rail Agency of South Africa: Metrorail (refurbishment of coaches)	1 283 523	956 556	4 211 568	1 480 054	4.9%	3.5%	913 838	1 354 535	1 601 351	2.7%	2.0%
Passenger Rail Agency of South Africa: Mainline passenger service (refurbishment of coaches)	103 750	70 336	160 197	169 168	17.7%	0.2%	104 975	155 599	183 949	2.8%	0.2%
Provinces and municipalities											
Provincial revenue funds											
Current	5 400 292	5 722 871	5 990 298	6 325 755	5.4%	10.2%	6 749 581	7 120 808	7 090 432	3.9%	10.4%
Public transport operations grant	5 400 292	5 722 871	5 990 298	6 325 755	5.4%	10.2%	6 749 581	7 120 808	7 090 432	3.9%	10.4%
Capital	10 478 194	10 753 663	11 035 668	11 442 398	3.0%	19.0%	11 593 174	11 937 511	12 506 785	3.0%	18.2%
Provincial roads maintenance grant: Mpumalanga coal haulage roads maintenance	801 000	482 000	501 092	526 152	-13.1%	1.0%	–	–	–	-100.0%	0.2%
Provincial roads maintenance grant: Roads maintenance component	9 379 071	10 001 663	10 324 576	10 649 325	4.3%	17.6%	11 593 174	11 937 511	12 506 785	5.5%	17.9%
Provincial roads maintenance grant: Disaster relief component	298 123	270 000	210 000	266 921	-3.6%	0.5%	–	–	–	-100.0%	0.1%
Total	55 139 971	53 646 877	58 252 395	62 792 124	4.4%	100.0%	60 591 586	67 506 331	70 640 375	4.0%	100.0%

Personnel information

Table 40.4 Vote personnel numbers and cost by salary level and programme¹

Number of posts estimated for 31 March 2020		Number and cost ² of personnel posts filled/planned for on funded establishment											Number						
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate					Average growth rate (%)	Average Salary level/Total (%)					
		2018/19			2019/20			2020/21		2021/22		2022/23			2019/20 - 2022/23				
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost				Unit cost	Number	Cost	Unit cost
Transport	862	117	790	440.1	0.6	839	504.9	0.6	855	571.4	0.7	854	608.5	0.7	821	635.0	0.8	-0.7%	100.0%
Salary level	862	117	790	440.1	0.6	839	504.9	0.6	855	571.4	0.7	854	608.5	0.7	821	635.0	0.8	-0.7%	100.0%
1 – 6	159	8	152	38.6	0.3	159	46.3	0.3	153	48.0	0.3	153	51.5	0.3	147	53.0	0.4	-2.6%	18.2%
7 – 10	316	6	282	136.3	0.5	299	153.5	0.5	301	169.3	0.6	300	180.5	0.6	295	188.7	0.6	-0.4%	35.5%
11 – 12	149	6	137	114.1	0.8	147	129.3	0.9	149	141.6	1.0	149	150.6	1.0	148	158.8	1.1	0.2%	17.6%
13 – 16	148	9	117	139.6	1.2	132	163.5	1.2	149	199.3	1.3	149	211.9	1.4	147	221.4	1.5	3.7%	17.1%
Other	90	88	102	11.6	0.1	102	12.3	0.1	103	13.2	0.1	103	14.0	0.1	84	13.1	0.2	-6.3%	11.6%
Programme	862	117	790	440.1	0.6	839	504.9	0.6	855	571.4	0.7	854	608.5	0.7	821	635.0	0.8	-0.7%	100.0%
Programme 1	446	89	417	200.4	0.5	431	218.4	0.5	446	254.8	0.6	446	271.3	0.6	429	283.1	0.7	-0.2%	52.0%
Programme 2	75	–	69	49.7	0.7	71	54.4	0.8	74	61.1	0.8	74	65.1	0.9	71	67.9	1.0	–	8.6%
Programme 3	38	–	36	26.0	0.7	37	28.5	0.8	37	30.4	0.8	37	32.4	0.9	36	33.8	0.9	-0.9%	4.4%
Programme 4	93	1	84	55.2	0.7	94	70.6	0.8	94	80.6	0.9	93	85.8	0.9	91	89.5	1.0	-1.1%	11.0%
Programme 5	66	–	55	35.6	0.6	65	48.0	0.7	66	53.1	0.8	66	56.6	0.9	64	59.0	0.9	-0.5%	7.7%
Programme 6	40	–	31	21.4	0.7	37	24.9	0.7	34	26.2	0.8	34	27.9	0.8	33	29.2	0.9	-3.7%	4.1%
Programme 7	104	27	98	51.8	0.5	104	60.2	0.6	104	65.2	0.6	104	69.4	0.7	97	72.4	0.7	-2.3%	12.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 40.5 Departmental receipts by economic classification

	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2016/17	2017/18	2018/19					2019/20	2020/21	2021/22		
R thousand	2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20	2020/21	2021/22	2022/23	2019/20 - 2022/23			
Departmental receipts	292 308	269 585	230 295	112 119	102 350	-29.5%	100.0%	92 514	92 653	92 739	-3.2%	100.0%
Sales of goods and services produced by department	1 138	1 401	1 325	1 561	1 638	12.9%	0.6%	1 688	1 729	1 755	2.3%	1.8%
Sales by market establishments	91	92	87	86	89	-0.7%	–	90	95	98	3.3%	0.1%
of which:												
Rental parking: Covered and open	91	92	87	86	89	-0.7%	–	90	95	98	3.3%	0.1%
Administrative fees	907	1 161	1 066	1 103	1 150	8.2%	0.5%	1 190	1 215	1 230	2.3%	1.3%
of which:												
Foreign operating permits	907	314	294	255	290	-31.6%	0.2%	300	315	320	3.3%	0.3%
Public driver permits	–	847	772	848	860	–	0.3%	890	900	910	1.9%	0.9%
Other sales	140	148	172	372	399	41.8%	0.1%	408	419	427	2.3%	0.4%
of which:												
Commission on insurance	140	144	156	134	156	3.7%	0.1%	160	165	170	2.9%	0.2%
Services rendered:	–	3	14	236	–	–	–	–	–	–	–	–
Transport fees	–	–	–	–	–	–	–	–	–	–	–	–
Departmental publications	–	1	2	2	3	–	–	3	4	4	10.1%	–
Services rendered: Approval of plans	–	–	–	–	240	–	–	245	250	253	1.8%	0.3%
Sales of scrap, waste, arms and other used current goods	1	1	3	2	3	44.2%	–	3	4	4	10.1%	–
of which:												
Wastepaper	1	1	3	2	3	44.2%	–	3	4	4	10.1%	–

Table 40.5 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate 2019/20	Revised estimate	Average growth rate (%) 2016/17 - 2019/20	Average: Receipt item/ Total (%) 2019/20	Medium-term receipts estimate			Average growth rate (%) 2019/20 - 2022/23	Average: Receipt item/ Total (%) 2019/20 - 2022/23
	2016/17	2017/18	2018/19					2020/21	2021/22	2022/23		
Interest, dividends and rent on land	256 745	266 954	110 144	110 036	100 100	-26.9%	82.0%	90 120	90 130	90 135	-3.4%	97.4%
Interest	1 074	100	155	36	100	-54.7%	0.2%	120	130	135	10.5%	0.1%
Dividends	255 671	266 854	109 989	110 000	100 000	-26.9%	81.9%	90 000	90 000	90 000	-3.5%	97.3%
<i>of which:</i> <i>Special restructuring proceeds from Airports Company of South Africa</i>	255 671	266 854	109 989	110 000	100 000	-26.9%	81.9%	90 000	90 000	90 000	-3.5%	97.3%
Transactions in financial assets and liabilities	34 424	1 229	118 823	520	609	-73.9%	17.3%	703	790	845	11.5%	0.8%
Total	292 308	269 585	230 295	112 119	102 350	-29.5%	100.0%	92 514	92 653	92 739	-3.2%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 40.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2019/20	Average growth rate (%) 2016/17 - 2019/20	Average: Expenditure/ Total (%) 2019/20	Medium-term expenditure estimate			Average growth rate (%) 2019/20 - 2022/23	Average: Expenditure/ Total (%) 2019/20 - 2022/23
	2016/17	2017/18	2018/19				2020/21	2021/22	2022/23		
R million											
Ministry	44.5	48.4	45.2	41.1	-2.6%	11.2%	39.8	42.2	43.9	2.2%	8.4%
Management	44.7	46.6	61.5	70.5	16.4%	14.0%	90.0	95.6	99.6	12.2%	17.8%
Corporate Services	197.5	209.0	212.5	234.6	5.9%	53.5%	259.5	275.4	286.8	6.9%	52.8%
Communications	28.0	24.6	28.0	37.9	10.6%	7.4%	40.2	42.6	44.2	5.3%	8.2%
Office Accommodation	50.4	78.8	32.6	59.0	5.4%	13.8%	62.3	65.7	68.2	4.9%	12.8%
Total	365.1	407.5	379.8	443.0	6.7%	100.0%	491.8	521.6	542.7	7.0%	100.0%
Change to 2019				(20.0)			(1.5)	(1.6)	-		
Budget estimate											
Economic classification											
Current payments	347.4	381.9	361.9	425.0	7.0%	95.0%	475.0	503.8	524.2	7.2%	96.4%
Compensation of employees	175.3	191.8	200.4	218.4	7.6%	49.3%	254.8	271.3	283.1	9.0%	51.4%
Goods and services ¹	172.1	190.1	161.4	206.6	6.3%	45.8%	220.2	232.4	241.1	5.3%	45.0%
<i>of which:</i>											
Advertising	10.6	8.4	15.1	19.2	22.1%	3.3%	22.4	23.7	24.5	8.4%	4.5%
Audit costs: External	5.8	7.1	6.3	11.4	25.4%	1.9%	12.1	12.8	13.3	5.2%	2.5%
Computer services	10.5	14.3	8.3	12.6	6.1%	2.9%	13.3	14.1	14.7	5.2%	2.7%
Consultants: Business and advisory services	1.9	2.5	4.6	11.4	81.1%	1.3%	12.8	13.6	14.1	7.2%	2.6%
Operating leases	50.4	78.8	30.2	59.0	5.4%	13.7%	62.3	65.7	68.2	4.9%	12.8%
Travel and subsistence	33.8	33.3	51.2	38.3	4.3%	9.8%	40.5	42.8	44.3	5.0%	8.3%
Transfers and subsidies¹	11.2	13.6	11.6	13.2	5.5%	3.1%	13.9	14.7	15.2	4.9%	2.8%
Provinces and municipalities	-	-	0.0	-	-	-	-	-	-	-	-
Departmental agencies and accounts	1.1	1.2	1.2	1.3	7.2%	0.3%	1.4	1.4	1.5	5.3%	0.3%
Households	10.1	12.5	10.4	11.9	5.4%	2.8%	12.5	13.2	13.7	4.9%	2.6%
Payments for capital assets	6.5	11.9	5.6	4.9	-9.1%	1.8%	3.0	3.1	3.3	-12.6%	0.7%
Machinery and equipment	6.5	11.5	5.6	4.9	-9.1%	1.8%	3.0	3.1	3.3	-12.6%	0.7%
Software and other intangible assets	-	0.4	-	-	-	-	-	-	-	-	-
Payments for financial assets	0.0	0.0	0.8	-	-100.0%	0.1%	-	-	-	-	-
Total	365.1	407.5	379.8	443.0	6.7%	100.0%	491.8	521.6	542.7	7.0%	100.0%
Proportion of total programme expenditure to vote expenditure	0.6%	0.7%	0.6%	0.7%	-	-	0.8%	0.8%	0.8%	-	-

Table 40.6 Administration expenditure trends and estimates by subprogramme and economic classification

Details of transfers and subsidies		Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
		2016/17	2017/18	2018/19		2019/20	2016/17 - 2019/20	2020/21	2021/22	2022/23		
R million												
Households												
Social benefits												
Current												
Employee social benefits		0.1	2.6	0.7	0.2	35.2%	0.2%	0.2	0.2	0.2	5.3%	–
Households												
Other transfers to households												
Current												
Bursaries for non-employees		9.9	9.7	9.6	11.7	5.6%	2.6%	12.3	13.0	13.5	4.9%	2.5%
Departmental agencies and accounts												
Departmental agencies (non-business entities)												
Current												
Transport Education and Training Authority		1.1	1.2	1.2	1.3	7.2%	0.3%	1.4	1.4	1.5	5.3%	0.3%

Estimates of National Expenditure data tables can be downloaded from www.treasury.gov.za. These tables contain detailed information by goods and services, and transfers and subsidies items by programme.

Personnel information

Table 40.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2020		Number and cost ² of personnel posts filled/planned for on funded establishment												Number					
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		2018/19		Unit cost	2019/20		Unit cost	2020/21		2021/22		2022/23				Unit cost	2019/20 - 2022/23		
Administration		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	446	89	417	200.4	0.5	431	218.4	0.5	446	254.8	0.6	446	271.3	0.6	429	283.1	0.7	-0.2%	100.0%
1 – 6	92	8	92	22.3	0.2	94	23.7	0.3	89	24.0	0.3	90	26.0	0.3	88	27.2	0.3	-2.2%	20.6%
7 – 10	164	6	143	66.3	0.5	149	68.9	0.5	151	76.0	0.5	150	80.7	0.5	151	87.2	0.6	0.4%	34.3%
11 – 12	62	6	56	43.8	0.8	61	51.2	0.8	63	55.8	0.9	63	59.4	0.9	62	61.6	1.0	0.5%	14.2%
13 – 16	65	8	51	58.7	1.2	52	64.5	1.2	67	88.3	1.3	67	93.9	1.4	65	96.1	1.5	7.7%	14.3%
Other	63	61	75	9.4	0.1	75	10.0	0.1	76	10.7	0.1	76	11.4	0.1	63	11.0	0.2	-5.6%	16.6%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Integrated Transport Planning

Programme purpose

Integrate and harmonise macro-transport sector policies, strategies and legislation. Coordinate and develop sector-related policies, research activities, and regional and intersphere relations. Facilitate sector transformation and provide sector economic modelling and analysis.

Objectives

- Facilitate an integrated and efficient transport network by developing and reviewing macro systems and multimodal planning frameworks on an ongoing basis.
- Increase competitiveness and access to transport networks by:
 - establishing the Transport Economic Regulator by March 2023
 - developing regulations for autonomous vehicle technologies by March 2023
 - developing and implementing the regional integration strategy by March 2023.
- Facilitate a reduction in greenhouse gas emissions in the transport sector by developing a carbon emission transition plan by March 2023.

Subprogrammes

- *Macro Sector Planning* examines land use and transport planning in all spheres of government from a multimodal perspective, and manages and facilitates the implementation of the planning provisions contained in the National Land Transport Act (2009).
- *Freight Logistics* develops and coordinates the implementation of freight logistics strategies aimed at unblocking bottlenecks in the freight logistics system and related supply chains, with particular emphasis on integrating elements of the system across all modes of transport.
- *Modelling and Economic Analysis* undertakes economic studies, provides innovative and enabling funding options for transport infrastructure that respond to the socioeconomic needs of the national agenda, and applies economic analysis tools for the development of policy in the transport sector.
- *Regional Integration* manages, coordinates and facilitates the development of strategies for engagements in the Southern African Development Community region and the rest of Africa.
- *Research and Innovation* ensures research in, innovation in and monitoring of the transport sector for sustainability.
- *Integrated Transport Planning Administration Support* provides strategic leadership and administrative support to the programme.

Expenditure trends and estimates

Table 40.8 Integrated Transport Planning expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2019/20	Average growth rate (%) 2016/17 - 2019/20	Average: Expenditure/ Total (%) 2019/20	Medium-term expenditure estimate			Average growth rate (%) 2019/20 - 2022/23	Average: Expenditure/ Total (%) 2019/20 - 2022/23
	2016/17	2017/18	2018/19				2020/21	2021/22	2022/23		
R million											
Macro Sector Planning	12.4	13.9	11.8	14.4	5.1%	13.4%	18.1	19.3	20.1	11.7%	14.7%
Freight Logistics	13.6	12.1	11.5	20.1	14.0%	14.6%	21.6	22.9	23.8	5.7%	18.0%
Modelling and Economic Analysis	24.0	20.0	15.6	93.4	57.3%	39.1%	24.2	22.6	23.6	-36.8%	33.4%
Regional Integration	6.1	10.7	11.9	14.6	34.0%	11.0%	14.3	15.2	15.8	2.8%	12.2%
Research and Innovation	12.7	13.3	15.9	16.8	9.8%	15.0%	17.4	18.5	19.2	4.7%	14.7%
Integrated Transport Planning Administration Support	8.3	6.9	4.7	7.0	-5.7%	6.9%	8.8	9.4	9.8	11.8%	7.1%
Total	77.1	76.7	71.4	166.2	29.2%	100.0%	104.5	107.8	112.3	-12.3%	100.0%
Change to 2019 Budget estimate				(3.0)			(0.4)	(0.4)	-		
Economic classification											
Current payments	76.0	75.8	70.4	165.6	29.6%	99.1%	104.3	107.6	112.0	-12.2%	99.7%
Compensation of employees	44.7	48.3	49.7	54.4	6.7%	50.3%	61.1	65.1	67.9	7.7%	50.6%
Goods and services ¹	31.3	27.5	20.7	111.3	52.6%	48.8%	43.2	42.5	44.1	-26.5%	49.1%
of which:											
Advertising	4.6	4.0	1.9	0.5	-52.3%	2.8%	0.6	0.6	0.7	9.5%	0.5%
Communication	0.6	0.6	0.6	0.8	10.4%	0.7%	0.7	0.8	0.8	-0.4%	0.6%
Consultants: Business and advisory services	10.3	10.3	5.6	104.3	116.7%	33.3%	35.7	34.6	35.9	-29.9%	42.9%
Travel and subsistence	6.9	6.3	5.8	3.4	-20.8%	5.7%	4.1	4.3	4.4	9.0%	3.3%
Training and development	0.3	0.4	0.2	0.6	29.4%	0.4%	0.5	0.6	0.6	-0.9%	0.5%
Venues and facilities	7.1	2.1	2.9	1.1	-46.4%	3.4%	0.7	0.8	0.8	-9.8%	0.7%
Transfers and subsidies¹	0.2	0.0	0.1	-	-100.0%	0.1%	-	-	-	-	-
Households	0.2	0.0	0.1	-	-100.0%	0.1%	-	-	-	-	-
Payments for capital assets	0.9	0.7	0.8	0.6	-11.1%	0.8%	0.2	0.2	0.2	-26.4%	0.3%
Machinery and equipment	0.9	0.7	0.8	0.6	-11.1%	0.8%	0.2	0.2	0.2	-26.4%	0.3%
Payments for financial assets	0.0	0.1	0.1	-	-100.0%	0.1%	-	-	-	-	-
Total	77.1	76.7	71.4	166.2	29.2%	100.0%	104.5	107.8	112.3	-12.3%	100.0%
Proportion of total programme expenditure to vote expenditure	0.1%	0.1%	0.1%	0.3%	-	-	0.2%	0.2%	0.2%	-	-

Estimates of National Expenditure data tables can be downloaded from www.treasury.gov.za. These tables contain detailed information by goods and services, and transfers and subsidies items by programme.

Personnel information

Table 40.9 Integrated Transport Planning personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2020			Number and cost ² of personnel posts filled/planned for on funded establishment												Number				
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)			
			2018/19		2019/20		2020/21		2021/22		2022/23		2019/20 - 2022/23						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number		Cost	Unit cost	Number	Cost	Unit cost	
Integrated Transport Planning																			
Salary level	75	–	69	49.7	0.7	71	54.4	0.8	74	61.1	0.8	74	65.1	0.9	71	67.9	1.0	–	100.0%
1 – 6	13	–	12	3.4	0.3	12	3.7	0.3	13	4.3	0.3	13	4.6	0.4	12	4.6	0.4	–	17.2%
7 – 10	28	–	26	12.4	0.5	27	13.9	0.5	28	15.5	0.6	28	16.6	0.6	26	16.7	0.6	-1.3%	37.6%
11 – 12	14	–	13	11.7	0.9	13	12.5	1.0	14	15.4	1.1	14	16.4	1.2	14	17.4	1.2	2.5%	19.0%
13 – 16	20	–	18	22.2	1.2	19	24.3	1.3	19	25.9	1.4	19	27.5	1.4	19	29.2	1.5	–	26.2%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Rail Transport

Programme purpose

Facilitate and coordinate the development of sustainable rail transport policies, rail economic and safety regulation, and infrastructure development strategies that reduce system costs and improve customer service. Oversee rail public entities and the implementation of integrated rail services.

Objectives

- Enhance the performance, efficiency and reliability of the rail sector by:
 - developing the national rail strategy policy for submission to Cabinet by March 2021
 - developing the National Rail Bill for submission to Cabinet by March 2022
 - developing the branch line framework model for private sector participation by March 2022
- Regulate and enhance rail safety and security by completing the Railway Safety Bill for submission to Cabinet by March 2021.

Subprogrammes

- Rail Regulation* is responsible for the development of rail policies, safety and economic regulations.
- Rail Infrastructure and Industry Development* coordinates the development of, maintenance of and investment in rail infrastructure.
- Rail Operations* coordinates the implementation of integrated rail services, and monitors and analyses service delivery challenges facing the rail industry.
- Rail Oversight* manages and tracks the performance of the Passenger Rail Agency of South Africa and the Railway Safety Regulator, and manages transfer payments to these entities.
- Rail Administration Support* provides strategic leadership and administrative support to the programme.

Expenditure trends and estimates

Table 40.10 Rail Transport expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome				Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2016/17	2017/18	2018/19	2019/20		2016/17 - 2019/20	Average: Expenditure/Total (%)	2020/21	2021/22	2022/23		
R million												
Rail Regulation	15.4	13.0	11.9	20.1	9.3%	0.1%	21.4	22.7	23.6	5.6%	0.1%	
Rail Infrastructure and Industry Development	9.6	6.2	7.0	7.4	-8.2%	–	7.6	8.1	8.4	4.3%	–	
Rail Operations	7.7	12.7	9.5	16.4	28.8%	0.1%	15.7	16.7	17.3	1.8%	0.1%	
Rail Oversight	18 956.3	14 479.8	15 842.0	16 525.7	-4.5%	99.8%	13 144.1	19 094.7	21 645.8	9.4%	99.7%	
Rail Administration Support	3.1	3.5	3.4	4.1	10.1%	–	6.4	6.8	7.1	19.4%	–	
Total	18 992.0	14 515.2	15 873.7	16 573.8	-4.4%	100.0%	13 195.2	19 148.9	21 702.2	9.4%	100.0%	
Change to 2019 Budget estimate				–			(4 469.1)	(2 779.7)	(1 351.0)			

Table 40.10 Rail Transport expenditure trends and estimates by subprogramme and economic classification

Economic classification	Audited outcome			Adjusted appropriation 2019/20	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2016/17	2017/18	2018/19		2016/17	2019/20	2020/21	2021/22	2022/23	2019/20	2022/23
R million											
Current payments	35.5	35.1	31.3	47.8	10.5%	0.2%	50.9	54.1	56.3	5.6%	0.3%
Compensation of employees	21.6	24.4	26.0	28.5	9.7%	0.2%	30.4	32.4	33.8	5.8%	0.2%
Goods and services ¹	13.9	10.7	5.3	19.3	11.7%	0.1%	20.5	21.7	22.5	5.2%	0.1%
of which:											
Advertising	0.0	0.2	0.1	0.1	17.3%	–	0.1	0.1	0.1	3.8%	–
Communication	0.4	0.4	0.3	0.4	0.6%	–	0.4	0.5	0.5	9.8%	–
Consultants: Business and advisory services	11.6	8.0	2.6	16.9	13.3%	0.1%	18.3	19.3	20.0	5.8%	0.1%
Consumables: Stationery, printing and office supplies	0.1	0.1	0.2	0.2	35.6%	–	0.2	0.2	0.2	0.9%	–
Travel and subsistence	1.4	1.6	1.5	1.4	-1.3%	–	1.4	1.5	1.6	4.6%	–
Venues and facilities	0.1	0.3	0.3	0.1	-1.3%	–	0.0	0.1	0.1	1.3%	–
Transfers and subsidies¹	18 956.3	14 479.8	15 842.0	16 525.7	-4.5%	99.8%	13 144.1	19 094.7	21 645.8	9.4%	99.7%
Departmental agencies and accounts	66.0	73.9	63.0	63.5	-1.3%	0.4%	67.0	70.7	74.2	5.3%	0.4%
Public corporations and private enterprises	18 890.3	14 406.0	15 779.0	16 462.2	-4.5%	99.4%	13 077.1	19 024.0	21 571.6	9.4%	99.3%
Payments for capital assets	0.3	0.2	0.4	0.2	-7.6%	–	0.1	0.1	0.1	-13.3%	–
Machinery and equipment	0.3	0.2	0.4	0.2	-7.6%	–	0.1	0.1	0.1	-13.3%	–
Payments for financial assets	–	0.0	–	–	–	–	–	–	–	–	–
Total	18 992.0	14 515.2	15 873.7	16 573.8	-4.4%	100.0%	13 195.2	19 148.9	21 702.2	9.4%	100.0%
Proportion of total programme expenditure to vote expenditure	33.7%	26.6%	26.8%	25.8%	–	–	21.3%	27.7%	30.0%	–	–

Details of transfers and subsidies

Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	66.0	73.9	63.0	63.5	-1.3%	0.4%	67.0	70.7	74.2	5.3%	0.4%
Railway Safety Regulator	66.0	73.9	63.0	63.5	-1.3%	0.4%	67.0	70.7	74.2	5.3%	0.4%
Public corporations and private enterprises											
Public corporations											
Public corporations(subsidies on products and production)											
Current	4 281.7	5 037.8	4 614.6	6 252.6	13.5%	30.6%	6 694.3	7 096.1	7 455.0	6.0%	38.9%
Passenger Rail Agency of South Africa: Metrorail (operations)	3 809.8	3 666.8	1 763.4	4 376.6	4.7%	20.6%	4 617.2	4 862.5	5 108.2	5.3%	26.9%
Passenger Rail Agency of South Africa: Mainline passenger services (operations)	471.9	1 370.9	1 648.9	1 065.0	31.2%	6.9%	1 164.2	1 270.4	1 334.8	7.8%	6.8%
Passenger Rail Agency of South Africa: Rail maintenance operations and inventories	–	–	1 202.3	811.0	–	3.1%	912.9	963.3	1 012.0	7.7%	5.2%
Capital	14 608.6	9 368.2	11 164.4	10 209.6	-11.3%	68.8%	6 382.8	11 927.8	14 116.5	11.4%	60.4%
Passenger Rail Agency of South Africa: Other capital programmes	7 206.9	3 446.5	91.9	600.0	-56.3%	17.2%	395.2	1 439.9	1 707.5	41.7%	5.9%
Passenger Rail Agency of South Africa: Rolling stock fleet renewal programme	4 170.3	3 457.2	4 676.9	5 823.3	11.8%	27.5%	3 642.7	7 012.1	8 299.8	12.5%	35.1%
Passenger Rail Agency of South Africa: Signalling	1 844.2	1 437.5	2 023.8	2 137.1	5.0%	11.3%	1 326.2	1 965.7	2 323.9	2.8%	11.0%
Passenger Rail Agency of South Africa: Metrorail (refurbishment of coaches)	1 283.5	956.6	4 211.6	1 480.1	4.9%	12.0%	913.8	1 354.5	1 601.4	2.7%	7.6%
Passenger Rail Agency of South Africa: Mainline passenger service (refurbishment of coaches)	103.8	70.3	160.2	169.2	17.7%	0.8%	105.0	155.6	183.9	2.8%	0.9%

1. Estimates of National Expenditure data tables can be downloaded from www.treasury.gov.za. These tables contain detailed information by goods and services, and transfers and subsidies items by programme.

Personnel information

Table 40.11 Rail Transport personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2020		Number and cost ² of personnel posts filled/planned for on funded establishment												Number								
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)							
		2018/19			2019/20			2020/21		2021/22		2022/23				2019/20 - 2022/23						
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost									
Rail Transport		38	–	–	36	26.0	0.7	37	28.5	0.8	37	30.4	0.8	37	32.4	0.9	36	33.8	0.9	-0.9%	100.0%	
Salary level																						
1–6	9	–	–	–	9	2.5	0.3	9	2.7	0.3	9	2.9	0.3	9	3.1	0.3	8	2.8	0.3	-3.9%	23.8%	
7–10	7	–	–	–	7	5.0	0.7	7	5.3	0.8	7	5.7	0.8	7	6.1	0.9	7	6.4	0.9	–	19.0%	
11–12	12	–	–	–	12	8.8	0.7	12	9.5	0.8	12	10.1	0.8	12	10.7	0.9	12	11.4	0.9	–	32.7%	
13–16	10	–	–	–	8	9.7	1.2	9	11.1	1.2	9	11.8	1.3	9	12.5	1.4	9	13.3	1.5	–	24.5%	

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Road Transport

Programme purpose

Develop and manage an integrated road infrastructure network, regulate road transport and ensure safer roads. Oversee road public entities.

Objectives

- Ensure a sustainable transport infrastructure network by:
 - monitoring the overall implementation of the S’hamba Sonke programme in line with the budget of the *provincial roads maintenance grant* on an ongoing basis
 - implementing the access road development plan by March 2022
 - monitoring and implementing the road safety strategy on an ongoing basis.
- Enhance transport regulation, safety and security by submitting the draft National Road Traffic Amendment Bill to Cabinet by March 2021.

Subprogrammes

- *Road Regulation* synchronises legislation for road safety and traffic management, and exercises oversight of the inspectorate for driving licences and vehicle testing stations.
- *Road Infrastructure and Industry Development* facilitates and coordinates the planning, development and implementation of a sustainable and reliable integrated road infrastructure network, and the enhancement of capacity in the industry.
- *Road Oversight* reviews and analyses the performance of road transport public entities, and monitors their compliance with regulations and legislation. This subprogramme also transfers funds to the South African National Roads Agency, the Road Traffic Management Corporation, the Road Traffic Infringement Agency and the *provincial roads maintenance grant* to provinces.
- *Road Administration Support* provides strategic leadership and administrative support to the programme.
- *Road Engineering Standards* develops and implements road engineering standards, and coordinates the development of an asset management system for safe and resilient road infrastructure.

Expenditure trends and estimates

Table 40.12 Road Transport expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2016/17	2017/18	2018/19				2019/20	2020/21	2021/22		
R million											
Road Regulation	309.6	59.9	46.0	46.5	-46.8%	0.4%	47.8	50.7	52.8	4.3%	0.1%
Road Infrastructure and Industry Development	24.9	18.4	16.6	32.6	9.4%	0.1%	38.4	40.8	42.4	9.2%	0.1%
Road Oversight	24 699.7	27 018.4	29 979.8	32 955.2	10.1%	99.4%	33 691.5	33 903.0	34 171.4	1.2%	99.6%
Road Administration Support	7.1	7.5	7.9	11.8	18.4%	–	9.6	10.1	10.6	-3.6%	–
Road Engineering Standards	14.1	14.1	16.8	27.7	25.4%	0.1%	29.4	31.1	32.4	5.3%	0.1%
Total	25 055.4	27 118.4	30 067.1	33 073.9	9.7%	100.0%	33 816.7	34 035.8	34 309.6	1.2%	100.0%
Change to 2019 Budget estimate				55.7			(512.5)	(1 096.8)	(2 661.4)		
Economic classification											
Current payments	355.4	98.9	86.6	121.6	-30.1%	0.6%	134.5	142.8	148.6	6.9%	0.4%
Compensation of employees	50.1	55.9	55.2	70.6	12.1%	0.2%	80.6	85.8	89.5	8.3%	0.2%
Goods and services ¹	305.3	43.0	31.4	51.0	-44.9%	0.4%	54.0	57.0	59.1	5.0%	0.2%
<i>of which:</i>											
Advertising	1.9	5.4	2.1	1.5	-5.9%	–	2.2	2.3	2.4	15.2%	–
Catering: Departmental activities	0.9	1.9	0.8	1.7	21.7%	–	2.3	2.5	2.5	14.8%	–
Communication	0.8	4.8	0.7	1.0	7.3%	–	1.4	1.4	1.5	13.7%	–
Computer services	1.6	1.6	1.7	1.2	-8.7%	–	1.3	1.4	1.4	5.0%	–
Consultants: Business and advisory services	284.4	14.0	9.6	26.6	-54.6%	0.3%	28.8	30.4	31.6	5.9%	0.1%
Travel and subsistence	11.9	12.4	12.4	14.9	7.7%	–	15.2	15.6	16.1	2.7%	–
Transfers and subsidies¹	24 699.4	27 018.1	29 979.9	32 951.5	10.1%	99.4%	33 681.4	33 892.2	34 160.1	1.2%	99.6%
Provinces and municipalities	10 579.7	10 861.0	11 143.2	11 556.3	3.0%	38.3%	11 701.6	12 051.9	12 627.8	3.0%	35.4%
Departmental agencies and accounts	14 119.5	16 157.0	18 836.1	21 395.2	14.9%	61.1%	21 979.8	21 840.3	21 532.3	0.2%	64.1%
Households	0.1	0.1	0.6	–	-100.0%	–	–	–	–	–	–
Payments for capital assets	0.6	0.9	0.6	0.8	7.4%	–	0.8	0.8	0.9	5.0%	–
Machinery and equipment	0.6	0.9	0.6	0.8	7.4%	–	0.8	0.8	0.9	5.0%	–
Payments for financial assets	0.0	0.4	0.0	–	-100.0%	–	–	–	–	–	–
Total	25 055.4	27 118.4	30 067.1	33 073.9	9.7%	100.0%	33 816.7	34 035.8	34 309.6	1.2%	100.0%
Proportion of total programme expenditure to vote expenditure	44.4%	49.6%	50.8%	51.5%	–	–	54.5%	49.3%	47.5%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.1	0.1	0.6	–	-100.0%	–	–	–	–	–	–
Employee social benefits	0.1	0.1	0.6	–	-100.0%	–	–	–	–	–	–
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	4 790.1	5 044.7	11 903.8	6 364.3	9.9%	24.4%	7 732.7	8 137.2	8 161.5	8.6%	22.5%
Road Traffic Management Corporation	193.9	194.5	200.2	210.2	2.7%	0.7%	220.5	232.7	244.2	5.1%	0.7%
South African National Roads Agency: Gauteng freeway improvement project	425.1	463.4	6 255.1	550.5	9.0%	6.7%	600.1	633.1	664.4	6.5%	1.8%
South African National Roads Agency	4 161.1	4 369.1	5 436.8	5 595.8	10.4%	17.0%	6 903.9	7 262.8	7 243.8	9.0%	20.0%
Road Traffic Infringement Agency	10.1	17.7	11.7	7.8	-8.3%	–	8.2	8.6	9.1	5.3%	–
Capital	9 329.4	11 112.4	6 932.3	15 030.9	17.2%	36.8%	14 247.1	13 703.1	13 370.8	-3.8%	41.7%
South African National Roads Agency: Non-toll network	7 935.6	9 063.7	5 125.5	12 338.9	15.9%	29.9%	12 407.0	11 725.1	11 294.5	-2.9%	35.3%
South African National Roads Agency: Coal haulage road network	733.0	769.7	–	–	-100.0%	1.3%	–	–	–	–	–
South African National Roads Agency: Moloto Road upgrade	660.8	1 279.0	1 806.8	1 692.0	36.8%	4.7%	785.0	843.9	885.8	-19.4%	3.1%
South African National Roads Agency: N2 Wild Coast project	–	–	–	1 000.0	–	0.9%	1 055.0	1 134.1	1 190.4	6.0%	3.2%
Provinces and municipalities											
Municipalities											
Municipal bank accounts											
Current	101.5	107.3	107.5	113.9	3.9%	0.4%	108.4	114.4	121.0	2.0%	0.3%
Rural roads asset management systems grant	101.5	107.3	107.5	113.9	3.9%	0.4%	108.4	114.4	121.0	2.0%	0.3%

Table 40.12 Road Transport expenditure trends and estimates by subprogramme and economic classification

Details of transfers and subsidies				Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2019/20				2016/17 - 2019/20	2020/21	2021/22		
R million	2016/17	2017/18	2018/19								
Provinces											
Provincial revenue funds											
Capital	10 478.2	10 753.7	11 035.7	11 442.4	3.0%	37.9%	11 593.2	11 937.5	12 506.8	3.0%	35.1%
Provincial roads maintenance grant:	801.0	482.0	501.1	526.2	-13.1%	2.0%	–	–	–	-100.0%	0.4%
Mpumalanga coal haulage roads maintenance											
Provincial roads maintenance grant: Roads maintenance component	9 379.1	10 001.7	10 324.6	10 649.3	4.3%	35.0%	11 593.2	11 937.5	12 506.8	5.5%	34.5%
Provincial roads maintenance grant: Disaster relief component	298.1	270.0	210.0	266.9	-3.6%	0.9%	–	–	–	-100.0%	0.2%

1. Estimates of National Expenditure data tables can be downloaded from www.treasury.gov.za. These tables contain detailed information by goods and services, and transfers and subsidies items by programme.

Personnel information

Table 40.13 Road Transport personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2020		Number and cost ² of personnel posts filled/planned for on funded establishment												Number					
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		2018/19		2019/20		2020/21		2021/22		2022/23		2019/20 - 2022/23							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Road Transport																			
Salary level	93	1	84	55.2	0.7	94	70.6	0.8	94	80.6	0.9	93	85.8	0.9	91	89.5	1.0	-1.1%	100.0%
1 – 6	16	–	13	3.4	0.3	16	8.0	0.5	16	8.6	0.5	15	9.0	0.6	15	9.7	0.6	-2.1%	16.7%
7 – 10	40	–	38	20.2	0.5	40	24.1	0.6	40	28.3	0.7	40	30.3	0.8	38	30.3	0.8	-1.7%	42.5%
11 – 12	24	–	22	19.8	0.9	24	22.1	0.9	24	23.9	1.0	24	25.4	1.1	24	27.2	1.1	–	25.8%
13 – 16	13	1	11	11.8	1.1	14	16.4	1.2	14	19.8	1.4	14	21.0	1.5	14	22.3	1.6	–	15.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 5: Civil Aviation

Programme purpose

Facilitate the development of an economically viable air transport industry that is safe, secure, efficient, environmentally friendly and compliant with international standards through regulation and investigations. Oversee aviation entities.

Objectives

- Improve competitiveness, efficiency and effectiveness in the civil aviation sector by:
 - developing the Civil Aviation Amendment Bill and its related regulations by March 2023
 - submitting the Air Services Licensing Amendment Bill to Parliament for approval by March 2023
 - developing a maritime and aeronautical search and rescue amendment bill for submission to Cabinet by March 2023.

Subprogrammes

- *Aviation Policy and Regulations* develops and maintains the civil aviation regulatory regime to respond to national imperatives and international standards, norms and protocols.
- *Aviation Economic Analysis and Industry Development* provides aviation economic analysis and develops relevant frameworks for industry development and airfreight logistics activities.
- *Aviation Safety, Security, Environment, and Search and Rescue* develops and monitors South Africa's aviation safety, security, environment, and search and rescue regime; and manages the investigation of aviation accidents and serious incidents to identify deficiencies and make safety recommendations on mechanisms to address them.

- *Aviation Oversight* monitors the performance of Airports Company South Africa, the Air Traffic and Navigation Services Company and the South African Civil Aviation Authority, in line with legislative frameworks.
- *Aviation Administration Support* provides strategic leadership and administrative support to the programme.

Expenditure trends and estimates

Table 40.14 Civil Aviation expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2016/17	2017/18	2018/19		2019/20	2016/17 - 2019/20	2020/21	2021/22	2022/23		
R million											
Aviation Policy and Regulations	27.5	29.9	28.0	25.5	-2.5%	14.1%	29.7	31.5	32.9	8.9%	11.9%
Aviation Economic Analysis and Industry Development	7.4	8.2	10.3	14.5	25.5%	5.1%	15.9	16.9	17.6	6.5%	6.5%
Aviation Safety, Security, Environment, and Search and Rescue	73.2	66.8	66.4	121.5	18.4%	41.6%	112.5	120.3	123.4	0.5%	47.6%
Aviation Oversight	96.3	57.2	58.5	72.9	-8.9%	36.2%	76.5	80.2	83.2	4.5%	31.2%
Aviation Administration Support	6.1	4.1	4.5	9.0	13.7%	3.0%	6.2	6.6	6.9	-8.6%	2.9%
Total	210.4	166.1	167.7	243.3	5.0%	100.0%	240.7	255.4	263.9	2.7%	100.0%
Change to 2019 Budget estimate				(1.8)			(18.3)	(17.8)	(19.6)		
Economic classification											
Current payments	143.0	144.3	147.0	222.5	15.9%	83.4%	219.1	232.7	240.3	2.6%	91.1%
Compensation of employees	37.2	37.3	35.6	48.0	8.9%	20.1%	53.1	56.6	59.0	7.1%	21.6%
Goods and services ¹	105.8	106.9	111.4	174.5	18.1%	63.3%	166.0	176.1	181.2	1.3%	69.6%
of which:											
Communication	60.5	57.7	55.7	104.5	20.0%	35.4%	94.2	100.8	103.2	-0.4%	40.1%
Consultants: Business and advisory services	34.4	40.8	45.7	57.1	18.4%	22.6%	58.0	60.6	62.9	3.3%	23.8%
Consumables: Stationery, printing and office supplies	0.8	0.8	0.3	0.8	-0.4%	0.3%	0.9	0.9	1.0	7.1%	0.4%
Operating leases	2.0	0.7	0.6	0.7	-28.7%	0.5%	0.5	0.6	0.6	-8.0%	0.2%
Travel and subsistence	6.0	5.3	5.5	8.4	12.1%	3.2%	9.2	9.8	10.2	6.5%	3.7%
Venues and facilities	0.2	0.6	0.2	1.4	93.7%	0.3%	1.5	1.6	1.7	5.1%	0.6%
Transfers and subsidies¹	66.8	21.3	19.8	20.0	-33.1%	16.2%	21.1	22.2	23.1	4.9%	8.6%
Departmental agencies and accounts	52.2	-	-	-	-100.0%	6.6%	-	-	-	-	-
Foreign governments and international organisations	11.1	17.7	16.9	17.0	15.3%	8.0%	17.9	18.9	19.6	4.9%	7.3%
Non-profit institutions	2.5	2.7	2.8	3.0	5.5%	1.4%	3.1	3.3	3.4	4.8%	1.3%
Households	1.1	0.9	0.1	-	-100.0%	0.3%	-	-	-	-	-
Payments for capital assets	0.6	0.6	0.9	0.9	13.3%	0.4%	0.5	0.5	0.5	-15.7%	0.2%
Machinery and equipment	0.6	0.6	0.9	0.9	13.3%	0.4%	0.5	0.5	0.5	-15.7%	0.2%
Payments for financial assets	0.0	0.0	0.0	-	-100.0%	-	-	-	-	-	-
Total	210.4	166.1	167.7	243.3	5.0%	100.0%	240.7	255.4	263.9	2.7%	100.0%
Proportion of total programme expenditure to vote expenditure	0.4%	0.3%	0.3%	0.4%	-	-	0.4%	0.4%	0.4%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	-	0.9	0.1	-	-	0.1%	-	-	-	-	-
Employee social benefits	-	0.9	0.1	-	-	0.1%	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	52.2	-	-	-	-100.0%	6.6%	-	-	-	-	-
Air Traffic and Navigation Services Company	52.2	-	-	-	-100.0%	6.6%	-	-	-	-	-
Non-profit institutions											
Current	2.2	2.3	2.5	2.6	5.5%	1.2%	2.7	2.9	3.0	4.9%	1.1%
National Sea Rescue Institute	2.2	2.3	2.5	2.6	5.5%	1.2%	2.7	2.9	3.0	4.9%	1.1%
Foreign governments and international organisations											
Current	11.0	17.6	16.8	16.9	15.5%	7.9%	17.9	18.9	19.6	4.9%	7.3%
African Civil Aviation Commission	5.8	5.2	5.3	5.6	-1.6%	2.8%	5.9	6.2	6.4	4.9%	2.4%
International Civil Aviation Organisation	4.7	3.8	4.1	4.8	0.9%	2.2%	5.1	5.4	5.6	4.9%	2.1%
COSPAS-SARSAT search and rescue satellite programme	0.5	0.4	0.4	0.6	5.9%	0.2%	0.6	0.6	0.7	4.9%	0.2%
Southern African Development Community Aviation Safety Organisation	-	8.1	6.9	6.0	-	2.7%	6.3	6.7	6.9	4.9%	2.6%

1. Estimates of National Expenditure data tables can be downloaded from www.treasury.gov.za. These tables contain detailed information by goods and services, and transfers and subsidies items by programme.

Personnel information

Table 40.15 Civil Aviation personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2020		Number and cost ² of personnel posts filled/planned for on funded establishment												Number							
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)						
		2018/19			2019/20			2020/21		2021/22		2022/23				2019/20 - 2022/23					
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost								
Civil Aviation		66	–	–	55	35.6	0.6	65	48.0	0.7	66	53.1	0.8	66	56.6	0.9	64	59.0	0.9	-0.5%	100.0%
Salary level																					
1–6	13	–	–	–	12	3.1	0.3	13	3.6	0.3	13	3.8	0.3	13	4.1	0.3	11	3.7	0.3	-5.4%	19.2%
7–10	31	–	–	–	27	14.8	0.5	31	19.1	0.6	31	20.6	0.7	31	22.0	0.7	31	22.9	0.7	–	47.5%
11–12	10	–	–	–	9	9.4	1.0	10	11.2	1.1	10	12.1	1.2	10	12.8	1.3	10	13.6	1.4	–	15.3%
13–16	12	–	–	–	7	8.2	1.2	11	14.1	1.3	12	16.6	1.4	12	17.7	1.5	12	18.8	1.6	2.9%	18.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 6: Maritime Transport

Programme purpose

Promote a safe, reliable and economically viable maritime transport sector through the development and implementation of policies and strategies. Oversee maritime public entities.

Objectives

- Enhance the performance, efficiency and reliability of the maritime transport sector by:
 - finalising the Southern Africa Development Community coastal shipping agreement by March 2022
 - submitting the Merchant Shipping Bill to Parliament for approval by March 2022
 - submitting the framework for a national shipping carrier to Parliament for approval by March 2023.

Subprogrammes

- Maritime Policy Development* develops and maintains a maritime regulatory regime that is responsive to national imperatives and international standards, norms and protocols. This subprogramme is also responsible for the development and maintenance of maritime policies and strategies.
- Maritime Infrastructure and Industry Development* facilitates the development of integrated maritime infrastructure and a maritime industry.
- Implementation, Monitoring and Evaluation* ensures that legislation, policies and strategies pertaining to maritime safety, security and environmental protection are implemented.
- Maritime Oversight* makes transfers to the South African Maritime Safety Authority and the Ports Regulator of South Africa, and oversees these entities' compliance with relevant regulations and legislation.
- Maritime Administration Support* provides strategic leadership and administrative support to the programme.

Expenditure trends and estimates

Table 40.16 Maritime Transport expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2019/20	Average growth rate (%) 2016/17 - 2019/20	Average: Expenditure/Total (%) 2016/17 - 2019/20	Medium-term expenditure estimate			Average growth rate (%) 2019/20 - 2022/23	Average: Expenditure/Total (%) 2019/20 - 2022/23
	2016/17	2017/18	2018/19				2020/21	2021/22	2022/23		
R million											
Maritime Policy Development	9.5	10.3	11.6	16.2	19.7%	9.1%	13.0	13.8	14.3	-4.1%	9.6%
Maritime Infrastructure and Industry Development	8.7	11.4	7.6	12.9	14.2%	7.7%	19.5	15.3	16.0	7.4%	10.6%
Implementation, Monitoring and Evaluation	77.1	53.8	71.8	59.1	-8.5%	50.0%	68.3	72.2	74.9	8.2%	45.9%
Maritime Oversight	54.1	29.4	28.6	41.5	-8.5%	29.3%	43.8	46.2	48.5	5.3%	30.1%
Maritime Administration Support	4.3	4.5	4.5	7.1	18.2%	3.9%	4.8	5.1	5.3	-9.1%	3.8%
Total	153.6	109.3	124.0	136.8	-3.8%	100.0%	149.4	152.6	159.0	5.1%	100.0%
Change to 2019 Budget estimate				-			4.8	(0.2)	-		
Economic classification											
Current payments	101.4	85.6	97.0	97.5	-1.3%	72.9%	107.9	108.9	113.2	5.1%	71.5%
Compensation of employees	19.9	21.3	21.4	24.9	7.7%	16.7%	26.2	27.9	29.2	5.4%	18.1%
Goods and services ¹	81.5	64.3	75.6	72.7	-3.8%	56.2%	81.7	81.0	84.0	5.0%	53.4%
of which:											
Communication	0.3	0.2	0.3	0.4	17.8%	0.2%	0.4	0.5	0.5	5.7%	0.3%
Consultants: Business and advisory services	7.4	7.1	2.8	11.9	16.9%	5.6%	16.2	11.8	12.2	0.9%	8.7%
Infrastructure and planning services	64.2	46.8	62.2	50.1	-7.9%	42.6%	58.7	62.0	64.3	8.6%	39.3%
Travel and subsistence	5.3	5.8	5.8	4.0	-9.0%	4.0%	5.6	5.9	6.1	15.1%	3.6%
Operating payments	0.2	0.6	0.3	0.1	-13.1%	0.2%	0.3	0.3	0.3	29.8%	0.2%
Venues and facilities	1.2	0.7	1.5	2.9	34.7%	1.2%	0.3	0.3	0.3	-54.7%	0.6%
Transfers and subsidies¹	29.6	23.5	26.7	38.9	9.5%	22.7%	41.0	43.3	45.4	5.3%	28.2%
Departmental agencies and accounts	28.6	22.5	25.6	36.8	8.8%	21.7%	38.8	41.0	43.0	5.3%	26.7%
Foreign governments and international organisations	0.9	0.9	1.0	2.1	30.4%	0.9%	2.2	2.3	2.4	4.9%	1.5%
Households	0.1	0.1	0.1	-	-100.0%	-	-	-	-	-	-
Payments for capital assets	0.3	0.3	0.3	0.4	1.7%	0.2%	0.4	0.4	0.4	4.9%	0.3%
Machinery and equipment	0.3	0.3	0.3	0.4	1.7%	0.2%	0.4	0.4	0.4	4.9%	0.3%
Payments for financial assets	22.2	-	-	-	-100.0%	4.2%	-	-	-	-	-
Total	153.6	109.3	124.0	136.8	-3.8%	100.0%	149.4	152.6	159.0	5.1%	100.0%
Proportion of total programme expenditure to vote expenditure	0.3%	0.2%	0.2%	0.2%	-	-	0.2%	0.2%	0.2%	-	-
Details of transfers and subsidies											
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	28.6	22.5	25.6	36.8	8.8%	21.7%	38.8	41.0	43.0	5.3%	26.7%
Ports Regulator of South Africa	28.6	22.5	25.6	36.8	8.8%	21.7%	38.8	41.0	43.0	5.3%	26.7%
Foreign governments and international organisations											
Current	0.9	0.9	1.0	2.1	30.4%	0.9%	2.2	2.3	2.4	4.9%	1.5%
International Maritime Organisation	0.5	0.6	0.7	1.7	46.1%	0.7%	1.8	1.9	2.0	4.9%	1.2%
Indian Ocean memorandum of understanding	0.4	0.3	0.3	0.4	-1.4%	0.3%	0.4	0.4	0.4	5.0%	0.3%

1. Estimates of National Expenditure data tables can be downloaded from www.treasury.gov.za. These tables contain detailed information by goods and services, and transfers and subsidies items by programme.

Personnel information

Table 40.17 Maritime Transport personnel numbers and cost by salary level¹

Maritime Transport	Salary level	Number of funded posts	Number of posts estimated for 31 March 2020		Number and cost ² of personnel posts filled/planned for on funded establishment															Number	
			Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%) 2019/20 - 2022/23	Average: Salary level/Total (%)				
				2018/19			2019/20			2020/21		2021/22		2022/23							
				Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			Number	Cost	Unit cost	
	40	-	31	21.4	0.7	37	24.9	0.7	34	26.2	0.8	34	27.9	0.8	33	29.2	0.9	-3.7%	100.0%		
1-6	8	-	6	1.4	0.2	7	1.8	0.3	5	1.4	0.3	5	1.5	0.3	5	1.6	0.3	-10.6%	15.9%		
7-10	15	-	13	4.9	0.4	14	5.9	0.4	13	5.8	0.4	13	6.2	0.5	12	6.1	0.5	-5.0%	37.7%		
11-12	8	-	8	6.4	0.8	8	6.8	0.9	7	6.4	0.9	7	6.8	1.0	7	7.2	1.0	-4.4%	21.0%		
13-16	9	-	4	8.6	2.2	8	10.4	1.3	9	12.6	1.4	9	13.4	1.5	9	14.3	1.6	4.0%	25.4%		

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 7: Public Transport

Programme purpose

Provide and regulate safe, secure, reliable, cost-effective and sustainable public transport services in South Africa through legislation, policies and strategies.

Objectives

- Promote sustainable public transport and improve access and reliability by:
 - monitoring the implementation of integrated public transport networks in 10 cities on an ongoing basis
 - reviewing the regulations on integrated fare systems by March 2021, and drafting revised regulations by March 2022.

Subprogrammes

- *Public Transport Regulation* manages the development and maintenance of policy, legislation and regulation; and coordinates and facilitates implementation. The subprogramme's responsibilities include managing public transport information and standards on public transport systems developed in terms of the National Land Transport Act (2009).
- *Rural and Scholar Transport* develops and reviews rural, scholar and non-motorised transport strategies, and coordinates and evaluates their implementation.
- *Public Transport Industry Development* oversees and facilitates the implementation of public transport policy, legislation and strategy; develops public transport empowerment schemes; manages the taxi recapitalisation programme; and facilitates stakeholder relations and conflict resolution in the industry.
- *Public Transport Oversight* oversees the use of public transport subsidies and grants, and monitors compliance with the annual Division of Revenue Act in terms of the transferring of funds, reporting, allocations and adjustments.
- *Public Transport Administration Support* provides strategic leadership and administrative support to the programme.
- *Public Transport Network Development* develops norms and standards for integrated public transport systems to assist in providing accessible, reliable and affordable integrated public transport network services in municipalities.

Expenditure trends and estimates

Table 40.18 Public Transport expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2016/17	2017/18	2018/19		2016/17 - 2019/20	Average: Expenditure/Total (%)	2020/21	2021/22	2022/23	2019/20 - 2022/23	Average: Expenditure/Total (%)
R million											
Public Transport Regulation	15.4	19.5	25.1	53.3	51.3%	0.2%	62.1	65.8	68.4	8.7%	0.4%
Rural and Scholar Transport	14.6	21.1	11.5	40.5	40.6%	0.2%	45.4	48.0	49.9	7.2%	0.3%
Public Transport Industry Development	129.9	135.8	84.8	203.2	16.1%	1.1%	217.5	235.0	243.9	6.3%	1.6%
Public Transport Oversight	11 372.6	12 084.8	12 369.3	13 232.4	5.2%	98.3%	13 679.1	14 427.6	14 738.8	3.7%	97.4%
Public Transport Administration Support	9.6	7.7	8.7	17.7	22.4%	0.1%	12.6	13.4	13.9	-7.7%	0.1%
Public Transport Network Development	8.0	8.7	10.3	21.0	38.1%	0.1%	21.3	22.6	23.5	3.8%	0.2%
Total	11 550.0	12 277.6	12 509.8	13 568.1	5.5%	100.0%	14 038.0	14 812.4	15 138.4	3.7%	100.0%
Change to 2019 Budget estimate				(20.0)			(1 054.7)	(1 570.8)	(2 021.9)		

Table 40.18 Public Transport expenditure trends and estimates by subprogramme and economic classification

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2016/17	2017/18	2018/19		2019/20	2016/17 - 2019/20	2020/21	2021/22	2022/23		
R million											
Current payments	177.0	192.1	139.7	334.4	23.6%	1.7%	358.6	384.5	399.3	6.1%	2.6%
Compensation of employees	44.0	48.3	51.8	60.2	11.0%	0.4%	65.2	69.4	72.4	6.3%	0.5%
Goods and services ¹	133.0	143.9	87.9	274.2	27.3%	1.3%	293.4	315.1	326.8	6.0%	2.1%
of which:											
Advertising	0.0	0.2	0.0	–	-100.0%	–	0.4	0.4	0.4	–	–
Communication	0.6	0.6	0.6	1.3	31.0%	–	1.0	1.0	1.1	-7.3%	–
Consultants: Business and advisory services	122.4	126.7	76.6	233.1	24.0%	1.1%	281.5	302.7	314.0	10.4%	2.0%
Contractors	0.0	0.0	0.2	–	-100.0%	–	0.8	0.8	0.9	–	–
Travel and subsistence	3.5	4.6	7.7	14.3	59.4%	0.1%	6.0	6.2	6.4	-23.5%	0.1%
Venues and facilities	0.7	0.6	1.4	0.8	4.0%	–	3.0	3.0	3.2	56.1%	–
Transfers and subsidies¹	11 372.7	12 085.0	12 369.3	13 232.4	5.2%	98.3%	13 679.1	14 427.6	14 738.8	3.7%	97.4%
Provinces and municipalities	10 993.0	11 829.9	12 277.0	12 794.0	5.2%	96.0%	13 195.4	13 917.4	14 209.6	3.6%	94.0%
Non-profit institutions	20.3	21.3	22.5	23.8	5.5%	0.2%	25.1	26.5	27.5	4.9%	0.2%
Households	359.5	233.8	69.8	414.7	4.9%	2.2%	458.6	483.8	501.8	6.6%	3.2%
Payments for capital assets	0.3	0.4	0.7	1.3	60.5%	–	0.3	0.3	0.3	-38.0%	–
Machinery and equipment	0.3	0.4	0.7	1.3	60.5%	–	0.3	0.3	0.3	-38.0%	–
Payments for financial assets	0.0	0.0	0.0	–	-100.0%	–	–	–	–	–	–
Total	11 550.0	12 277.6	12 509.8	13 568.1	5.5%	100.0%	14 038.0	14 812.4	15 138.4	3.7%	100.0%
Proportion of total programme expenditure to vote expenditure	20.5%	22.5%	21.1%	21.1%	–	–	22.6%	21.5%	21.0%	–	–
Details of transfers and subsidies											
Households											
Other transfers to households											
Current	359.4	233.5	69.8	414.7	4.9%	2.2%	458.6	483.8	501.8	6.6%	3.2%
Taxi recapitalisation	359.4	233.5	69.8	414.7	4.9%	2.2%	458.6	483.8	501.8	6.6%	3.2%
Non-profit institutions											
Current	20.3	21.3	22.5	23.8	5.5%	0.2%	25.1	26.5	27.5	4.9%	0.2%
South African National Taxi Council	20.3	21.3	22.5	23.8	5.5%	0.2%	25.1	26.5	27.5	4.9%	0.2%
Provinces and municipalities											
Municipalities											
Municipal bank accounts											
Capital	5 592.7	6 107.1	6 286.7	6 468.2	5.0%	49.0%	6 445.8	6 796.6	7 119.2	3.2%	46.6%
Public transport network grant	5 592.7	6 107.1	6 286.7	6 468.2	5.0%	49.0%	6 445.8	6 796.6	7 119.2	3.2%	46.6%
Provinces and municipalities											
Provinces											
Provincial revenue funds											
Current	5 400.3	5 722.9	5 990.3	6 325.8	5.4%	47.0%	6 749.6	7 120.8	7 090.4	3.9%	47.4%
Public transport operations grant	5 400.3	5 722.9	5 990.3	6 325.8	5.4%	47.0%	6 749.6	7 120.8	7 090.4	3.9%	47.4%

1. Estimates of National Expenditure data tables can be downloaded from www.treasury.gov.za. These tables contain detailed information by goods and services, and transfers and subsidies items by programme.

Personnel information

Table 40.19 Public Transport personnel numbers and cost by salary level¹

Public Transport	Number of posts estimated for 31 March 2020		Number and cost ² of personnel posts filled/planned for on funded establishment									Number							
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)			
			2018/19	Unit	Cost	2019/20	Unit	Cost	2020/21	Unit	Cost	2021/22	Unit	Cost			2022/23	Unit	Cost
Salary level	104	27	98	51.8	0.5	104	60.2	0.6	104	65.2	0.6	104	69.4	0.7	97	72.4	0.7	-2.3%	100.0%
1 – 6	8	–	8	2.5	0.3	8	2.8	0.4	8	3.0	0.4	8	3.2	0.4	8	3.5	0.4	–	7.8%
7 – 10	31	–	28	12.6	0.5	31	16.2	0.5	31	17.4	0.6	31	18.6	0.6	30	19.0	0.6	-1.1%	30.1%
11 – 12	19	–	17	14.1	0.8	19	16.0	0.8	19	18.0	0.9	19	19.1	1.0	19	20.3	1.1	–	18.6%
13 – 16	19	–	18	20.4	1.1	19	22.8	1.2	19	24.3	1.3	19	25.8	1.4	19	27.4	1.4	–	18.6%
Other	27	27	27	2.2	0.1	27	2.3	0.1	27	2.5	0.1	27	2.6	0.1	21	2.2	0.1	-8.0%	24.9%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entities

Air Traffic and Navigation Services Company

Selected performance indicators

Table 40.20 Air Traffic and Navigation Services Company performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Past			Current	Projections		
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Number of incidents per 100 000 movements	Communication	Entity mandate	2	2	2	2	2	2	2
Number of aircraft on OR Tambo International Airport runway per hour	Navigation		53	53	53	53	53	53	53
Number of aircraft on King Shaka International Airport runway per hour	Navigation		24	24	24	24	24	24	24
Number of aircraft on Cape Town International Airport runway per hour	Navigation		30	30	30	30	30	30	30
Number of aircraft within OR Tambo International Airport airspace per hour	Navigation		60	60	60	60	60	60	60
Number of aircraft within King Shaka International Airport airspace per hour	Navigation		24	24	24	24	24	24	24
Number of aircraft within Cape Town International Airport airspace per hour	Navigation		30	30	30	30	30	30	30
Average delay per delayed flight per year	Navigation		120 seconds	120 seconds	120 seconds	120 seconds	120 seconds	120 seconds	120 seconds
Average navigation service availability percentage per year	Navigation		99%	98.7%	98.7%	98.7%	98.7%	98.7%	98.7%
Average surveillance service availability percentage per year	Surveillance		100%	99.7%	99.7%	99.8%	99.8%	99.8%	99.8%

Entity overview

The Air Traffic and Navigation Services Company was established in terms of the Air Traffic and Navigation Services Act (1993) with the mandate of providing safe, orderly and efficient air traffic navigational and associated services, in accordance with the standards of the International Civil Aviation Organisation, to the air traffic management community.

The company will, over the medium term, continue to focus on providing safe, efficient and cost-effective air traffic management solutions and related services as it expands its footprint to cover the rest of Africa and the Indian Ocean region. As a result of this focus, an estimated 69.5 per cent (R4 billion) of the company's total expenditure over the medium term is earmarked for investment in communication and simulation systems, which are essential to ensuring safety and improved capacity at airports. Total expenditure is expected to increase from R1.7 billion in 2019/20 to R2 billion in 2022/23 at an average annual rate of 6.9 per cent.

The company generates revenue by providing aeronautical services to the aviation industry. Total revenue is expected to increase from R1.8 billion in 2019/20 to R2.1 billion in 2022/23 at an average annual rate of 6.2 per cent as a result of a projected increase in tariff fees.

Programmes/Objectives/Activities**Table 40.21 Air Traffic and Navigation Services Company expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20	2020/21	2021/22	2022/23	2019/20 - 2022/23	2019/20 - 2022/23	
Administration	231.8	236.7	259.5	264.5	4.5%	16.0%	284.5	302.3	320.6	6.6%	15.9%
Communication	728.4	744.1	810.8	826.6	4.3%	50.0%	894.4	950.1	1 007.9	6.8%	50.0%
Navigation	76.6	78.3	81.1	82.7	2.6%	5.1%	94.1	99.9	106.0	8.7%	5.2%
Surveillance	119.8	122.8	129.7	132.3	3.3%	8.1%	148.1	157.3	166.9	8.1%	8.2%
Display systems	16.2	16.7	16.2	16.5	0.6%	1.1%	20.1	21.3	22.6	11.0%	1.1%
Simulator and systems	282.5	290.5	324.3	330.6	5.4%	19.7%	349.1	370.9	393.4	6.0%	19.6%
Total	1 455.3	1 489.2	1 621.6	1 653.1	4.3%	100.0%	1 790.3	1 901.8	2 017.5	6.9%	100.0%

Statements of historical financial performance, cash flow and financial position**Table 40.22 Air Traffic and Navigation Services Company statements of historical financial performance**

Statement of financial performance									
R million	Audited		Audited		Audited		Budget	Revised	Average: Outcome/ Budget (%)
	Budget	outcome	Budget	outcome	Budget	outcome	estimate	estimate	
	2016/17	2017/18	2017/18	2018/19	2018/19	2019/20	2019/20	2019/20	2016/17 - 2019/20
Revenue									
Non-tax revenue	1 605.8	1 639.8	1 722.8	1 680.2	1 775.2	1 809.9	1 880.7	1 778.1	98.9%
Sale of goods and services other than capital assets	1 462.3	1 470.0	1 546.1	1 496.9	1 594.7	1 567.3	1 685.8	1 586.4	97.3%
<i>of which:</i>									
<i>Sales by market establishment</i>	1 462.3	1 470.0	1 546.1	1 496.9	1 594.7	1 567.3	1 685.8	1 586.4	97.3%
<i>En-route and approach fees</i>	1 377.1	1 376.5	1 433.6	1 402.4	1 497.9	1 476.3	1 587.0	1 492.6	97.5%
<i>Very small aperture terminal and North-Eastern African: Indian Ocean revenue</i>	74.9	91.0	103.5	82.2	90.3	88.0	91.8	86.6	96.5%
<i>Aeronautical information services/rental received</i>	10.3	2.5	9.0	12.2	6.5	3.0	7.0	7.1	75.8%
<i>Other sales</i>	-	-	-	-	0.0	-	0.0	-	-
Other non-tax revenue	143.4	169.8	176.7	183.3	180.5	242.6	195.0	191.7	113.2%
Transfers received	-	-	-	-	(0.0)	-	0.0	0.0	147 919.8%
Total revenue	1 605.8	1 639.8	1 722.8	1 680.2	1 775.2	1 809.9	1 880.7	1 778.1	98.9%
Expenses									
Current expenses	1 368.5	1 313.5	1 532.6	1 413.7	1 657.0	1 559.2	1 757.9	1 608.5	93.3%
Compensation of employees	855.8	816.5	948.7	884.8	1 032.7	949.4	1 110.8	975.4	91.8%
Goods and services	385.5	391.3	440.2	397.4	465.2	438.5	460.9	447.8	95.6%
Depreciation	112.2	105.4	125.8	129.9	140.6	170.2	143.2	176.9	111.6%
Interest, dividends and rent on land	15.0	0.2	18.0	1.6	18.5	1.1	43.1	8.4	12.0%
Total expenses	1 434.9	1 455.3	1 585.9	1 489.2	1 690.1	1 621.6	1 792.9	1 653.1	95.6%
Surplus/(Deficit)	170.9	184.5	136.9	191.1	85.1	188.3	87.9	125.0	
Cash flow statement									
Cash flow from operating activities	543.9	420.2	113.4	351.8	257.9	389.2	240.0	275.0	124.3%
Receipts									
Non-tax receipts	1 822.5	1 714.8	1 557.7	1 717.2	1 778.5	1 713.3	1 871.3	1 757.9	98.2%
Sales of goods and services other than capital assets	1 749.3	1 631.4	1 478.5	1 631.4	1 688.6	1 624.7	1 773.3	1 662.7	97.9%
<i>Sales by market establishment</i>	1 749.3	1 631.4	1 478.5	1 631.4	1 688.6	1 624.7	1 773.3	1 662.7	97.9%
Other tax receipts	73.1	83.4	79.2	85.8	89.9	88.6	98.0	95.2	103.7%
Total receipts	1 822.5	1 714.8	1 557.7	1 717.2	1 778.5	1 713.3	1 871.3	1 757.9	98.2%
Payment									
Current payments	1 212.1	1 200.5	1 389.9	1 266.7	1 479.8	1 226.6	1 596.5	1 432.3	90.3%
Compensation of employees	904.5	910.9	948.3	884.8	1 032.7	949.4	1 109.7	975.4	93.1%
Goods and services	292.6	289.4	423.6	380.3	428.6	276.1	443.8	448.6	87.8%
Interest and rent on land	15.0	0.2	18.0	1.6	18.5	1.1	43.0	8.4	12.0%
Total payments	1 278.6	1 294.7	1 444.2	1 365.5	1 520.6	1 324.1	1 631.4	1 482.9	93.1%
Net cash flow from investing activities	(210.5)	(306.6)	(248.3)	(304.9)	(263.4)	(255.5)	(391.0)	(219.4)	97.6%
Acquisition of property, plant, equipment and intangible assets	(208.5)	(306.4)	(248.3)	(280.4)	(260.9)	(253.0)	(391.0)	(219.4)	95.5%
Acquisition of software and other intangible assets	(2.0)	(0.3)	-	(24.0)	(2.5)	(2.7)	-	-	600.1%
Proceeds from the sale of property, plant, equipment and intangible assets	-	0.1	-	0.0	-	0.1	-	-	-
Other flows from investing activities	-	-	-	(0.4)	-	0.1	-	-	-
Net cash flow from financing activities	435.6	(1.1)	(2.0)	(1.1)	131.0	(4.4)	167.5	75.2	9.4%
Borrowing activities	435.6	-	-	-	131.0	-	169.5	83.6	11.4%
Repayment of finance leases	-	(1.1)	(2.0)	(1.1)	-	(4.4)	(2.0)	(8.4)	380.5%
Net increase/(decrease) in cash and cash equivalents	769.0	112.4	(136.9)	45.8	125.6	129.4	16.5	130.7	

Table 40.22 Air Traffic and Navigation Services Company statements of historical financial performance

Statement of financial position	Audited		Audited		Audited		Budget estimate	Revised estimate	Average: Outcome/Budget (%)
	Budget	outcome	Budget	outcome	Budget	outcome			
R million	2016/17		2017/18		2018/19		2019/20		2016/17 - 2019/20
Carrying value of assets	1 087.7	774.2	1 301.7	1 036.4	1 424.5	1 180.1	1 672.3	1 250.8	77.3%
Acquisition of assets	(208.5)	(306.4)	(248.3)	(280.4)	(260.9)	(253.0)	(391.0)	(219.4)	95.5%
Investments	–	502.4	–	408.8	–	319.2	0.0	325.7	147 921 974.6%
Inventory	0.3	–	–	–	–	–	–	–	–
Loans	17.2	16.2	17.1	14.2	18.3	16.7	19.8	19.8	92.2%
Receivables and prepayments	282.9	198.7	293.3	253.4	288.9	215.9	296.8	247.4	78.8%
Cash and cash equivalents	1 796.6	1 326.7	1 189.9	1 342.7	1 315.4	1 520.5	1 329.7	1 651.2	103.7%
Taxation	–	0.7	–	24.6	–	26.8	–	36.2	–
Total assets	3 184.7	2 818.9	2 802.0	3 080.0	3 047.1	3 279.2	3 318.7	3 531.1	102.9%
Accumulated surplus/(deficit)	1 896.1	2 236.5	2 322.3	2 422.0	2 422.4	2 639.2	2 509.9	2 747.9	109.8%
Capital and reserves	190.6	190.6	190.6	190.6	190.6	190.6	190.6	190.6	100.0%
Borrowings	378.3	–	–	–	138.9	–	302.5	–	–
Finance lease	–	6.3	5.6	12.7	–	8.3	2.8	92.0	1 432.8%
Trade and other payables	383.3	195.2	141.7	234.3	147.7	312.4	158.2	338.9	130.1%
Taxation	73.0	91.0	36.6	91.6	34.8	58.7	33.1	61.7	170.7%
Provisions	263.4	99.3	105.2	128.8	112.6	59.7	121.6	100.0	64.3%
Derivatives financial instruments	–	–	–	–	–	10.1	–	–	–
Total equity and liabilities	3 184.7	2 818.9	2 802.0	3 080.0	3 047.1	3 279.2	3 318.7	3 531.1	102.9%

Statements of estimates of financial performance, cash flow and financial position**Table 40.23 Air Traffic and Navigation Services Company statements of estimates financial performance**

Statement of financial performance	Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/Total (%)
				2020/21	2021/22	2022/23		
R million	2019/20	2016/17 - 2019/20		2020/21	2021/22	2022/23	2019/20 - 2022/23	
Revenue	1 778.1	2.7%	100.0%	1 890.3	2 006.8	2 130.6	6.2%	100.0%
Non-tax revenue								
Sale of goods and services other than capital assets	1 586.4	2.6%	88.6%	1 692.5	1 798.4	1 911.1	6.4%	89.5%
Sales by market establishment	1 586.4	2.6%	88.6%	1 692.5	1 798.4	1 911.1	6.4%	89.5%
En-route and approach fees	1 492.6	2.7%	83.2%	1 588.6	1 689.3	1 796.5	6.4%	84.1%
Very small aperture terminal and North-Eastern African: Indian Ocean revenue	86.6	-1.6%	5.0%	96.4	101.2	106.3	7.0%	5.0%
Aeronautical information services/rental received	7.1	41.1%	0.4%	7.6	7.9	8.3	5.3%	0.4%
Other non-tax revenue	191.7	4.1%	11.4%	197.8	208.4	219.5	4.6%	10.5%
Transfers received	0.0	–	0.0%	–	–	–	-100.0%	0.0%
Total revenue	1 778.1	2.7%	100.0%	1 890.3	2 006.8	2 130.6	6.2%	100.0%
Current expenses	1 608.5	7.0%	94.7%	1 751.4	1 861.0	1 973.5	7.1%	97.7%
Compensation of employees	975.4	6.1%	58.3%	1 115.6	1 182.6	1 253.5	8.7%	61.4%
Goods and services	447.8	4.6%	26.9%	471.6	501.9	534.3	6.1%	26.6%
Depreciation	176.9	18.8%	9.3%	159.6	171.6	180.2	0.6%	9.4%
Interest, dividends and rent on land	8.4	235.9%	0.2%	4.5	5.0	5.5	-13.3%	0.3%
Total expenses	1 653.1	4.3%	100.0%	1 790.3	1 901.8	2 017.5	6.9%	100.0%
Surplus/(Deficit)	125.0			100.0	105.0	113.1		
Cash flow statement								
Cash flow from operating activities	275.0	-13.2%	289.8%	227.1	246.3	470.2	19.1%	289.4%
Receipts								
Non-tax receipts	1 757.9	0.8%	100.0%	1 853.5	1 883.6	2 112.4	6.3%	100.0%
Sales of goods and services other than capital assets	1 662.7	0.6%	94.9%	1 757.3	1 781.2	2 003.6	6.4%	94.7%
Sales by market establishment	1 662.7	0.6%	94.9%	1 757.3	1 781.2	2 003.6	6.4%	94.7%
Other tax receipts	95.2	4.5%	5.1%	96.2	102.3	108.9	4.6%	5.3%
Total receipts	1 757.9	0.8%	100.0%	1 853.5	1 883.6	2 112.4	6.3%	100.0%
Current payments	1 432.3	6.1%	82.5%	1 587.6	1 596.4	1 598.3	3.7%	97.3%
Compensation of employees	975.4	2.3%	59.9%	1 109.6	1 176.2	1 246.7	8.5%	70.4%
Goods and services	448.6	15.7%	22.4%	473.5	415.3	346.1	-8.3%	26.4%
Interest and rent on land	8.4	235.9%	0.2%	4.5	5.0	5.5	-13.3%	0.4%
Total payment	1 482.9	4.6%	100.0%	1 626.5	1 637.2	1 642.3	3.5%	100.0%
Net cash flow from investing activities	(219.4)	-10.5%	100.0%	(197.3)	(293.7)	(285.2)	9.1%	100.0%
Acquisition of property, plant, equipment and intangible assets	(219.4)	-10.5%	97.7%	(197.3)	(291.1)	(285.2)	9.1%	99.8%
Acquisition of software and other intangible assets	–	-100.0%	2.3%	–	(2.6)	–	–	0.2%
Net cash flow from financing activities	75.2	-506.2%	100.0%	132.1	386.5	68.8	-2.9%	100.0%
Borrowing Activities	83.6	–	27.8%	134.7	386.6	69.3	-6.1%	103.5%
Repayment of finance leases	(8.4)	95.7%	72.2%	(2.6)	(0.1)	(0.5)	-62.1%	-3.5%
Net increase/(decrease) in cash and cash equivalents	130.7	5.1%	100.0%	161.9	339.1	253.8	24.8%	100.0%

Table 40.23 Air Traffic and Navigation Services Company statements of estimates financial performance

Statement of financial position	Revised estimate	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term estimate			Average growth rate (%)	Average Expenditure/ Total (%)
		2016/17 - 2019/20	2020/21	2021/22	2022/23	2019/20	2022/23	
R million								
Carrying value of assets	1 250.8	17.3%	33.1%	1 290.7	1 416.6	1 452.2	5.1%	36.3%
Acquisition of assets	(219.4)	-10.5%	-8.5%	(197.3)	(291.1)	(285.2)	9.1%	-6.6%
Investments	325.7	-13.5%	12.5%	447.4	418.0	434.8	10.1%	10.9%
Loans	19.8	7.1%	0.5%	19.5	20.7	22.1	3.6%	0.6%
Receivables and prepayments	247.4	7.6%	7.2%	272.6	290.0	308.6	7.6%	7.5%
Cash and cash equivalents	1 651.2	7.6%	45.9%	1 561.7	1 665.9	1 751.8	2.0%	44.5%
Taxation	36.2	268.7%	0.7%	–	–	–	-100.0%	0.3%
Total assets	3 531.1	7.8%	100.0%	3 592.0	3 811.3	3 969.4	4.0%	100.0%
Accumulated surplus/(deficit)	2 747.9	7.1%	79.1%	2 767.9	2 872.9	2 981.9	2.8%	76.3%
Capital and reserves	190.6	–	6.0%	190.6	190.6	190.6	–	5.1%
Borrowings	–	–	–	134.7	220.3	238.9	–	3.9%
Finance lease	92.0	144.5%	0.9%	24.9	25.3	25.8	-34.6%	1.2%
Trade and other payables	338.9	20.2%	8.4%	276.4	297.1	319.4	-2.0%	8.3%
Taxation	61.7	-12.2%	2.4%	40.3	43.2	46.2	-9.2%	1.3%
Provisions	100.0	0.2%	3.1%	157.1	161.8	166.7	18.6%	3.9%
Total equity and liabilities	3 531.1	7.8%	100.0%	3 592.0	3 811.3	3 969.4	4.0%	100.0%

Personnel information

Table 40.24 Air Traffic and Navigation Services Company personnel numbers and cost by salary level

Number of posts estimated for 31 March 2020		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Number					
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average Salary level/Total (%)				
		2018/19		2019/20		2020/21		2021/22		2022/23		2019/20	2022/23						
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Air Traffic and Navigation Services Company																			
Salary level	1 379	1 379	1 333	949.4	0.7	1 300	975.4	0.8	1 376	1 115.6	0.8	1 379	1 182.6	0.9	1 379	1 253.5	0.9	8.7%	100.0%
1 – 6	114	114	99	53.7	0.5	75	48.7	0.6	112	63.1	0.6	112	66.9	0.6	112	70.9	0.6	13.3%	7.5%
7 – 10	1 183	1 183	1 152	763.5	0.7	1 137	773.4	0.7	1 182	893.0	0.8	1 185	946.6	0.8	1 185	1 003.4	0.8	9.1%	86.3%
13 – 16	67	67	67	91.4	1.4	75	113.1	1.5	67	107.5	1.6	67	113.9	1.7	67	120.8	1.8	2.2%	5.1%
17 – 22	15	15	15	40.9	2.7	13	40.2	3.1	15	52.1	3.5	15	55.2	3.7	15	58.5	3.9	13.3%	1.1%

1. Rand million.

Airports Company South Africa

Selected performance indicators

Table 40.25 Airports Company South Africa performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Past			Current	Projections		
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Cost efficiency ratio (total cost to total revenue) per year	Airport management		79%	89%	97%	90%	89%	86%	86%
Number of departing passengers accommodated at national airports per year	Airport management		20 million	20.4 million	21.1 million	21 million	21.7 million	22.5 million	23.5 million
Number of arrival aircraft accommodated at all airports per year	Airport management	Entity mandate	281 703	285 163	259 169	261 286	269 314	275 614	282 653
Aeronautical revenue per departing passenger per year	Airport management		R269	R176	R180	R183	R183	R197	R211
Non-aeronautical revenue per departing passenger per year	Airport management		R159	R156	R157	R173	R183	R189	R199

Entity overview

Airports Company South Africa was established in terms of the Airports Company Act (1993) and the Companies Act (2008). Listed as a schedule 2 entity in terms of the Public Finance Management Act (1999), the company owns and operates 9 of South Africa’s principal airports, including OR Tambo International Airport, Cape Town International Airport and King Shaka International Airport.

Over the medium term, the company will continue to focus on airport development, management and maintenance. It anticipates that 67.7 million passengers will depart from these 9 airports and 827 581 aircraft will arrive at them over the MTEF period. To support this, total expenditure is expected to increase from R6.7 billion in 2019/20 to R8.8 billion in 2022/23, at an average annual rate of 9.5 per cent. The company's spending of R13.9 billion over the medium term on capital and infrastructure is expected to be financed through a combination of borrowings (R7.4 billion) and cash reserves.

Total revenue over the MTEF period is expected to amount to R27.2 billion, with aeronautical and non-aeronautical revenue comprising 96.5 per cent of this amount. Aeronautical revenue, which includes income from passenger facilitation and airline services, such as charges and tariffs for aircraft parking and landing fees, is expected to amount to R13.4 billion; and non-aeronautical revenue from property rentals, advertising and parking fees is expected to amount to R12.9 billion.

Programmes/Objectives/Activities

Table 40.26 Airports Company of South Africa expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2019/20	Average growth rate (%) 2016/17 - 2019/20	Average: Expenditure/ Total (%) 2016/17 - 2019/20	Medium-term expenditure estimate			Average growth rate (%) 2019/20 - 2022/23	Average: Expenditure/ Total (%) 2019/20 - 2022/23
	2016/17	2017/18	2018/19				2020/21	2021/22	2022/23		
Administration	5 538.3	4 375.2	4 653.0	3 838.5	-11.5%	65.0%	4 097.2	4 490.3	5 194.0	10.6%	57.7%
Airport infrastructure and asset management	779.6	1 263.1	1 271.8	1 388.2	21.2%	16.8%	1 511.9	1 646.8	1 793.8	8.9%	20.8%
Airport security and safety	545.7	7.3	7.3	23.1	-65.2%	2.0%	24.8	26.6	28.6	7.4%	0.3%
Airport management	583.6	1 232.2	1 267.8	1 445.0	35.3%	16.2%	1 547.2	1 656.2	1 773.2	7.1%	21.1%
Total	7 447.3	6 877.8	7 199.9	6 694.8	-3.5%	100.0%	7 181.1	7 819.9	8 789.6	9.5%	100.0%

Statements of historical financial performance, cash flow and financial position

Table 40.27 Airports Company of South Africa statements of historical financial performance, cash flow and financial position

Statement of financial performance									
R million	Budget		Audited outcome		Budget		Audited outcome		Average: Outcome/ Budget (%) 2016/17 - 2019/20
	2016/17	2017/18	2018/19	2019/20	2016/17	2017/18	2018/19	2019/20	
Revenue									
Non-tax revenue	6 727.4	9 453.1	7 185.2	7 720.3	7 840.6	7 426.7	8 550.5	7 425.8	105.7%
Sale of goods and services other than capital assets	6 628.8	8 636.2	7 042.0	6 924.8	7 675.1	7 125.5	8 426.0	7 468.8	101.3%
<i>of which:</i>									
<i>Sales by market establishment</i>	6 628.8	8 636.2	7 042.0	6 924.8	7 675.1	7 125.5	8 426.0	7 468.8	101.3%
<i>Aeronautical revenue</i>	3 424.1	5 389.9	3 516.4	3 583.9	3 974.7	3 809.1	4 398.1	3 835.8	108.5%
<i>Non-aeronautical revenue</i>	3 204.8	3 175.4	3 525.6	3 322.2	3 700.4	3 316.5	4 027.8	3 633.0	93.0%
<i>Other income</i>	-	70.9	-	18.8	-	-	-	-	-
Other non-tax revenue	98.6	817.0	143.2	795.4	165.6	301.1	124.5	(43.0)	351.7%
Total revenue	6 727.4	9 453.1	7 185.2	7 720.3	7 840.6	7 426.7	8 550.5	7 425.8	105.7%
Expenses									
Current expenses	6 087.6	6 853.4	6 014.8	6 418.8	6 314.0	6 812.2	6 547.8	6 395.8	106.1%
Compensation of employees	1 117.9	1 345.6	1 363.9	1 401.8	1 588.4	1 546.2	1 727.7	1 465.5	99.3%
Goods and services	2 577.4	3 235.0	2 617.3	2 922.3	2 732.5	2 964.6	2 873.3	3 061.5	112.8%
Depreciation	1 314.8	1 268.5	1 208.2	1 247.5	1 210.8	1 422.2	1 312.2	1 233.0	102.5%
Interest, dividends and rent on land	1 077.5	1 004.2	825.4	847.2	782.2	879.2	634.6	635.8	101.4%
Total expenses	6 285.4	7 447.3	6 380.1	6 877.8	6 783.4	7 199.9	7 160.0	6 694.8	106.1%
Surplus/(Deficit)	442.0	2 005.9	805.1	842.5	1 057.2	226.8	1 390.5	731.0	
Cash flow statement									
Cash flow from operating activities	2 865.4	4 160.0	4 871.0	2 860.0	914.0	2 934.7	3 634.7	2 687.1	102.9%
Receipts									
Non-tax receipts	6 871.8	8 888.7	9 317.0	6 963.7	7 841.0	7 523.9	8 614.4	7 657.4	95.1%
Sales of goods and services other than capital assets	6 773.2	8 755.7	9 173.7	6 839.3	7 675.0	7 392.8	8 426.0	7 469.0	95.0%
<i>Sales by market establishment</i>	6 773.2	8 755.7	7 043.3	6 839.3	7 675.0	7 392.8	8 426.0	7 469.0	101.8%
<i>Other sales</i>	-	-	2 130.5	-	-	-	-	-	-
Other tax receipts	98.6	133.0	143.2	124.4	166.0	131.1	188.4	188.4	96.7%
Total receipts	6 871.8	8 888.7	9 317.0	6 963.7	7 841.0	7 523.9	8 614.4	7 657.4	95.1%

Table 40.27 Airports Company of South Africa statements of historical financial performance, cash flow and financial position

Cash flow statement									
R million	Audited		Audited		Audited		Budget	Revised	Average: Outcome/ Budget (%)
	Budget	outcome	Budget	outcome	Budget	outcome	estimate	estimate	
	2016/17		2017/18		2018/19		2019/20		2016/17 - 2019/20
Payment									
Current payments	3 700.4	3 702.9	3 979.1	3 618.7	6 486.1	4 157.7	4 377.2	4 740.4	87.5%
Compensation of employees	1 117.9	1 345.6	1 363.0	1 401.8	1 530.2	1 445.2	1 666.8	1 465.5	99.7%
Goods and services	2 582.5	2 357.3	2 616.1	2 216.9	4 955.8	2 712.5	2 710.3	3 274.9	82.1%
Total payments	4 006.4	4 728.6	4 446.0	4 103.7	6 927.0	4 589.2	4 979.7	4 970.4	90.3%
Net cash flow from investing activities	(966.3)	(1 780.5)	(760.3)	(1 489.7)	(1 120.2)	2.5	(3 979.9)	(1 156.6)	64.8%
Acquisition of property, plant, equipment and intangible assets	(966.3)	(821.4)	(760.3)	(825.2)	(1 120.2)	(1 012.5)	(3 979.9)	(1 156.6)	55.9%
Investment property	-	(55.1)	-	(4.1)	-	(37.9)	-	-	-
Acquisition of software and other intangible assets	-	(1.3)	-	(21.1)	-	(6.4)	-	-	-
Proceeds from the sale of property, plant, equipment and intangible assets	-	1.0	-	20.6	-	2.7	-	-	-
Other flows from investing activities	-	(903.7)	-	(659.9)	-	1 056.6	-	-	-
Net cash flow from financing activities	(1 273.4)	(2 028.0)	(2 952.5)	(1 717.5)	(960.0)	(3 187.4)	(716.0)	(1 608.0)	144.7%
Borrowing activities	(1 273.4)	(638.5)	(2 952.5)	(555.2)	(960.0)	(2 296.4)	(716.0)	(930.0)	74.9%
Other flows from financing activities	-	(1 389.5)	-	(1 162.2)	-	(891.0)	-	(678.0)	-
Net increase/(decrease) in cash and cash equivalents	625.7	351.5	1 158.2	(347.2)	(1 166.2)	(250.2)	(1 061.2)	(77.6)	
Statement of financial position									
Carrying value of assets	22 692.9	25 483.1	23 679.1	25 595.1	24 484.8	26 108.2	27 155.7	25 273.0	104.5%
<i>Acquisition of assets</i>	<i>(966.3)</i>	<i>(821.4)</i>	<i>(760.3)</i>	<i>(825.2)</i>	<i>(1 120.2)</i>	<i>(1 012.5)</i>	<i>(3 979.9)</i>	<i>(1 156.6)</i>	<i>55.9%</i>
Investments	1 942.8	2 940.3	1 909.1	3 786.5	1 547.8	2 271.8	1 547.8	1 960.0	157.7%
Inventory	1.4	2.2	1.4	1.7	2.2	1.6	2.2	2.2	106.3%
Receivables and prepayments	1 089.7	1 099.5	1 158.1	1 166.3	1 261.7	1 702.3	1 385.1	1 262.0	106.9%
Cash and cash equivalents	2 731.4	1 721.0	3 695.1	1 373.8	2 483.8	1 123.6	1 421.1	425.8	45.0%
Taxation	5.0	4.3	61.2	4.3	4.3	340.1	4.3	4.3	472.2%
Total assets	28 463.2	31 250.4	30 504.2	31 927.6	29 784.5	31 547.6	31 516.2	28 927.3	102.8%
Accumulated surplus/(deficit)	15 262.3	18 596.6	18 785.6	19 617.2	20 163.8	21 342.3	21 553.3	21 040.0	106.4%
Capital and reserves	750.0	750.0	750.0	750.0	750.0	750.0	750.0	750.0	100.0%
Borrowings	10 732.8	9 331.5	9 273.8	8 840.8	7 051.6	6 615.2	6 849.1	5 219.1	88.5%
Deferred income	141.2	64.9	74.3	61.5	62.1	58.3	62.1	64.3	73.3%
Trade and other payables	766.3	782.7	779.1	854.1	894.4	907.3	1 410.6	1 024.0	92.7%
Taxation	779.7	1 504.6	813.3	1 611.5	834.0	1 671.8	862.6	799.1	169.8%
Provisions	30.8	214.4	28.1	186.6	28.5	199.0	28.5	30.6	544.1%
Derivatives financial instruments	-	5.7	-	6.0	-	3.8	-	-	-
Total equity and liabilities	28 463.2	31 250.4	30 504.2	31 927.6	29 784.5	31 547.6	31 516.2	28 927.3	102.8%

Statements of estimates of financial performance, cash flow and financial position

Table 40.28 Airports Company of South Africa statements of estimates of financial performance, cash flow and financial position

Statement of financial performance									
R million	Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
				2020/21	2021/22	2022/23			
	2019/20	2016/17 - 2019/20		2020/21	2021/22	2022/23	2019/20 - 2022/23		
Revenue									
Non-tax revenue	7 425.8	-7.7%	100.0%	8 041.0	9 082.8	10 066.9	10.7%	100.0%	
Sale of goods and services other than capital assets	7 468.8	-4.7%	94.4%	7 945.0	8 687.8	9 609.2	8.8%	97.6%	
<i>Sales by market establishment</i>	<i>7 468.8</i>	<i>-4.7%</i>	<i>94.4%</i>	<i>7 945.0</i>	<i>8 687.8</i>	<i>9 609.2</i>	<i>8.8%</i>	<i>97.6%</i>	
<i>Aeronautical revenue</i>	<i>3 835.8</i>	<i>-10.7%</i>	<i>51.6%</i>	<i>3 977.9</i>	<i>4 434.1</i>	<i>4 949.9</i>	<i>8.9%</i>	<i>49.8%</i>	
<i>Non-aeronautical revenue</i>	<i>3 633.0</i>	<i>4.6%</i>	<i>42.6%</i>	<i>3 967.1</i>	<i>4 253.7</i>	<i>4 659.3</i>	<i>8.6%</i>	<i>47.8%</i>	
Other non-tax revenue	(43.0)	-137.5%	5.6%	96.0	395.0	457.7	-320.0%	2.4%	
Total revenue	7 425.8	-7.7%	100.0%	8 041.0	9 082.8	10 066.9	10.7%	100.0%	
Current expenses	6 395.8	-2.3%	93.9%	6 877.8	7 473.9	8 462.0	9.8%	95.8%	
Compensation of employees	1 465.5	2.9%	20.5%	1 582.7	1 709.4	1 846.1	8.0%	21.7%	
Goods and services	3 061.5	-1.8%	43.2%	3 287.4	3 529.5	3 765.0	7.1%	44.9%	
Depreciation	1 233.0	-0.9%	18.3%	1 321.0	1 458.0	1 559.6	8.1%	18.3%	
Interest, dividends and rent on land	635.8	-14.1%	11.9%	686.7	777.0	1 291.3	26.6%	10.9%	
Total expenses	6 694.8	-3.5%	100.0%	7 181.1	7 819.9	8 789.6	9.5%	100.0%	
Surplus/(Deficit)	731.0			859.9	1 262.9	1 277.3			
Cash flow statement									
Cash flow from operating activities	2 687.1	-13.6%	296.3%	3 152.0	3 198.5	3 750.4	26.8%	292.8%	
Receipts									
Non-tax receipts	7 657.4	-4.8%	100.0%	8 256.7	9 063.2	10 003.0	9.3%	100.0%	
Sales of goods and services other than capital assets	7 469.0	-5.2%	98.1%	7 945.0	8 688.0	9 609.0	8.8%	96.4%	
<i>Sales by market establishment</i>	<i>7 469.0</i>	<i>-5.2%</i>	<i>98.1%</i>	<i>7 945.0</i>	<i>8 688.0</i>	<i>9 609.0</i>	<i>8.8%</i>	<i>96.4%</i>	
Other tax receipts	188.4	12.3%	1.9%	311.7	375.2	394.0	27.9%	3.6%	
Total receipts	7 657.4	-4.8%	100.0%	8 256.7	9 063.2	10 003.0	9.3%	100.0%	

Table 40.28 Airports Company of South Africa statements of estimates of financial performance, cash flow and financial position

Statement of financial performance		Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/Total (%)
Revised estimate	2019/20	2016/17 - 2019/20	(%)	2020/21	2021/22	2022/23	2019/20 - 2022/23	(%)
R million								
Current payments	4 740.4	8.6%	57.7%	4 756.8	5 422.7	5 786.6	6.9%	93.4%
Compensation of employees	1 465.5	2.9%	20.1%	1 582.7	1 709.4	1 846.1	8.0%	29.8%
Goods and services	3 274.9	11.6%	37.6%	3 174.0	3 713.3	3 940.5	6.4%	63.6%
Total payment	4 970.4	1.7%	100.0%	5 104.8	5 864.7	6 252.5	7.9%	100.0%
Net cash flow from investing activities	(1 156.6)	-13.4%	100.0%	(3 909.5)	(5 482.7)	(4 570.1)	58.1%	100.0%
Acquisition of property, plant, equipment and intangible assets	(1 156.6)	12.1%	-10 123.4%	(3 909.5)	(5 482.7)	(4 570.1)	58.1%	100.0%
Net cash flow from financing activities	(1 608.0)	-7.4%	100.0%	818.0	3 405.0	1 364.0	-194.7%	100.0%
Borrowing Activities	(930.0)	13.4%	48.4%	1 408.5	3 787.0	2 198.0	-233.2%	125.6%
Other flows from financing activities	(678.0)	-21.3%	51.6%	(590.5)	(382.0)	(834.0)	7.1%	-25.6%
Net increase/(decrease) in cash and cash equivalents	(77.6)	-160.4%	100.0%	60.5	1 120.8	544.3	-291.4%	100.0%
Statement of financial position								
Carrying value of assets	25 273.0	-0.3%	83.0%	27 949.0	33 168.0	38 020.3	14.6%	88.8%
Acquisition of assets	(1 156.6)	12.1%	-3.1%	(3 909.5)	(5 482.7)	(4 570.1)	58.1%	-10.5%
Investments	1 960.0	-12.6%	8.8%	1 960.0	1 960.0	1 960.0	-	5.7%
Inventory	2.2	-	0.0%	2.2	2.2	1.7	-9.5%	0.0%
Receivables and prepayments	1 262.0	4.7%	4.2%	1 305.0	1 427.0	1 579.6	7.8%	4.0%
Cash and cash equivalents	425.8	-37.2%	3.7%	564.8	515.8	480.5	4.1%	1.4%
Taxation	4.3	-	0.3%	4.3	4.3	4.3	0.6%	0.0%
Total assets	28 927.3	-2.5%	100.0%	31 785.3	37 077.3	42 046.3	13.3%	100.0%
Accumulated surplus/(deficit)	21 040.0	4.2%	65.3%	21 934.0	23 205.0	24 482.2	5.2%	65.6%
Capital and reserves	750.0	-	2.4%	750.0	750.0	750.0	-	2.2%
Borrowings	5 219.1	-17.6%	24.1%	6 626.1	10 413.1	14 239.5	39.7%	25.2%
Deferred income	64.3	-0.3%	0.2%	64.3	64.3	64.3	-	0.2%
Trade and other payables	1 024.0	9.4%	2.9%	1 579.0	1 809.0	1 673.6	17.8%	4.3%
Taxation	799.1	-19.0%	4.5%	801.1	805.1	806.1	0.3%	2.3%
Provisions	30.6	-47.7%	0.5%	30.6	30.6	30.6	-	0.1%
Total equity and liabilities	28 927.3	-2.5%	100.0%	31 785.3	37 077.3	42 046.3	13.3%	100.0%

Personnel information**Table 40.29 Airports Company of South Africa personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2020		Number and cost ¹ of personnel posts filled/planned for on funded establishment											Number						
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		2018/19	2019/20	2020/21	2021/22	2022/23	2019/20 - 2022/23												
Airports Company of South Africa																			
Salary level	3 381	3 381	3 702	1 546.2	0.4	3 381	1 465.5	0.4	3 382	1 582.7	0.5	3 380	1 709.4	0.5	3 380	1 846.1	0.5	8.0%	100.0%
1 – 6	1 063	1 063	1 527	242.5	0.2	1 063	167.1	0.2	886	132.7	0.1	770	111.9	0.1	678	95.8	0.1	-16.9%	25.1%
7 – 10	1 895	1 895	1 788	778.3	0.4	1 895	770.6	0.4	2 031	847.6	0.4	2 082	898.1	0.4	2 106	942.4	0.4	6.9%	60.0%
11 – 12	205	205	202	193.9	1.0	205	181.3	0.9	207	183.7	0.9	236	209.1	0.9	267	237.2	0.9	9.4%	6.8%
13 – 16	198	198	168	262.4	1.6	198	287.8	1.5	228	331.9	1.5	249	365.8	1.5	278	417.7	1.5	13.2%	7.0%
17 – 22	20	20	17	69.0	4.1	20	58.8	2.9	30	86.9	2.9	43	124.4	2.9	51	153.1	3.0	37.6%	1.1%

1. Rand million.

Passenger Rail Agency of South Africa**Selected performance indicators****Table 40.30 Passenger Rail Agency of South Africa performance indicators by programme/objective/activity and related priority**

Indicator	Programme/Objective/Activity	MTSF priority	Past			Current	Projections		
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Number of new train sets delivered for Metrorail per year	Metrorail	Priority 4: Spatial integration, human settlements and local government	11	7	6	40	42	62	62
Number of Metrorail passenger trips per year	Metrorail		372 million	270 million	209 million	246 million	270 million	314 million	410 million
Trains on time as a percentage of trains scheduled per year	Metrorail		71% (459 327/ 646 211)	74% (408 114/ 638 676)	55% (254 164/ 563 350)	63%	85%	85%	94%
Percentage of train service availability (trains not cancelled) per year	Metrorail		92% (592 902/ 646 285)	86.5% (552 667/ 638 921)	83% (467 635/ 563 350)	85%	87%	91%	96%

Table 40.30 Passenger Rail Agency of South Africa performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Past			Current	Projections		
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Metrorail customer satisfaction rating per year	Metrorail	Priority 4: Spatial integration, human settlements and local government	57%	52%	49%	60%	65%	73%	80%
Number of mainline passenger service passengers per year	Main line passenger services (Shosholoza Meyl)		565 414	465 647	387 500	463 000	510 000	561 000	630 000
Mainline passenger service customer satisfaction rating per year	Main line passenger services (Shosholoza Meyl)		70%	0	0	60%	75%	80%	82%
Number of national station improvement projects completed per year	Passenger Rail Agency of South Africa: Corporate real estate solutions		45	17	3	30	35	40	45
Number of national station upgrade projects completed per year	Passenger Rail Agency of South Africa: Corporate real estate solutions		16	12	5	6	8	10	12
Number of Autopax passengers per year	Autopax		2.3 million	1.9 million	1.7 million	3 million	3.6 million	4 million	4.3 million
Autopax customer satisfaction rating per year	Autopax		62%	62%	59%	80%	85%	90%	90%
Number of mainline passenger service coaches refurbished per year	Main line passenger service (Shosholoza Meyl)		81	56	44	30	38	38	38
Number of Metrorail coaches refurbished per year	Metrorail		461	409	351	350	400	400	400

Entity overview

The Passenger Rail Agency of South Africa was established in terms of the Legal Succession to the South African Transport Services Amendment Act (2008), with the primary mandate of providing rail commuter services within, to and from South Africa in the public interest. The agency also provides long-haul passenger rail and bus services within, to and from South Africa.

In its efforts to stabilise operations, over the medium term, the agency will focus on responding to its historic challenge of underspending on capital programmes with the aim of reducing its persistent operating deficits. Accordingly, to increase the number of passengers using Metrorail and mainline passenger services, the agency plans to continue its modernisation programme. Over the MTEF period, this entails: refurbishing a targeted 1 314 train coaches; upgrading and improving 150 stations; upgrading signalling infrastructure; improving depots; acquiring 166 new train sets; and securing the agency's assets, including all stations.

As a result of historic underspending on capital programmes, the agency had a cash balance of R18.3 billion at the end of 2018/19, which it plans to use over the medium term on infrastructure for Metrorail and mainline passenger services. An estimated 66.1 per cent (R36 billion) of the agency's total expenditure of R54.4 billion over the medium term is earmarked for spending on the Metrorail and mainline passenger services programmes, including the modernisation programme.

Total revenue over the MTEF period is expected to be R44.4 billion, of which transfers from the department account for an estimated 68.4 per cent (R30.4 billion). Other sources of revenue include the sale of train and bus tickets, rental income from the leasing of properties, on-board sales, and interest earned. Partly due to the non-payment of fares by passengers, total revenue is expected to increase at an average annual rate of 4.1 per cent, from R14 billion in 2019/20 to R15.8 billion in 2022/23. As a result, the agency's operating deficit is set to increase from R2 billion in 2019/20 to R4.1 billion in 2020/21. Persistent operating deficits are expected to result in the agency's trade and other payables increasing from R11.9 billion in 2019/20 to a projected R29.3 billion in 2022/23, at an average annual rate of 34.9 per cent.

Programmes/Objectives/Activities

Table 40.31 Passenger Rail Agency of South Africa expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20	2020/21	2021/22	2022/23	2019/20 - 2022/23	2022/23	
Administration	2 117.1	2 523.2	3 261.1	2 917.3	11.3%	18.6%	4 028.1	3 277.3	3 519.1	6.5%	19.5%
Metrorail	7 740.2	7 392.1	7 687.6	9 518.1	7.1%	55.8%	9 941.5	10 622.7	11 284.5	5.8%	58.7%
Main line passenger service	1 007.8	1 094.9	2 568.0	1 239.4	7.1%	10.0%	1 294.9	1 378.3	1 452.7	5.4%	7.6%
Corporate real estate solutions	1 067.7	991.4	1 158.8	1 337.6	7.8%	7.8%	1 399.1	1 504.8	1 623.2	6.7%	8.3%
Intersite	33.6	31.2	22.8	34.4	0.8%	0.2%	31.9	33.6	35.2	0.8%	0.2%
Autopax	1 164.2	889.0	908.1	923.6	-7.4%	6.8%	943.1	996.0	1 050.7	4.4%	5.6%
Technical	230.0	12.9	37.9	114.6	-20.7%	0.7%	-	-	-	-100.0%	0.2%
Total	13 360.5	12 934.8	15 644.3	16 084.9	6.4%	100.0%	17 638.4	17 812.8	18 965.3	5.6%	100.0%

Statements of historical financial performance, cash flow and financial position

Table 40.32 Passenger Rail Agency of South Africa statements of historical financial performance, cash flow and financial position

Statement of financial performance									
R million	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	Average Outcome/ Budget (%)
	2016/17	2017/18	2017/18	2018/19	2018/19	2019/20	2019/20	2016/17 - 2019/20	
Revenue									
Non-tax revenue	3 957.1	4 048.0	4 429.0	3 828.1	4 344.4	3 910.8	4 348.1	3 524.6	89.7%
Sale of goods and services other than capital assets	3 605.6	3 106.3	3 873.7	2 647.0	3 833.8	2 598.2	3 840.3	3 017.2	75.0%
<i>of which:</i>									
<i>Sales by market establishment</i>	3 392.6	2 877.7	3 545.1	2 476.8	3 691.3	2 289.7	3 673.4	2 720.0	72.5%
<i>Rental income</i>	640.7	531.1	772.0	674.7	739.0	773.3	762.4	728.8	92.9%
<i>Fare revenue</i>	1 946.4	1 680.3	1 974.2	1 272.1	2 009.4	1 038.5	2 007.0	1 216.7	65.6%
<i>Autopax fare revenue</i>	805.6	666.3	799.0	530.0	942.9	477.9	904.0	774.5	70.9%
<i>Other sales</i>	212.9	228.6	328.6	170.2	142.5	308.5	166.9	297.2	118.1%
<i>Other non-tax revenue</i>	351.5	941.7	555.3	1 181.1	510.5	1 312.6	507.9	507.3	204.8%
Transfers received	6 978.1	8 385.0	7 947.6	10 548.4	9 504.6	10 048.4	8 829.2	10 516.6	118.8%
Total revenue	10 935.2	12 433.0	12 376.7	14 376.5	13 849.0	13 959.2	13 177.4	14 041.2	108.9%
Expenses									
Current expenses	11 961.6	13 360.5	12 983.0	12 934.8	14 968.9	15 644.3	16 037.7	16 084.9	103.7%
Compensation of employees	5 345.0	5 734.3	5 608.3	5 398.1	5 807.8	5 654.6	6 097.3	6 468.8	101.7%
Goods and services	4 609.6	5 311.9	5 163.2	5 271.2	6 922.6	7 798.5	7 186.7	6 942.6	106.0%
Depreciation	1 998.8	2 301.8	2 211.5	2 253.0	2 231.7	2 168.9	2 741.8	2 665.0	102.2%
Interest, dividends and rent on land	8.2	12.5	-	12.5	6.7	22.3	11.9	8.4	207.9%
Total expenses	11 961.6	13 360.5	12 983.0	12 934.8	14 968.9	15 644.3	16 037.7	16 084.9	103.7%
Surplus/(Deficit)	(1 026.5)	(927.5)	(606.4)	1 441.7	(1 119.9)	(1 685.1)	(2 860.3)	(2 043.7)	
Cash flow statement									
Cash flow from operating activities	(483.6)	(2 420.9)	(616.0)	(1 649.0)	1 290.9	59.3	0.0	(3 093.0)	-3 713.2%
Receipts									
Non-tax receipts	3 704.2	3 716.7	4 278.7	3 396.6	4 250.8	2 700.4	4 166.8	3 418.1	80.7%
Sales of goods and services other than capital assets	3 508.0	2 995.7	3 725.5	2 428.6	3 740.3	1 687.9	3 659.0	2 910.8	68.5%
<i>Sales by market establishment</i>	3 316.5	2 872.9	3 648.8	2 327.2	3 629.5	1 528.9	3 492.1	2 683.6	66.8%
<i>Other sales</i>	191.4	122.8	76.7	101.3	110.8	159.0	166.9	227.2	111.8%
Other tax receipts	196.2	721.0	553.2	968.0	510.5	1 012.5	507.9	507.3	181.5%
Transfers received	5 156.9	5 081.7	5 876.6	5 037.8	7 416.7	7 416.7	6 252.6	7 939.8	103.1%
Total receipts	8 861.1	8 798.4	10 155.3	8 434.4	11 667.6	10 117.2	10 419.4	11 357.9	94.2%
Payment									
Current payments	9 344.7	11 219.3	10 771.3	10 083.4	10 376.7	10 057.9	10 419.4	13 351.0	109.3%
Compensation of employees	5 279.8	5 697.4	5 585.1	5 388.1	5 890.9	5 587.5	6 097.3	6 396.4	100.9%
Goods and services	4 061.0	5 510.3	5 186.1	4 683.7	4 473.4	4 448.0	4 310.1	6 942.6	119.7%
Interest and rent on land	3.9	11.5	-	11.6	12.3	22.3	11.9	11.9	204.0%
Transfers and subsidies	-	-	-	-	-	-	-	1 100.0	-
Total payments	9 344.7	11 219.3	10 771.3	10 083.4	10 376.7	10 057.9	10 419.4	14 451.0	112.0%
Net cash flow from investing activities	(12 831.4)	(5 165.9)	(9 662.0)	(6 183.6)	(3 069.2)	(3 983.6)	(11 842.3)	(12 491.1)	74.4%
Acquisition of property, plant, equipment and intangible assets	(12 525.8)	(4 964.5)	(9 483.0)	(5 858.1)	(2 852.9)	(3 925.3)	(11 412.4)	(12 189.4)	74.3%
Investment property	-	(281.3)	(213.4)	(262.5)	(273.5)	(141.8)	(305.7)	(306.0)	125.1%
Acquisition of software and other intangible assets	(305.6)	(25.9)	(32.6)	(63.1)	(2.9)	(24.5)	(194.2)	(65.7)	33.5%
Proceeds from the sale of property, plant, equipment and intangible assets	-	105.8	67.0	-	60.0	107.9	70.0	70.0	144.0%

Table 40.32 Passenger Rail Agency of South Africa statements of historical financial performance, cash flow and financial position

Statement of financial performance		Budget		Audited outcome		Budget		Audited outcome		Budget		Revised estimate		Average: Outcome/Budget (%)
R million		2016/17		2017/18		2018/19		2019/20		2016/17 - 2019/20				
Net cash flow from financing activities		13 808.6	13 812.6	9 368.2	9 368.2	6 174.1	8 362.2	10 209.6	8 522.4					101.3%
Deferred income		13 808.6	13 814.1	9 368.2	9 368.2	6 174.1	8 362.2	10 209.6	8 522.4					101.3%
Borrowing activities		–	(1.5)	–	–	–	–	–	–					–
Net increase/(decrease) in cash and cash equivalents		493.6	6 225.7	(909.8)	1 535.5	4 395.8	4 437.9	(1 632.7)	(7 061.7)					
Statement of financial position														
Carrying value of assets		43 279.0	41 115.4	49 754.0	45 158.9	50 289.3	47 729.3	74 691.6	58 247.0					88.2%
Acquisition of assets		(12 525.8)	(4 964.5)	(9 483.0)	(5 858.1)	(2 852.9)	(3 925.3)	(11 412.4)	(12 189.4)					74.3%
Inventory		303.7	453.9	233.4	502.0	340.9	536.6	378.4	509.7					159.4%
Receivables and prepayments		13 635.6	13 046.2	16 252.3	13 961.5	15 718.5	11 926.2	13 644.5	12 695.2					87.1%
Cash and cash equivalents		7 495.8	12 342.5	12 342.5	13 878.1	6 329.6	18 316.0	4 626.9	15 964.5					196.5%
Defined benefit plan assets		4.2	2.8	3.0	–	2.7	–	2.4	–					23.1%
Total assets		64 718.3	66 960.9	78 585.2	73 500.4	72 681.1	78 508.0	93 343.8	87 416.4					99.0%
Accumulated surplus/(deficit)		(3 873.8)	(4 164.0)	(4 135.0)	20 454.9	(5 400.5)	18 773.4	(8 180.1)	19 331.2					-252.0%
Capital and reserves		4 248.3	4 248.3	4 248.3	4 248.3	4 248.3	4 248.3	4 248.3	4 248.3					100.0%
Capital reserve fund		60 186.8	58 657.9	69 958.1	40 125.3	63 447.9	45 017.1	84 169.7	51 887.9					70.5%
Trade and other payables		3 464.4	7 209.4	7 503.9	7 383.6	8 808.7	8 347.0	11 364.3	11 940.0					112.0%
Taxation		–	–	–	8.5	–	1.9	–	1.9					–
Provisions		692.6	1 009.3	1 009.8	1 279.8	1 576.7	2 120.4	1 741.7	7.1					88.0%
Total equity and liabilities		64 718.3	66 960.9	78 585.2	73 500.4	72 681.1	78 508.0	93 343.8	87 416.4					99.0%

Statements of estimates of financial performance, cash flow and financial position

Table 40.33 Passenger Rail Agency of South Africa statements of estimates of financial performance, cash flow and financial position

Statement of financial performance		Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/Total (%)	
R million		Revised estimate	2016/17 - 2019/20	2020/21	2021/22	2022/23	2019/20 - 2022/23		
Revenue		3 524.6	-4.5%	28.1%	4 095.8	4 756.9	5 151.0	13.5%	29.9%
Non-tax revenue		3 017.2	-1.0%	20.9%	3 587.5	4 248.4	4 642.0	15.4%	26.4%
Sale of goods and services other than capital assets		2 720.0	-1.9%	19.0%	3 322.4	3 971.5	4 351.9	17.0%	24.5%
Sales by market establishment		728.8	11.1%	4.9%	781.4	838.3	905.3	7.5%	5.6%
Rental income		1 216.7	-10.2%	9.6%	2 231.6	2 058.6	2 283.4	23.3%	13.3%
Fare revenue		774.5	5.1%	4.5%	1 074.6	1 074.6	1 163.2	14.5%	7.0%
Autopax fare revenue		297.2	9.1%	1.8%	265.1	276.9	290.1	-0.8%	1.9%
Other sales		507.3	-18.6%	7.2%	508.3	508.6	509.0	0.1%	3.5%
Other non-tax revenue		10 516.6	7.8%	71.9%	9 490.2	10 182.1	10 689.1	0.5%	70.1%
Transfers received		14 041.2	4.1%	100.0%	13 586.0	14 939.0	15 840.1	4.1%	100.0%
Total revenue		16 084.9	6.4%	100.0%	17 638.4	17 812.8	18 965.3	5.6%	100.0%
Current expenses		6 468.8	4.1%	40.3%	6 501.3	6 918.8	7 341.9	4.3%	38.7%
Compensation of employees		6 942.6	9.3%	43.4%	8 205.1	7 671.5	8 263.4	6.0%	44.1%
Goods and services		2 665.0	5.0%	16.3%	2 919.6	3 209.5	3 346.4	7.9%	17.2%
Depreciation		8.4	-12.3%	0.1%	12.5	13.1	13.7	17.5%	0.1%
Interest, dividends and rent on land		16 084.9	6.4%	100.0%	17 638.4	17 812.8	18 965.3	5.6%	100.0%
Total expenses		(2 043.7)			(4 052.4)	(2 873.9)	(3 125.2)		
Surplus/(Deficit)									
Cash flow statement									
Cash flow from operating activities		(3 093.0)	8.5%	87.4%	(3 968.1)	(2 786.9)	(3 051.6)	45.1%	101.6%
Receipts		3 418.1	-2.8%	34.8%	3 986.7	4 645.0	5 032.4	13.8%	36.8%
Non-tax receipts		2 910.8	-1.0%	26.3%	3 478.4	4 136.4	4 523.4	15.8%	32.4%
Sales of goods and services other than capital assets		2 683.6	-2.2%	24.7%	3 283.3	3 929.6	4 306.6	17.1%	30.6%
Sales by market establishment		227.2	22.8%	1.5%	195.1	206.9	216.8	-1.6%	1.8%
Other sales		507.3	-11.1%	8.5%	508.3	508.6	509.0	0.1%	4.4%
Other tax receipts		7 939.8	16.0%	65.2%	6 694.3	7 096.1	7 455.0	-2.1%	63.2%
Transfers received		11 357.9	8.9%	100.0%	10 681.0	11 741.1	12 487.4	3.2%	100.0%
Total receipts		13 351.0	6.0%	77.3%	14 649.1	14 528.0	15 539.0	5.2%	98.1%
Current payments		6 396.4	3.9%	39.9%	6 431.5	6 843.5	7 261.9	4.3%	45.5%
Compensation of employees		6 942.6	8.0%	37.3%	8 205.1	7 671.5	8 263.4	6.0%	52.5%
Goods and services		11.9	1.2%	0.1%	12.5	13.1	13.7	4.7%	0.1%
Interest and rent on land		1 100.0	–	1.7%	–	–	–	-100.0%	1.9%
Transfers and subsidies		14 451.0	8.8%	100.0%	14 649.1	14 528.0	15 539.0	2.4%	100.0%
Total payment		(12 491.1)	34.2%	100.0%	(13 312.8)	(18 857.8)	(21 046.5)	19.0%	100.0%
Net cash flow from investing activities		(12 189.4)	34.9%	96.7%	(12 994.3)	(18 420.2)	(20 563.8)	19.0%	97.6%
Acquisition of property, plant, equipment and intangible assets		(306.0)	-2.8%	3.9%	(244.7)	(319.6)	(348.0)	4.4%	1.9%
Investment property		(65.7)	36.4%	0.7%	(143.9)	(188.0)	(204.7)	46.1%	0.9%
Acquisition of software and other intangible assets		70.0	-12.9%	-1.3%	70.0	70.0	70.0	–	-0.4%
Proceeds from the sale of property, plant, equipment and intangible assets									

Table 40.33 Passenger Rail Agency of South Africa statements of estimates of financial performance, cash flow and financial position

Cash flow statement	Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
				2019/20	2016/17 - 2019/20	2020/21		
R million								
Net cash flow from financing activities	8 522.4	-14.9%	100.0%	6 382.8	11 927.8	14 116.5	18.3%	100.0%
Deferred Income	8 522.4	-14.9%	100.0%	6 382.8	11 927.8	14 116.5	18.3%	100.0%
Net increase/(decrease) in cash and cash equivalents	(7 061.7)	-204.3%	100.0%	(10 898.1)	(9 716.9)	(9 981.6)	12.2%	100.0%
Statement of financial position								
Carrying value of assets	58 247.0	12.3%	62.6%	69 345.3	86 048.0	104 849.7	21.6%	80.3%
Acquisition of assets	(12 189.4)	34.9%	-8.6%	(12 994.3)	(18 420.2)	(20 563.8)	19.0%	-16.2%
Inventory	509.7	3.9%	0.7%	484.3	466.3	443.0	-4.6%	0.5%
Receivables and prepayments	12 695.2	-0.9%	17.0%	11 579.3	9 773.4	7 882.4	-14.7%	10.9%
Cash and cash equivalents	15 964.5	9.0%	19.7%	13 433.4	5 357.3	(4 907.5)	-167.5%	8.3%
Total assets	87 416.4	9.3%	100.0%	94 842.2	101 644.9	108 267.6	7.4%	100.0%
Accumulated surplus/(deficit)	19 331.2	-266.8%	16.9%	18 943.7	20 307.1	21 708.5	3.9%	20.5%
Capital and reserves	4 248.3	-0.0%	5.6%	4 248.3	4 248.3	4 248.3	-	4.4%
Capital reserve fund	51 887.9	-4.0%	64.7%	55 704.9	51 015.5	53 008.7	0.7%	54.3%
Trade and other payables	11 940.0	18.3%	11.3%	15 936.6	26 065.5	29 292.9	34.9%	20.8%
Taxation	1.9	-	0.0%	2.0	2.1	2.3	5.0%	0.0%
Provisions	7.1	-80.8%	1.5%	6.7	6.4	7.0	-0.4%	0.0%
Total equity and liabilities	87 416.4	9.3%	100.0%	94 842.2	101 644.9	108 267.6	7.4%	100.0%

Personnel information**Table 40.34 Passenger Rail Agency of South Africa personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2020		Number and cost ¹ of personnel posts filled/planned for on funded establishment														Number			
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		2018/19		Unit cost	2019/20		Unit cost	2020/21		Unit cost	2021/22		Unit cost			2022/23		Unit cost	
Passenger Rail Agency of South Africa		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	17 068	17 068	16 367	5 654.6	0.3	17 068	6 468.8	0.4	17 068	6 501.3	0.4	17 068	6 918.8	0.4	17 068	7 341.9	0.4	4.3%	100.0%
1 – 6	5 101	5 101	4 962	915.7	0.2	5 101	1 015.9	0.2	5 101	1 020.0	0.2	5 101	1 088.2	0.2	5 101	1 157.4	0.2	4.4%	29.9%
7 – 10	11 318	11 318	10 783	3 994.3	0.4	11 318	4 644.5	0.4	11 318	4 660.6	0.4	11 318	4 967.6	0.4	11 318	5 279.5	0.5	4.4%	66.3%
11 – 12	239	239	221	193.9	0.9	239	223.3	0.9	239	221.5	0.9	239	233.3	1.0	239	244.9	1.0	3.1%	1.4%
13 – 16	373	373	364	451.8	1.2	373	485.3	1.3	373	495.3	1.3	373	520.6	1.4	373	545.8	1.5	4.0%	2.2%
17 – 22	37	37	37	98.9	2.7	37	99.8	2.7	37	103.9	2.8	37	109.1	2.9	37	114.3	3.1	4.6%	0.2%

1. Rand million.

The Road Accident Fund**Selected performance indicators****Table 40.35 Road Accident Fund performance indicators by programme/objective/activity and related priority**

Indicator	Programme/Objective/Activity	MTSF priority	Past			Current	Projections		
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Legal costs as a percentage of claims payments	Payment of claims to accident victims	Entity mandate	25% (R7.9bn/ R31bn)	25% (R8.8bn/ R34.6bn)	24% (R10.3bn/ R42.6bn)	- ¹	- ¹	- ¹	- ¹
Number of open claims received but not finalised per year	Payment of claims to accident victims		173 740	207 461	234 244	- ¹	- ¹	- ¹	- ¹
Personal claims: Average value per claim	Payment of claims to accident victims		219 047	235 716	266 762	- ¹	- ¹	- ¹	- ¹
Loss of earnings: Average value per claim	Payment of claims to accident victims		645 832	691 459	767 506	- ¹	- ¹	- ¹	- ¹
General damages: Average value per claim	Payment of claims to accident victims		390 005	429 486	462 130	- ¹	- ¹	- ¹	- ¹
Percentage increase in claims processed within 120 days	Payment of claims to accident victims		Entity mandate	- ²	- ²	- ²	- ²	10%	10%

1. No projections available.

2. No historical data available.

Entity overview

The Road Accident Fund Act (1996) provides for the establishment of the Road Accident Fund, which is

mandated to compensate South African road users for losses or damages caused by motor vehicle accidents within the borders of South Africa.

The fund receives its revenue from the road accident fund fuel levy, in terms of the Customs and Excise Act (1964). Over the medium term, revenue from the fuel levy is expected to increase at an average annual rate of 1.2 per cent, from R43.9 billion in 2019/20 to R45.4 billion in 2022/23. Due to the fund operating on a pay-as-you-go model and paying out what it is able to with the revenue it has, it has insufficient revenue to meet its liabilities, thereby increasing its indebtedness. Claims against the fund increased from R66 billion in 2016/17 to R108.3 billion in 2019/20, and are expected to increase to R145.6 billion in 2022/23. As a result, the accumulated deficit is expected to increase from R329.7 billion in 2019/20 to R593.1 billion in 2022/23.

To address this systemic challenge, the Road Accident Benefit Scheme Bill proposes to transform the fund from a liability insurance scheme to a system based on social security principles. This is expected to result in a more equitable and affordable road accident compensation scheme. In the meantime, the fund is developing a turnaround plan to prioritise, amongst others, reducing legal fees and transforming the claims management systems and processes.

Programmes/Objectives/Activities

Table 40.36 Road Accident Fund expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2019/20	Average growth rate (%) 2016/17 - 2019/20	Average: Expenditure/ Total (%) 2016/17 - 2019/20	Medium-term expenditure estimate			Average growth rate (%) 2019/20 - 2022/23	Average: Expenditure/ Total (%) 2019/20 - 2022/23
	2016/17	2017/18	2018/19				2020/21	2021/22	2022/23		
Administration	2 128.7	2 346.9	2 614.4	3 303.6	15.8%	3.1%	3 677.4	3 972.9	4 216.0	8.5%	3.0%
Payment of claims to accident victims	65 954.6	61 345.6	96 404.8	108 272.8	18.0%	96.9%	113 270.0	128 447.6	145 593.7	10.4%	97.0%
Total	68 083.4	63 692.5	99 019.2	111 576.4	17.9%	100.0%	116 947.4	132 420.5	149 809.6	10.3%	100.0%

Statements of historical financial performance, cash flow and financial position

Table 40.37 Road Accident Fund statements of historical financial performance, cash flow and financial position

Statement of financial performance									
R million	Audited outcome		Audited outcome		Audited outcome		Budget estimate	Revised estimate	Average: Outcome/Budget (%) 2016/17 - 2019/20
	Budget	2016/17	Budget	2017/18	Budget	2018/19			
Revenue									
Non-tax revenue	91.1	112.3	81.3	90.5	95.0	100.6	98.9	75.2	103.4%
<i>of which:</i>									
Other non-tax revenue	91.1	112.3	81.3	90.5	95.0	100.6	98.9	75.2	103.4%
Transfers received	35 198.8	33 229.5	35 425.3	37 250.8	42 214.3	43 138.8	45 442.8	43 865.7	99.5%
Total revenue	35 289.9	33 341.9	35 506.6	37 341.3	42 309.3	43 239.3	45 541.7	43 941.0	99.5%
Expenses									
Current expenses	2 366.6	2 128.7	2 619.4	2 346.9	2 914.0	2 614.4	3 276.0	3 303.6	93.0%
Compensation of employees	1 349.0	1 261.6	1 362.5	1 605.1	1 800.3	1 655.0	2 070.4	1 790.8	95.9%
Goods and services	765.0	614.9	971.1	476.7	795.8	617.7	847.6	1 125.7	83.9%
Depreciation	52.4	42.9	49.2	41.4	50.6	50.5	55.9	64.6	95.8%
Interest, dividends and rent on land	200.3	209.4	236.6	223.7	267.4	291.1	302.1	322.5	104.0%
Transfers and subsidies	70 357.9	65 954.6	68 435.9	61 345.6	74 746.5	96 404.8	84 304.2	108 272.8	111.5%
Total expenses	72 724.6	68 083.4	71 055.3	63 692.5	77 660.5	99 019.2	87 580.3	111 576.4	110.8%
Surplus/(Deficit)	(37 434.7)	(34 741.5)	(35 548.7)	(26 351.2)	(35 351.3)	(55 779.9)	(42 038.6)	(67 635.5)	

Table 40.37 Road Accident Fund statements of historical financial performance, cash flow and financial position

Cash flow statement									Average: Outcome/ Budget (%)
	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	2016/17 - 2019/20
R million	2016/17		2017/18		2018/19		2019/20		
Cash flow from operating activities	(257.6)	(362.1)	71.4	(19.1)	233.2	(584.6)	114.5	802.6	-101.1%
Receipts									
Non-tax receipts	91.1	113.6	81.3	91.4	95.0	100.3	98.9	75.2	103.9%
Other tax receipts	91.1	113.6	81.3	91.4	95.0	100.3	98.9	75.2	103.9%
Transfers received	35 198.8	33 544.9	35 608.6	36 048.1	41 383.3	41 890.2	44 740.6	44 425.5	99.3%
Total receipts	35 289.9	33 658.5	35 689.9	36 139.6	41 478.3	41 990.5	44 839.5	44 500.7	99.4%
Payment									
Current payments	2 314.2	2 065.7	2 628.1	2 109.3	2 863.4	2 782.1	3 220.1	3 314.2	93.2%
Compensation of employees	1 349.0	1 261.6	1 362.5	1 605.1	1 800.3	1 655.0	2 070.4	1 790.8	95.9%
Goods and services	765.0	594.7	1 029.0	280.5	795.8	836.0	847.6	1 200.9	84.7%
Interest and rent on land	200.3	209.4	236.6	223.7	267.4	291.1	302.1	322.5	104.0%
Transfers and subsidies	33 233.3	31 955.0	32 990.4	34 049.4	38 381.7	39 793.1	41 504.9	40 383.9	100.0%
Total payments	35 547.5	34 020.6	35 618.5	36 158.7	41 245.1	42 575.2	44 725.0	43 698.1	99.6%
Net cash flow from investing activities	(95.6)	(29.8)	(100.3)	(66.1)	(105.4)	(74.6)	(110.6)	(110.6)	68.2%
Acquisition of property, plant, equipment and intangible assets	(82.8)	(8.4)	(24.9)	(39.4)	(26.2)	(37.0)	(27.5)	(40.6)	77.7%
Acquisition of software and other intangible assets	(12.7)	(24.5)	(75.4)	(26.7)	(79.2)	(37.5)	(83.1)	(70.0)	63.4%
Proceeds from the sale of property, plant, equipment and intangible assets	-	3.2	-	-	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	(353.2)	(391.9)	(28.9)	(85.2)	127.8	(659.2)	3.8	692.0	
Statement of financial position									
Carrying value of assets	270.4	215.8	266.9	243.1	297.9	272.4	352.6	318.5	88.4%
Acquisition of assets	(82.8)	(8.4)	(24.9)	(39.4)	(26.2)	(37.0)	(27.5)	(40.6)	77.7%
Inventory	6.1	5.7	6.0	5.3	5.7	5.9	6.0	6.2	97.2%
Loans	156.0	160.9	170.6	160.1	146.8	175.7	155.6	186.2	108.6%
Accrued investment interest	10.1	-	7.6	-	-	-	-	-	-
Receivables and prepayments	7 361.8	7 163.7	7 447.5	7 830.6	8 661.9	9 857.8	9 364.5	9 298.4	104.0%
Cash and cash equivalents	1 691.1	1 652.4	1 681.3	1 567.2	1 695.0	908.0	1 698.9	1 675.2	85.8%
Total assets	9 495.5	9 198.5	9 580.0	9 806.3	10 807.4	11 219.8	11 577.6	11 484.5	100.6%
Accumulated surplus/(deficit)	(183 074.9)	(180 077.0)	(215 218.0)	(206 428.2)	(241 835.3)	(262 208.1)	(283 917.6)	(329 673.6)	105.9%
Capital and reserves	83.4	84.1	84.1	87.6	87.6	93.3	87.6	93.3	104.6%
Trade and other payables	256.9	237.3	281.2	256.9	264.9	212.7	280.8	282.2	91.3%
Provisions	192 230.1	188 913.3	224 432.7	215 682.0	252 069.6	273 069.8	294 893.1	340 727.4	105.7%
Derivatives financial instruments	-	40.8	-	208.0	220.5	52.0	233.7	55.1	78.4%
Total equity and liabilities	9 495.5	9 198.5	9 580.0	9 806.3	10 807.4	11 219.8	11 577.6	11 484.5	100.6%

Statements of estimates of financial performance, cash flow and financial position**Table 40.38 Road Accident Fund statements of estimates of financial performance, cash flow and financial position**

Statement of financial performance								
	Revised estimate	Average growth rate (%)	Average: Expen- diture/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expen- diture/ Total (%)
R million	2019/20	2016/17 - 2019/20		2020/21	2021/22	2022/23	2019/20 - 2022/23	
Revenue								
Non-tax revenue	75.2	-12.5%	0.2%	98.3	98.9	99.0	9.6%	0.2%
Other non-tax revenue	75.2	-12.5%	0.2%	98.3	98.9	99.0	9.6%	0.2%
Transfers received	43 865.7	9.7%	99.8%	45 035.9	45 201.9	45 427.9	1.2%	99.8%
Total revenue	43 941.0	9.6%	100.0%	45 134.1	45 300.9	45 526.9	1.2%	100.0%
Current expenses	3 303.6	15.8%	3.1%	3 677.4	3 972.9	4 216.0	8.5%	3.0%
Compensation of employees	1 790.8	12.4%	1.9%	1 937.9	2 097.1	2 269.4	8.2%	1.6%
Goods and services	1 125.7	22.3%	0.8%	1 303.7	1 402.2	1 429.8	8.3%	1.0%
Depreciation	64.6	14.6%	0.1%	78.6	77.9	78.3	6.6%	0.1%
Interest, dividends and rent on land	322.5	15.5%	0.3%	357.3	395.8	438.4	10.8%	0.3%
Transfers and subsidies	108 272.8	18.0%	96.9%	113 270.0	128 447.6	145 593.7	10.4%	97.0%
Total expenses	111 576.4	17.9%	100.0%	116 947.4	132 420.5	149 809.6	10.3%	100.0%
Surplus/(Deficit)	(67 635.5)			(71 813.3)	(87 119.6)	(104 282.7)		

Table 40.38 Road Accident Fund statements of estimates of financial performance, cash flow and financial position

Cash flow statement		Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2019/20				2016/17 - 2019/20	2020/21	2021/22		
R million									
Cash flow from operating activities		802.6	-230.4%	0.2%	40.9	23.7	29.1	9.6%	0.2%
Receipts									
Non-tax receipts		75.2	-12.8%	0.2%	98.3	98.9	99.0	9.6%	0.2%
Other tax receipts		75.2	-12.8%	0.2%	98.3	98.9	99.0	9.6%	0.2%
Transfers received		44 425.5	9.8%	99.8%	44 930.3	45 154.9	45 380.7	0.7%	99.8%
Total receipts		44 500.7	9.8%	100.0%	45 028.5	45 253.9	45 479.7	0.7%	100.0%
Current payments		3 314.2	17.1%	3.0%	3 697.1	3 994.0	4 236.6	8.5%	8.5%
Compensation of employees		1 790.8	12.4%	1.9%	1 937.9	2 097.1	2 269.4	8.2%	4.5%
Goods and services		1 200.9	26.4%	0.8%	1 402.0	1 501.1	1 528.8	8.4%	3.1%
Interest and rent on land		322.5	15.5%	0.3%	357.3	395.8	438.4	10.8%	0.8%
Transfers and subsidies		40 383.9	8.1%	44.2%	41 290.5	41 236.2	41 213.9	0.7%	91.5%
Total payment		43 698.1	8.7%	100.0%	44 987.6	45 230.2	45 450.6	1.3%	100.0%
Net cash flow from investing activities		(110.6)	54.9%	100.0%	(116.2)	(122.0)	(128.1)	5.0%	100.0%
Acquisition of property, plant, equipment and intangible assets		(40.6)	69.0%	43.6%	(42.6)	(44.7)	(47.0)	5.0%	36.7%
Acquisition of software and other intangible assets		(70.0)	41.8%	59.1%	(73.5)	(77.2)	(81.1)	5.0%	63.3%
Net increase/(decrease) in cash and cash equivalents		692.0	-220.9%	100.0%	(75.2)	(98.3)	(98.9)	-152.3%	100.0%
Statement of financial position									
Carrying value of assets		318.5	13.9%	2.5%	356.0	400.1	449.8	12.2%	3.3%
Acquisition of assets		(40.6)	69.0%	-0.3%	(42.6)	(44.7)	(47.0)	5.0%	-0.4%
Inventory		6.2	3.1%	0.1%	6.6	7.0	7.4	6.0%	0.1%
Loans		186.2	5.0%	1.6%	197.4	209.2	221.8	6.0%	1.7%
Receivables and prepayments		9 298.4	9.1%	81.6%	9 404.4	9 451.8	9 499.5	0.7%	80.5%
Cash and cash equivalents		1 675.2	0.5%	14.2%	1 698.3	1 698.9	1 699.0	0.5%	14.5%
Total assets		11 484.5	7.7%	100.0%	11 662.6	11 767.1	11 877.5	1.1%	100.0%
Accumulated surplus/(deficit)		(329 673.6)	22.3%	-2 317.6%	(401 550.6)	(488 737.7)	(593 092.0)	21.6%	-3 865.1%
Capital and reserves		93.3	3.5%	0.9%	93.3	93.3	93.3	-	0.8%
Trade and other payables		282.2	6.0%	2.4%	299.2	317.1	336.2	6.0%	2.6%
Provisions		340 727.4	21.7%	2 413.5%	412 762.3	500 032.4	604 474.4	21.1%	3 961.2%
Derivatives financial instruments		55.1	10.5%	0.9%	58.4	61.9	65.6	6.0%	0.5%
Total equity and liabilities		11 484.5	7.7%	100.0%	11 662.6	11 767.1	11 877.5	1.1%	100.0%

Personnel information**Table 40.39 Road Accident Fund personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2020		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Number								
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)							
		2018/19		2019/20		2020/21		2021/22		2022/23		2019/20 - 2022/23										
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost						
Road Accident Fund		3 194		3 194	3 164	1 655.0	0.5	3 194	1 790.8	0.6	3 194	1 937.9	0.6	3 194	2 097.1	0.7	3 194	2 269.4	0.7	8.2%	100.0%	
Salary level																						
1 – 6	710	710	710	113.2	0.2	710	122.5	0.2	710	132.6	0.2	710	143.4	0.2	710	155.2	0.2	710	155.2	0.2	8.2%	22.2%
7 – 10	1 944	1 944	1 939	947.9	0.5	1 944	1 025.6	0.5	1 944	1 109.8	0.6	1 944	1 200.9	0.6	1 944	1 299.5	0.7	1 944	1 299.5	0.7	8.2%	60.9%
11 – 12	394	394	369	367.0	1.0	394	397.1	1.0	394	429.7	1.1	394	465.0	1.2	394	503.2	1.3	394	503.2	1.3	8.2%	12.3%
13 – 16	142	142	142	210.7	1.5	142	228.1	1.6	142	246.8	1.7	142	267.1	1.9	142	289.1	2.0	142	289.1	2.0	8.2%	4.4%
17 – 22	4	4	4	16.1	4.0	4	17.5	4.4	4	19.0	4.7	4	20.6	5.1	4	22.4	5.6	4	22.4	5.6	8.6%	0.1%

1. Rand million.

South African National Roads Agency

Selected performance indicators

Table 40.40 South African National Roads Agency performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Past			Current	Projections		
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Smooth travel exposure: Percentage of travel undertaken each year on national roads with roughness less than 4.2m/km	Road asset infrastructure management	Priority 1: Economic transformation and job creation	97%	97%	96%	95%	95%	95%	95%
Low-rut exposure: Percentage of travel undertaken each year on national roads with rut depth less than 20mm	Road asset infrastructure management		99%	99%	99%	95%	95%	95%	95%
High-texture exposure: Percentage of travel undertaken each year on national roads with macro-texture higher than 0.4mm	Road asset infrastructure management		99%	99%	99%	95%	95%	95%	95%
Bridge condition exposure index: Percentage of travel over or under bridges on national roads with overall condition index higher than 70	Road asset infrastructure management		94%	93%	93%	90%	90%	90%	90%
Length of national road network with active routine road maintenance contracts (km)	Road asset infrastructure management		22 197	22 213	22 214	22 214	22 214	22 214	22 214
Length of national road network with active resurfacing contracts (km)	Road asset infrastructure management		1 891	1 631	1 200	800	1 600	1 600	1 600
Length of national road network with active strengthening, improvement or development contracts (km)	Road asset infrastructure management		575	848	430	400	600	800	800

Entity overview

The South African National Roads Agency was established in terms of the South African National Roads Agency Limited and the National Roads Act (1998) and is registered in terms of the Companies Act (2008). The agency is mandated to finance, develop, improve, maintain and manage South Africa's national road network for both toll and non-toll roads. The focus of the agency over the medium term will be on the maintenance, improvement, development and overall preservation of roads.

Total expenditure is expected to decrease at an average annual rate of 6.8 per cent over the MTEF period, from R24.1 billion in 2019/20 to R19.5 billion in 2022/23. This is mainly driven by an overall decrease in spending on road maintenance of 3.6 per cent, from R10.2 billion in 2019/20, increasing to R14 billion in 2021/22 and decreasing to R9.2 billion in 2022/23. As the spending for maintenance decreases, capital investment is set to increase at an average annual rate of 3.8 per cent, from R10.8 billion in 2019/20 to R12.1 billion in 2022/23.

The agency expects its headcount to increase from 442 in 2019/20 to 490 in 2022/23 as it fills vacancies to better align its organisational structure with its operations. As a result, spending on compensation of employees is expected to increase at an average annual rate of 15.4 per cent, from R523.1 million in 2019/20 to R803.2 million in 2022/23.

The agency's total revenue over the MTEF period is expected to be R62.1 billion. Of this amount, it is set to derive R42.7 billion through departmental transfers and R14.7 billion through toll road fees. Despite Cabinet's approved reductions of R1.4 billion on transfers to the agency, total revenue is expected to increase from R19.1 billion in 2019/20 to R21.8 billion in 2022/23 at an average annual rate of 4.4 per cent.

Programmes/Objectives/Activities

Table 40.41 South African National Roads Agency expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20		2020/21	2021/22	2022/23	2019/20 - 2022/23	
Administration	6 244.8	4 711.1	2 726.9	6 095.2	-0.8%	23.9%	2 868.0	3 069.8	3 215.1	-19.2%	16.7%
Roads asset infrastructure management	15 685.7	14 149.6	13 337.4	18 026.2	4.7%	76.1%	20 032.6	21 017.4	16 324.5	-3.3%	83.3%
Total	21 930.5	18 860.6	16 064.3	24 121.4	3.2%	100.0%	22 900.6	24 087.2	19 539.7	-6.8%	100.0%

Statements of historical financial performance, cash flow and financial position

Table 40.42 South African National Roads Agency statements of historical financial performance, cash flow and financial position

Statement of financial performance									
R million	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	Average: Outcome/Budget (%)
	2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20				
Revenue									
Non-tax revenue	6 357.1	7 924.2	6 974.6	7 351.2	6 993.4	6 067.7	7 218.5	6 085.1	99.6%
Sale of goods and services other than capital assets	5 839.2	5 480.6	5 446.3	5 705.0	5 656.6	4 547.6	5 785.9	5 026.8	91.3%
<i>of which:</i>									
<i>Sales by market establishment</i>	5 369.7	5 017.2	4 959.8	5 389.0	5 309.7	4 438.3	5 404.3	4 645.1	92.6%
<i>Toll Income</i>	5 295.4	4 910.5	4 911.4	5 194.0	5 260.3	4 243.5	5 354.3	4 644.1	91.2%
<i>Concession income</i>	–	59.3	–	146.3	–	144.6	–	–	–
<i>Rental income on leased properties</i>	74.3	47.4	48.4	48.7	49.4	50.2	50.0	1.0	66.4%
<i>Other sales</i>	469.6	463.3	486.5	316.1	347.0	109.4	381.7	381.7	75.4%
Other non-tax revenue	517.8	2 443.6	1 528.2	1 646.2	1 336.7	1 520.0	1 432.6	1 058.3	138.5%
Transfers received	13 915.6	9 044.1	15 944.8	11 091.0	18 624.2	12 417.8	21 177.2	13 011.3	65.4%
Total revenue	20 272.7	16 968.3	22 919.4	18 442.2	25 617.5	18 485.5	28 395.8	19 096.4	75.1%
Expenses									
Current expenses	26 295.5	21 930.5	34 703.6	18 860.6	33 222.5	16 064.3	34 886.4	24 121.4	62.7%
Compensation of employees	275.2	268.4	312.0	312.3	403.4	353.7	546.8	523.1	94.8%
Goods and services	19 546.3	13 960.2	26 298.3	10 891.8	24 618.8	7 920.3	25 777.3	15 035.9	49.7%
Depreciation	2 866.2	3 133.3	3 296.2	3 299.7	3 625.8	3 553.8	3 759.0	3 759.0	101.5%
Interest, dividends and rent on land	3 607.7	4 568.6	4 797.0	4 356.7	4 574.6	4 236.5	4 803.3	4 803.3	101.0%
Total expenses	26 295.5	21 930.5	34 703.6	18 860.6	33 222.5	16 064.3	34 886.4	24 121.4	62.7%
Surplus/(Deficit)	(6 022.8)	(4 962.2)	(11 784.2)	(418.5)	(7 605.0)	2 421.2	(6 490.7)	(5 025.0)	
Cash flow statement									
Cash flow from operating activities	(7 529.2)	(1 935.5)	(58.0)	1 269.4	1 210.2	3 886.2	5 840.2	6 186.2	-1 752.8%
Receipts									
Non-tax receipts	5 391.7	4 682.3	5 078.3	4 494.0	5 512.5	4 083.6	5 988.7	6 311.0	89.1%
Sales of goods and services other than capital assets	5 391.7	3 780.0	4 158.0	3 642.8	4 573.8	3 343.0	5 031.2	5 353.5	84.2%
<i>Sales by market establishment</i>	5 391.7	3 209.9	4 158.0	3 131.8	4 573.8	3 033.1	5 031.2	5 031.2	75.2%
<i>Other sales</i>	–	570.1	–	511.0	–	309.9	–	322.3	–
Other tax receipts	–	902.3	920.3	851.1	938.8	740.5	957.5	957.5	122.5%
Transfers received	–	8 222.5	9 044.8	9 583.9	9 949.3	12 878.7	15 030.9	15 030.9	134.4%
Total receipts	5 391.7	12 904.8	14 123.1	14 077.9	15 461.8	16 962.3	21 019.6	21 341.9	116.6%
Payment									
Current payments	12 920.9	14 840.3	14 181.1	12 808.5	14 251.6	13 076.1	15 179.3	15 155.6	98.8%
Compensation of employees	269.0	268.4	296.0	312.3	403.4	353.7	546.8	523.1	96.2%
Goods and services	9 180.9	9 935.3	10 512.6	8 407.6	10 701.0	8 851.9	11 170.6	11 170.6	92.3%
Interest and rent on land	3 471.0	4 636.6	3 372.5	4 088.6	3 147.2	3 870.5	3 461.9	3 461.9	119.4%
Total payments	12 920.9	14 840.3	14 181.1	12 808.5	14 251.6	13 076.1	15 179.3	15 155.6	98.8%
Net cash flow from investing activities	(9 978.6)	(7 398.7)	(7 874.3)	(8 703.9)	(9 621.7)	(5 564.7)	(10 603.5)	(10 603.5)	84.7%
Acquisition of property, plant, equipment and intangible assets	(10 618.0)	(7 652.2)	(8 034.8)	(8 919.8)	(9 817.0)	(5 489.3)	(10 798.7)	(10 798.7)	83.7%
Acquisition of software and other intangible assets	(32.9)	(5.8)	(39.5)	(5.6)	(4.7)	(9.8)	(4.8)	(4.8)	31.7%
Proceeds from the sale of property, plant, equipment and intangible assets	–	43.2	–	33.1	–	27.9	–	–	–
Other flows from investing activities	672.3	216.0	200.0	188.3	200.0	(93.5)	200.0	200.0	40.1%
Net cash flow from financing activities	2 551.0	6 414.1	17 400.1	8 511.0	16 361.4	2 772.1	14 256.5	6 013.1	46.9%
Deferred income	7 458.9	5 693.1	6 900.0	6 360.9	8 674.9	5 745.5	6 146.3	6 146.3	82.1%
Borrowing activities	241.5	721.1	4 971.7	2 150.1	788.0	(2 973.4)	866.8	(133.2)	-3.4%
Other flows from financing activities	(5 149.4)	–	5 528.4	–	6 898.5	–	7 243.4	–	–
Net increase/(decrease) in cash and cash equivalents	(14 956.8)	(2 920.1)	9 467.9	1 076.6	7 949.9	1 093.5	9 493.3	1 595.9	

Table 40.42 South African National Roads Agency statements of historical financial performance, cash flow and financial position

Statement of financial performance									Average: Outcome/ Budget (%)
	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	2016/17 - 2019/20
R million	2016/17		2017/18		2018/19		2019/20		
Statement of financial position									
Carrying value of assets	322 546.5	345 545.1	354 266.0	374 937.2	402 919.4	402 457.9	433 083.5	433 083.5	102.9%
Acquisition of assets	(10 618.0)	(7 652.2)	(8 034.8)	(8 919.8)	(9 817.0)	(5 489.3)	(10 798.7)	(10 798.7)	83.7%
Investments	294.3	646.9	695.1	445.4	456.9	538.9	502.6	502.6	109.5%
Receivables and prepayments	3 956.9	5 331.4	5 903.5	4 800.7	5 346.6	1 149.8	5 881.3	5 881.3	81.4%
Cash and cash equivalents	4 433.7	6 570.0	7 949.7	7 646.6	8 411.2	8 740.1	9 252.4	9 252.4	107.2%
Non-current assets held for sale	146.6	74.2	75.0	30.9	31.3	34.5	34.4	34.4	60.6%
Total assets	331 377.9	358 167.7	368 889.3	387 860.8	417 165.5	412 921.2	448 754.2	448 754.2	102.7%
Accumulated surplus/(deficit)	(3 939.0)	(14 290.0)	(6 910.9)	(14 697.2)	(14 500.0)	(16 125.7)	(14 600.0)	(14 600.0)	149.5%
Capital and reserves	239 681.1	263 393.5	269 951.0	286 209.8	309 169.8	309 936.9	334 176.1	334 176.1	103.5%
Capital reserve fund	37 219.3	-	-	-	-	-	-	-	-
Borrowings	39 749.3	48 754.7	51 192.4	50 109.2	52 614.6	47 451.7	55 465.9	55 465.9	101.4%
Finance lease	-	-	-	-	0.1	-	0.2	-	-
Accrued interest	-	864.1	-	1 087.2	-	995.4	-	1 015.4	-
Deferred income	7 949.1	46 647.5	48 404.7	51 152.9	53 710.5	56 485.1	56 396.0	56 396.0	126.6%
Trade and other payables	3 777.9	3 939.6	4 923.6	1 176.1	6 385.3	1 077.7	7 023.8	2 731.9	40.4%
Taxation	-	-	-	3 364.6	-	3 212.5	-	3 276.7	-
Provisions	50.6	385.8	403.8	374.6	405.8	373.1	443.9	446.7	121.2%
Managed funds (e.g. poverty alleviation fund)	800.0	365.7	-	281.6	-	263.1	-	-	113.8%
Derivatives financial instruments	6 089.5	8 106.8	924.7	8 802.0	9 379.3	9 251.4	9 848.3	9 845.5	137.2%
Total equity and liabilities	331 377.9	358 167.7	368 889.3	387 860.8	417 165.5	412 921.2	448 754.2	448 754.2	102.7%

Statements of estimates of financial performance, cash flow and financial position**Table 40.43 South African National Roads Agency statements of estimates of financial performance, cash flow and financial position**

Statement of financial performance									Average: Expenditure/ Total (%)
	Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
R million	2019/20	2016/17 - 2019/20		2020/21	2021/22	2022/23	2019/20 - 2022/23		
Revenue									
Non-tax revenue	6 085.1	-8.4%	37.8%	6 063.5	6 443.0	6 893.9	4.2%	31.4%	
Sale of goods and services other than capital assets	5 026.8	-2.8%	28.5%	5 005.2	5 384.7	5 835.6	5.1%	26.2%	
Sales by market establishment	4 645.1	-2.5%	26.8%	4 585.4	4 922.9	5 359.9	4.9%	24.0%	
Toll income	4 644.1	-1.8%	26.1%	4 535.4	4 871.8	5 308.8	4.6%	23.8%	
Rental income on leased properties	1.0	-72.4%	0.2%	50.0	51.1	51.1	271.1%	0.2%	
Other sales	381.7	-6.3%	1.8%	419.8	461.8	475.7	7.6%	2.1%	
Other non-tax revenue	1 058.3	-24.3%	9.3%	1 058.3	1 058.3	1 058.3	-	5.2%	
Transfers received	13 011.3	12.9%	62.2%	13 633.4	14 178.7	14 856.9	4.5%	68.6%	
Total revenue	19 096.4	4.0%	100.0%	19 696.9	20 621.7	21 750.7	4.4%	100.0%	
Current expenses									
Total expenses	24 121.4	3.2%	100.0%	22 900.6	24 087.2	19 539.7	-6.8%	100.0%	
Compensation of employees	523.1	24.9%	1.8%	627.2	733.8	803.2	15.4%	3.0%	
Goods and services	15 035.9	2.5%	58.3%	14 847.4	15 602.7	10 709.5	-10.7%	61.7%	
Depreciation	3 759.0	6.3%	17.4%	4 059.7	4 384.5	4 559.9	6.6%	18.7%	
Interest, dividends and rent on land	4 803.3	1.7%	22.6%	3 366.2	3 366.2	3 467.2	-10.3%	16.6%	
Surplus/(Deficit)	(5 025.0)			(3 203.6)	(3 465.5)	2 211.1			
Cash flow statement									
Cash flow from operating activities	6 186.2	-247.3%	80.4%	4 646.0	4 143.8	6 035.0	10.0%	83.0%	
Receipts									
Non-tax receipts	6 311.0	10.5%	30.5%	5 870.6	6 220.4	6 674.8	1.9%	30.9%	
Sales of goods and services other than capital assets	5 353.5	12.3%	25.0%	4 870.6	5 220.4	5 674.8	2.0%	26.1%	
Sales by market establishment	5 031.2	16.2%	22.1%	4 535.4	4 871.8	5 308.8	1.8%	24.4%	
Other sales	322.3	-17.3%	2.8%	335.2	348.6	366.0	4.3%	1.7%	
Other tax receipts	957.5	2.0%	5.5%	1 000.0	1 000.0	1 000.0	1.5%	4.9%	
Transfers received	15 030.9	22.3%	69.5%	14 016.3	13 613.1	13 370.8	-3.8%	69.1%	
Total receipts	21 341.9	18.3%	100.0%	19 886.9	19 833.5	20 045.6	-2.1%	100.0%	
Current payments									
Total payment	15 155.6	0.7%	70.0%	15 240.9	15 689.7	14 010.6	-2.6%	100.0%	
Compensation of employees	523.1	24.9%	1.8%	627.2	733.8	803.2	15.4%	4.5%	
Goods and services	11 170.6	4.0%	47.8%	11 247.5	11 589.7	9 841.3	-4.1%	72.9%	
Interest and rent on land	3 461.9	-9.3%	20.3%	3 366.2	3 366.2	3 366.2	-0.9%	22.6%	
Net cash flow from investing activities	(10 603.5)	12.7%	100.0%	(10 765.5)	(11 313.6)	(11 879.2)	3.9%	100.0%	
Acquisition of property, plant, equipment and intangible assets	(10 798.7)	12.2%	101.6%	(10 960.6)	(11 508.7)	(12 084.1)	3.8%	101.8%	
Acquisition of software and other intangible assets	(4.8)	-6.2%	0.1%	(4.9)	(4.9)	(5.1)	2.3%	0.0%	
Other flows from investing activities	200.0	-2.5%	-1.3%	200.0	200.0	210.0	1.6%	-1.8%	

Table 40.43 South African National Roads Agency statements of estimates of financial performance, cash flow and financial position

Cash flow statement		Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Revised estimate		2016/17	2019/20	2020/21	2021/22	2022/23	2019/20 - 2022/23	
R million		2019/20	2016/17 - 2019/20	2020/21	2021/22	2022/23	2019/20 - 2022/23	
Net cash flow from financing activities	6 013.1	-2.1%	100.0%	7 688.2	8 634.7	7 163.7	6.0%	100.0%
Deferred Income	6 146.3	2.6%	118.2%	7 734.7	7 985.9	7 908.2	8.8%	101.4%
Borrowing Activities	(133.2)	-157.0%	-18.2%	(46.6)	648.8	(744.6)	77.5%	-1.4%
Net increase/(decrease) in cash and cash equivalents	1 595.9	-181.8%	100.0%	1 568.6	1 464.9	1 319.4	-6.1%	100.0%
Statement of financial position								
Carrying value of assets	433 083.5	7.8%	96.8%	465 507.2	488 719.5	503 381.1	5.1%	96.4%
Acquisition of assets	(10 798.7)	12.2%	-2.0%	(10 960.6)	(11 508.7)	(12 084.1)	3.8%	-2.3%
Investments	502.6	-8.1%	0.1%	552.8	608.1	626.4	7.6%	0.1%
Receivables and prepayments	5 881.3	3.3%	1.1%	6 469.4	7 116.4	7 329.8	7.6%	1.4%
Cash and cash equivalents	9 252.4	12.1%	2.0%	10 177.6	11 195.4	11 531.2	7.6%	2.1%
Non-current assets held for sale	34.4	-22.6%	0.0%	37.9	41.7	42.9	7.6%	0.0%
Total assets	448 754.2	7.8%	100.0%	482 745.0	507 681.0	522 911.4	5.2%	100.0%
Accumulated surplus/(deficit)	(14 600.0)	0.7%	-3.7%	(14 700.0)	(14 700.0)	(15 141.0)	1.2%	-3.0%
Capital and reserves	334 176.1	8.3%	74.2%	361 194.6	378 643.4	390 002.7	5.3%	74.6%
Borrowings	55 465.9	4.4%	12.6%	58 481.8	61 672.8	63 523.0	4.6%	12.2%
Accrued interest	1 015.4	5.5%	0.2%	1 035.7	1 056.4	1 056.4	1.3%	0.2%
Deferred income	56 396.0	6.5%	13.1%	59 215.8	62 176.6	64 041.9	4.3%	12.3%
Trade and other payables	2 731.9	-11.5%	0.6%	3 348.4	4 033.6	4 288.5	16.2%	0.7%
Taxation	3 276.7	-	0.6%	3 342.3	3 409.1	3 409.1	1.3%	0.7%
Provisions	446.7	5.0%	0.1%	488.5	534.4	550.4	7.2%	0.1%
Derivatives financial instruments	9 845.5	6.7%	2.2%	10 337.8	10 854.8	11 180.4	4.3%	2.2%
Total equity and liabilities	448 754.2	7.8%	100.0%	482 745.0	507 681.0	522 911.4	5.2%	100.0%

Personnel information

Table 40.44 South African National Roads Agency personnel numbers and cost by salary level

Number of posts estimated for 31 March 2020		Number and cost ¹ of personnel posts filled/planned for on funded establishment														Number			
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		2018/19		Unit cost	2019/20		Unit cost	2020/21		Unit cost	2021/22		Unit cost			2022/23		Unit cost	
South African National Roads Agency		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2019/20 - 2022/23		
Salary level	453	490	446	353.7	0.8	442	523.1	1.2	490	627.2	1.3	490	733.8	1.5	490	803.2	1.6	15.4%	100.0%
1 – 6	9	10	9	1.6	0.2	9	2.3	0.3	10	3.2	0.3	10	3.8	0.4	10	4.1	0.4	21.4%	2.0%
7 – 10	220	229	147	57.6	0.4	187	98.0	0.5	229	165.0	0.7	229	194.1	0.8	229	208.7	0.9	28.7%	45.6%
11 – 12	86	106	161	105.2	0.7	106	120.9	1.1	106	133.6	1.3	106	157.2	1.5	106	174.8	1.6	13.1%	22.2%
13 – 16	132	139	117	154.8	1.3	134	279.5	2.1	139	300.5	2.2	139	349.5	2.5	139	383.5	2.8	11.1%	28.9%
17 – 22	6	6	12	34.5	2.9	6	22.5	3.7	6	24.8	4.1	6	29.2	4.9	6	32.1	5.3	12.6%	1.3%

1. Rand million.

Cross-Border Road Transport Agency

Selected performance indicators

Table 40.45 Cross-Border Road Transport Agency performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Past		Current	Projections				
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	
Percentage of temporary permits issued in the front office within 8 hours per year	Regulatory services	Entity mandate	- ¹	- ¹	99.7%	95%	98%	98%	98%	
Percentage of temporary permits issued in the back office within 1 day per year	Regulatory services		(40 847/ 40 962)	99%	95%	98%	98%	98%		
Number of permits issued per year	Regulatory services		(32 668/ 33 011)	84 958	91 629	90 217	- ²	- ²	- ²	- ²
Number of operator and corridor profiling reports submitted to the Regulatory Committee	Law enforcement		4	4	4	4	4	4	4	
Number of cross-border road traffic law enforcement inspections conducted per year	Law enforcement		272 247	275 079	278 745	245 843	245 843	245 843	245 843	

1. No historical data available.
2. No projections available.

Entity overview

The Cross-Border Road Transport Agency is established in terms of the Cross-Border Transport Agency Act (1998) to improve the cross-border flow of commuter and freight road transport operators by reducing mobility constraints and regulating market access. Over the medium term, the agency will continue to focus on improving competition and market access in the industry by implementing the market access regulation model, and developing an operator compliance accreditation scheme to ensure the seamless movement of compliant operators.

Expenditure is expected to increase at an average annual rate of 8.2 per cent, from R245.7 million in 2019/20 to R311.6 million in 2022/23. Spending on goods and services accounts for an estimated 37 per cent (R325.6 million) of the agency's total expenditure over the medium term. Revenue is expected to increase at an average annual rate of 7.9 per cent, from R249.2 million in 2019/20 to R312.7 million in 2022/23. The agency generates 85.4 per cent (R757.6 million) of its revenue over the medium term from permit fees.

Programmes/Objectives/Activities

Table 40.46 Cross Border Road Transport Agency expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20		2020/21	2021/22	2022/23	2019/20 - 2022/23	
Administration	101.5	113.2	127.2	130.0	8.6%	55.1%	151.7	164.2	176.9	10.8%	55.2%
Regulatory services	13.8	16.0	18.3	25.1	22.1%	8.4%	28.3	30.6	33.1	9.7%	10.4%
Law enforcement	69.3	23.6	37.2	39.6	-17.0%	20.0%	37.6	35.7	33.9	-5.0%	13.2%
Stakeholder management	13.2	12.5	13.3	18.3	11.5%	6.7%	20.4	22.0	23.8	9.0%	7.5%
Research and development	1.1	24.4	28.1	32.7	208.1%	9.8%	37.7	40.7	43.9	10.4%	13.7%
Total	198.9	189.7	224.0	245.7	7.3%	100.0%	275.7	293.2	311.6	8.2%	100.0%

Statements of historical financial performance, cash flow and financial position

Table 40.47 Cross Border Road Transport Agency statements of historical financial performance, cash flow and financial position

Statement of financial performance									
R million	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	Average: Outcome/ Budget (%)
	2016/17	2017/18	2017/18	2018/19	2018/19	2019/20	2019/20	2016/17 - 2019/20	
Revenue									
Non-tax revenue	238.9	239.7	199.8	251.4	229.9	405.0	229.8	249.2	127.5%
Sale of goods and services other than capital assets	201.2	196.4	195.2	213.7	193.8	195.1	192.8	203.2	103.3%
<i>of which:</i>									
Administrative fees	201.2	196.4	195.2	213.7	193.8	195.1	192.8	203.2	103.3%
Permit issue fees	201.2	155.8	195.2	172.2	193.8	154.8	192.8	161.2	82.2%
Permit application fees	–	40.5	–	41.4	–	40.0	–	41.7	–
Other admin fees	–	0.1	–	0.1	–	0.3	–	0.3	–
Other non-tax revenue	37.7	43.3	4.6	37.6	36.1	209.9	36.9	46.0	291.9%
Total revenue	238.9	239.7	199.8	251.4	229.9	405.0	229.8	249.2	127.5%
Expenses									
Current expenses	238.9	198.9	161.6	189.7	215.7	224.0	225.8	245.7	102.0%
Compensation of employees	165.9	138.7	112.4	110.9	126.0	126.3	141.7	144.7	95.4%
Goods and services	65.3	57.4	45.5	76.4	86.7	94.0	81.2	97.3	116.7%
Depreciation	7.7	2.5	3.8	2.2	3.0	3.4	2.9	3.7	67.9%
Interest, dividends and rent on land	–	0.3	–	0.3	–	0.3	–	–	–
Total expenses	238.9	198.9	161.6	189.7	215.7	224.0	225.8	245.7	102.0%
Surplus/(Deficit)	–	40.7	38.2	61.6	14.2	181.0	4.0	3.5	
Cash flow statement									
Cash flow from operating activities	(25.1)	(53.5)	(24.8)	0.3	(21.6)	13.3	(34.8)	(41.7)	76.9%
Receipts									
Non-tax receipts	202.4	221.8	195.2	245.3	224.9	237.5	223.9	197.5	106.6%
Sales of goods and services other than capital assets	202.4	221.8	195.2	245.3	193.4	237.5	192.4	197.5	115.1%
Administrative fees	202.4	221.8	195.2	245.3	193.4	237.5	192.4	197.5	115.1%
Other tax receipts	–	–	–	–	31.5	–	31.5	–	–
Total receipts	202.4	221.8	195.2	245.3	224.9	237.5	223.9	197.5	106.6%

Table 40.47 Cross Border Road Transport Agency statements of historical financial performance, cash flow and financial position

Statement of financial performance									
	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	Average: Outcome/Budget (%)
R million	2016/17		2017/18		2018/19		2019/20		2016/17 - 2019/20
Payment									
Current payments	227.5	190.8	202.2	212.5	211.1	223.0	220.1	239.1	100.5%
Compensation of employees	165.9	136.9	124.0	110.1	125.8	124.7	141.5	144.7	92.7%
Goods and services	61.6	53.8	78.3	102.4	85.3	98.3	78.7	94.4	114.8%
Transfers and subsidies	–	84.6	17.7	32.5	35.4	1.3	38.6	–	129.0%
Total payments	227.5	275.4	220.0	245.0	246.6	224.3	258.8	239.1	103.3%
Net cash flow from investing activities	(6.5)	5.2	(12.0)	(0.7)	(0.7)	1.4	(7.9)	(7.6)	6.1%
Acquisition of property, plant, equipment and intangible assets	(7.7)	(1.4)	(13.0)	(3.9)	(1.5)	(3.4)	(4.7)	(4.7)	49.8%
Acquisition of software and other intangible assets	–	(0.1)	(2.0)	(1.3)	(3.8)	(0.5)	(8.6)	(8.6)	72.8%
Other flows from investing activities	1.2	6.7	3.0	4.6	4.5	5.2	5.4	5.7	156.4%
Net increase/(decrease) in cash and cash equivalents	(31.5)	(48.3)	(36.8)	(0.4)	(22.3)	14.7	(42.7)	(49.3)	
Statement of financial position									
Carrying value of assets	32.7	7.9	8.7	8.8	11.0	9.0	20.7	18.6	60.7%
Acquisition of assets	(7.7)	(1.4)	(13.0)	(3.9)	(1.5)	(3.4)	(4.7)	(4.7)	49.8%
Receivables and prepayments	2.6	5.9	2.8	7.5	7.9	7.0	8.3	7.1	127.0%
Cash and cash equivalents	75.7	63.9	62.1	63.5	76.9	78.1	73.2	74.9	97.4%
Total assets	111.1	77.8	73.6	79.8	95.9	94.2	102.2	100.7	92.1%
Accumulated surplus/(deficit)	(195.3)	(178.2)	(145.1)	(117.9)	53.8	63.1	57.7	66.5	72.7%
Trade and other payables	71.5	50.1	59.8	23.5	37.1	19.4	39.1	20.5	54.7%
Provisions	234.9	205.9	158.7	174.2	4.1	11.6	4.3	13.7	100.9%
Derivatives financial instruments	–	–	0.2	–	1.0	–	1.0	–	–
Total equity and liabilities	111.1	77.8	73.6	79.8	95.9	94.2	102.2	100.7	92.1%

Statements of estimates of financial performance, cash flow and financial position**Table 40.48 Cross Border Road Transport Agency statements of estimates of financial performance, cash flow and financial position**

Statement of financial performance									
	Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/Total (%)	
R million	2019/20	2016/17 - 2019/20		2020/21	2021/22	2022/23	2019/20 - 2022/23		
Revenue									
Non-tax revenue	249.2	1.3%	100.0%	281.1	293.8	312.7	7.9%	100.0%	
Sale of goods and services other than capital assets	203.2	1.1%	74.2%	236.7	250.9	271.0	10.1%	84.5%	
Administrative fees	203.2	1.1%	74.2%	236.7	250.9	271.0	10.1%	84.5%	
Permit issue fees	161.2	1.2%	59.1%	190.7	199.1	215.0	10.1%	67.3%	
Permit application fees	41.7	0.9%	15.0%	45.9	51.4	55.5	10.1%	17.1%	
Other admin fees	0.3	32.7%	0.1%	0.2	0.4	0.4	10.1%	0.1%	
Other non-tax revenue	46.0	2.1%	25.8%	44.4	42.9	41.7	-3.2%	15.5%	
Total revenue	249.2	1.3%	100.0%	281.1	293.8	312.7	7.9%	100.0%	
Current expenses									
Current expenses	245.7	7.3%	100.0%	275.7	293.2	311.6	8.2%	100.0%	
Compensation of employees	144.7	1.4%	60.9%	163.9	177.8	192.9	10.1%	60.2%	
Goods and services	97.3	19.3%	37.7%	106.4	108.4	110.7	4.4%	37.7%	
Depreciation	3.7	12.9%	1.4%	5.4	7.0	8.0	29.8%	2.1%	
Total expenses	245.7	7.3%	100.0%	275.7	293.2	311.6	8.2%	100.0%	
Surplus/(Deficit)	3.5			5.4	–	1.0			
Cash flow statement									
Cash flow from operating activities	(41.7)	-8.0%	300.0%	(40.1)	(40.7)	(38.5)	30.5%	300.0%	
Receipts									
Non-tax receipts	197.5	-3.8%	100.0%	230.7	244.5	264.1	10.2%	100.0%	
Sales of goods and services other than capital assets	197.5	-3.8%	100.0%	230.7	244.5	264.1	10.2%	100.0%	
Administrative fees	197.5	-3.8%	100.0%	230.7	244.5	264.1	10.2%	100.0%	
Total receipts	197.5	-3.8%	100.0%	230.7	244.5	264.1	10.2%	100.0%	
Current payments									
Current payments	239.1	7.8%	101.2%	270.8	285.2	302.5	8.2%	100.0%	
Compensation of employees	144.7	1.9%	60.4%	163.9	177.8	192.9	10.1%	61.8%	
Goods and services	94.4	20.6%	40.8%	106.9	107.4	109.6	5.1%	38.2%	
Total payment	239.1	-4.6%	100.0%	270.8	285.2	302.5	8.2%	100.0%	

Table 40.48 Cross Border Road Transport Agency statements of estimates of financial performance, cash flow and financial position

Statement of financial performance		Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Revised estimate		2016/17 - 2019/20		2020/21	2021/22	2022/23	2019/20 - 2022/23	
R million								
Net cash flow from investing activities	(7.6)	-213.3%	100.0%	(4.1)	(3.7)	(4.2)	-18.0%	100.0%
Acquisition of property, plant, equipment and intangible assets	(4.7)	50.5%	92.5%	(2.0)	(2.0)	(2.0)	-24.8%	53.3%
Acquisition of software and other intangible assets	(8.6)	358.9%	68.6%	(8.1)	(8.1)	(9.1)	1.9%	187.5%
Other flows from investing activities	5.7	-5.0%	-61.1%	6.0	6.4	6.9	6.5%	-140.9%
Net increase/(decrease) in cash and cash equivalents	(49.3)	0.6%	100.0%	(44.2)	(44.4)	(42.7)	-4.7%	100.0%
Statement of financial position								
Carrying value of assets	18.6	32.8%	12.3%	23.3	26.5	29.5	16.6%	23.0%
Acquisition of assets	(4.7)	50.5%	-3.7%	(2.0)	(2.0)	(2.0)	-24.8%	-2.6%
Receivables and prepayments	7.1	6.4%	7.9%	7.4	7.8	8.3	5.0%	7.2%
Cash and cash equivalents	74.9	5.4%	79.8%	75.1	73.6	72.6	-1.0%	69.8%
Total assets	100.7	9.0%	100.0%	105.8	107.9	110.4	3.1%	100.0%
Accumulated surplus/(deficit)	66.5	-172.0%	-61.0%	71.9	72.5	73.6	3.4%	67.0%
Trade and other payables	20.5	-25.8%	33.7%	21.8	23.1	24.3	6.0%	21.1%
Provisions	13.7	-59.5%	127.3%	12.1	12.3	12.5	-2.8%	11.9%
Total equity and liabilities	100.7	9.0%	100.0%	105.8	107.9	110.4	3.1%	100.0%

Personnel information

Table 40.49 Cross Border Road Transport Agency personnel numbers and cost by salary level

Number of posts estimated for 31 March 2020		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Number					
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		2018/19		Unit cost	2019/20		Unit cost	2020/21		Unit cost	2021/22		Unit cost			2022/23		Unit cost	
Cross Border Road Transport Agency																			
Salary level	202	202	168	126.3	0.8	202	144.7	0.7	202	163.9	0.8	202	177.8	0.9	202	192.9	1.0	10.1%	100.0%
1 – 6	11	11	11	2.0	0.2	11	2.0	0.2	11	1.7	0.2	11	1.8	0.2	11	1.9	0.2	-0.9%	5.4%
7 – 10	132	132	104	52.0	0.5	132	62.3	0.5	132	75.0	0.6	132	81.3	0.6	132	88.3	0.7	12.3%	65.3%
11 – 12	15	15	15	14.0	0.9	15	14.3	1.0	15	15.5	1.0	15	16.8	1.1	15	18.2	1.2	8.5%	7.4%
13 – 16	42	42	36	52.7	1.5	42	60.4	1.4	42	65.5	1.6	42	71.1	1.7	42	77.2	1.8	8.5%	20.8%
17 – 22	2	2	2	5.6	2.8	2	5.7	2.9	2	6.2	3.1	2	6.7	3.4	2	7.3	3.7	8.5%	1.0%

1. Rand million.

Driving licence card account

Selected performance indicators

Table 40.50 Driving licence card account performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Past			Current	Projections		
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Number of driving licence cards produced per year	Production		2.2 million	2.6 million	2.4 million	2.5 million	2.5 million	2.6 million	2.7 million
Number of working days taken to produce and distribute driving licence cards	Production	Entity mandate	- ¹	- ¹	14	14	14	10	8

1. No historical data available.

Entity overview

The driving licence card account is responsible for manufacturing credit card-format driving licences based on orders received from driving licence testing centres. In 2020/21 and 2021/22, the entity plans to embark on a modernisation drive to reduce the backlog on driving licences, and intensify efforts to upgrade its live enrolment software over the MTEF period to ensure optimal manufacturing productivity.

Expenditure is expected to increase at an average annual rate of 0.4 per cent, from R245 million in 2019/20 to R247.9 million in 2022/23. Spending on compensation of employees accounts for an estimated 14.8 per cent

(R122.2 million) of the entity's total expenditure over the MTEF period. The entity generates revenue mainly through the sale of driving licence cards. Revenue is expected to increase at an average annual rate of 5 per cent, from R254.8 million in 2019/20 to R294.8 million in 2022/23.

Programmes/Objectives/Activities

Table 40.51 Driving Licence Card Account expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2019/20	Average growth rate (%) 2016/17 - 2019/20	Average: Expenditure/ Total (%) 2016/17 - 2019/20	Medium-term expenditure estimate			Average growth rate (%) 2019/20 - 2022/23	Average: Expenditure/ Total (%) 2019/20 - 2022/23
	2016/17	2017/18	2018/19				2020/21	2021/22	2022/23		
Administration	10.2	20.9	27.7	92.8	108.8%	19.7%	61.4	63.2	65.8	-10.8%	29.4%
Production	89.3	95.6	78.3	83.9	-2.1%	57.2%	95.2	99.4	104.0	7.5%	39.8%
Infrastructure	15.3	18.3	55.1	65.8	62.5%	21.8%	70.1	72.6	74.0	4.0%	29.4%
Service delivery	1.4	1.9	2.8	2.7	22.5%	1.3%	3.5	3.9	4.1	15.4%	1.5%
Total	116.2	136.7	163.8	245.0	28.2%	100.0%	230.2	239.0	247.9	0.4%	100.0%

Statements of historical financial performance, cash flow and financial position

Table 40.52 Driving Licence Card Account statements of historical financial performance, cash flow and financial position

Statement of financial performance									
R million	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	Average: Outcome/ Budget (%)
	2016/17	2017/18	2017/18	2018/19	2018/19	2019/20	2019/20	2016/17 - 2019/20	
Revenue									
Non-tax revenue	211.8	214.6	206.3	229.1	223.1	237.3	235.0	254.8	106.8%
Sale of goods and services other than capital assets	198.2	190.9	181.7	202.4	189.7	211.3	199.7	222.5	107.5%
<i>of which:</i>									
<i>Sales by market establishment</i>	198.2	190.9	181.7	202.4	189.7	211.3	199.7	222.5	107.5%
Other non-tax revenue	13.6	23.7	24.6	26.7	33.4	26.0	35.2	32.4	101.9%
Total revenue	211.8	214.6	206.3	229.1	223.1	237.3	235.0	254.8	106.8%
Expenses									
Current expenses	211.8	116.2	206.3	136.7	223.1	163.8	235.0	245.0	75.5%
Compensation of employees	20.0	11.2	34.8	12.7	37.8	19.0	40.0	20.1	47.5%
Goods and services	158.6	95.0	127.3	107.2	144.9	112.3	150.2	187.6	86.4%
Depreciation	33.3	10.0	44.1	16.9	40.5	32.6	44.8	37.3	59.5%
Interest, dividends and rent on land	-	0.0	-	-	-	-	-	-	-
Total expenses	211.8	116.2	206.3	136.7	223.1	163.8	235.0	245.0	75.5%
Surplus/(Deficit)	-	98.4	-	92.4	-	73.4	-	9.8	
Cash flow statement									
Cash flow from operating activities	63.8	118.5	50.4	102.6	48.3	109.8	58.9	86.8	188.7%
Receipts									
Non-tax receipts	211.8	211.2	226.3	234.0	223.1	231.2	234.9	254.7	103.9%
Sales of goods and services other than capital assets	198.2	188.1	201.7	207.2	189.7	205.2	199.7	222.5	104.3%
<i>Sales by market establishment</i>	198.2	188.1	201.7	207.2	189.7	205.2	199.7	222.5	104.3%
Other tax receipts	13.6	23.1	24.6	26.7	33.4	26.0	35.2	32.3	101.2%
Total receipts	211.8	211.9	226.3	234.0	223.1	231.2	235.0	254.7	104.0%
Payment									
Current payments	148.0	93.4	175.9	131.5	174.9	121.5	176.1	167.9	76.2%
Compensation of employees	20.0	10.6	34.9	11.1	36.0	11.9	37.9	29.9	49.3%
Goods and services	128.0	82.7	141.1	120.4	138.9	109.6	138.2	138.0	82.5%
Total payments	148.0	93.4	175.9	131.5	174.9	121.5	176.1	167.9	76.2%
Net cash flow from investing activities	(228.1)	(33.5)	(210.7)	(49.8)	(129.4)	(74.8)	(41.3)	(57.0)	35.3%
Acquisition of property, plant, equipment and intangible assets	(184.6)	(23.4)	(200.5)	(49.4)	(113.7)	(73.6)	(24.8)	(56.5)	38.8%
Acquisition of software and other intangible assets	(43.5)	(10.1)	(10.2)	(0.4)	(15.8)	(1.3)	(16.6)	(0.5)	14.3%
Net cash flow from financing activities	-	(1.5)	19.1	(3.5)	20.2	(4.2)	21.0	0.6	-14.1%
Borrowing activities	-	(1.5)	19.1	(3.5)	20.2	(4.2)	21.0	0.6	-14.1%
Net increase/(decrease) in cash and cash equivalents	(164.2)	83.5	(141.2)	49.4	(60.9)	30.7	38.5	30.4	
Statement of financial position									
Carrying value of assets	198.4	39.8	195.3	131.9	214.5	142.0	168.7	161.4	61.2%
Acquisition of assets	(184.6)	(23.4)	(200.5)	(49.4)	(113.7)	(73.6)	(24.8)	(56.5)	38.8%
Inventory	8.5	7.9	8.4	28.6	8.4	17.3	8.8	18.3	211.4%
Receivables and prepayments	20.7	25.1	25.9	20.4	21.3	26.2	22.4	27.5	109.7%
Cash and cash equivalents	56.4	380.4	223.3	429.8	306.7	460.5	352.1	330.1	170.6%
Total assets	283.9	453.2	453.0	610.6	550.8	646.1	552.0	537.2	122.1%

Table 40.52 Driving Licence Card Account statements of historical financial performance, cash flow and financial position

Statement of financial position									Average: Outcome/ Budget (%)
	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	2016/17 - 2019/20
R million	2016/17		2017/18		2018/19		2019/20		
Accumulated surplus/(deficit)	267.7	435.6	445.0	528.0	528.0	328.0	528.0	321.1	91.2%
Trade and other payables	13.2	17.3	6.0	79.7	19.8	314.3	20.8	212.2	1 041.9%
Provisions	3.0	-	1.6	2.0	2.1	3.6	2.2	3.7	104.3%
Derivatives financial instruments	-	0.3	0.4	0.9	1.0	0.2	1.0	0.2	72.6%
Total equity and liabilities	283.9	453.2	453.0	610.6	550.8	646.1	552.0	537.2	122.1%

Statements of estimates of financial performance, cash flow and financial position**Table 40.53 Driving Licence Card Account statements of estimates of financial performance, cash flow and financial position**

Statement of financial performance								
	Revised estimate	Average growth rate (%)	Average: Expendi- ture/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expendi- ture/ Total (%)
R million	2019/20	2016/17 - 2019/20		2020/21	2021/22	2022/23	2019/20 - 2022/23	
Revenue								
Non-tax revenue	254.8	5.9%	100.0%	267.8	281.2	294.8	5.0%	100.0%
Sale of goods and services other than capital assets	222.5	5.2%	88.4%	233.8	245.5	257.3	5.0%	87.3%
<i>Sales by market establishment</i>	222.5	5.2%	88.4%	233.8	245.5	257.3	5.0%	87.3%
Other non-tax revenue	32.4	10.9%	11.6%	34.0	35.7	37.5	5.0%	12.7%
Total revenue	254.8	5.9%	100.0%	267.8	281.2	294.8	5.0%	100.0%
Current expenses	245.0	28.2%	100.0%	230.2	239.0	247.9	0.4%	100.0%
Compensation of employees	20.1	21.5%	9.7%	38.8	40.7	42.7	28.5%	14.8%
Goods and services	187.6	25.5%	76.3%	141.5	146.2	153.1	-6.5%	65.2%
Depreciation	37.3	55.2%	14.0%	49.9	52.1	52.1	11.8%	19.9%
Total expenses	245.0	28.2%	100.0%	230.2	239.0	247.9	0.4%	100.0%
Surplus/(Deficit)	9.8			37.7	42.2	46.9		
Cash flow statement								
Cash flow from operating activities	86.8	-9.8%	276.6%	111.0	114.7	117.0	14.9%	274.7%
Receipts								
Non-tax receipts	254.7	6.4%	99.9%	267.5	281.2	294.6	5.0%	100.0%
Sales of goods and services other than capital assets	222.5	5.8%	88.3%	233.6	245.5	257.3	5.0%	87.3%
<i>Sales by market establishment</i>	222.5	5.8%	88.3%	233.6	245.5	257.3	5.0%	87.3%
Other tax receipts	32.3	11.8%	11.6%	33.9	35.7	37.3	5.0%	12.7%
Total receipts	254.7	6.3%	100.0%	267.5	281.2	294.6	5.0%	100.0%
Current payments	167.9	21.6%	79.8%	156.4	166.4	177.6	1.9%	100.0%
Compensation of employees	29.9	41.3%	9.2%	31.4	33.0	34.6	5.0%	19.3%
Goods and services	138.0	18.6%	70.6%	125.0	133.4	143.0	1.2%	80.7%
Total payment	167.9	21.6%	100.0%	156.4	166.4	177.6	1.9%	100.0%
Net cash flow from investing activities	(57.0)	19.4%	100.0%	(156.9)	(34.4)	(36.1)	-14.2%	100.0%
Acquisition of property, plant, equipment and intangible assets	(56.5)	34.2%	91.6%	(156.4)	(33.9)	(35.5)	-14.4%	98.9%
Acquisition of software and other intangible assets	(0.5)	-63.3%	8.4%	(0.5)	(0.6)	(0.6)	5.0%	1.1%
Net cash flow from financing activities	0.6	-174.1%	100.0%	0.6	0.7	0.7	5.0%	100.0%
Borrowing Activities	0.6	-174.1%	100.0%	0.6	0.7	0.7	5.0%	100.0%
Net increase/(decrease) in cash and cash equivalents	30.4	-28.6%	100.0%	(45.3)	81.0	81.6	39.0%	100.0%
Statement of financial position								
Carrying value of assets	161.4	59.4%	20.6%	242.4	202.1	161.8	0.1%	32.3%
<i>Acquisition of assets</i>	(56.5)	34.2%	-8.8%	(156.4)	(33.9)	(35.5)	-14.4%	-12.1%
Inventory	18.3	32.3%	3.1%	19.2	20.1	21.1	5.0%	3.3%
Receivables and prepayments	27.5	3.0%	4.5%	28.9	30.3	31.8	5.0%	4.9%
Cash and cash equivalents	330.1	-4.6%	71.8%	284.8	365.8	451.5	11.0%	59.5%
Total assets	537.2	5.8%	100.0%	575.3	618.3	666.1	7.4%	100.0%
Accumulated surplus/(deficit)	321.1	-9.7%	73.3%	358.3	400.5	447.4	11.7%	63.5%
Trade and other payables	212.2	130.7%	26.3%	212.8	213.5	214.1	0.3%	35.8%
Provisions	3.7	-	0.4%	3.9	4.1	4.3	5.0%	0.7%
Derivatives financial instruments	0.2	-10.6%	0.1%	0.3	0.3	0.3	4.9%	0.0%
Total equity and liabilities	537.2	5.8%	100.0%	575.3	618.3	666.1	7.4%	100.0%

Personnel information**Table 40.54 Driving Licence Card Account personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2020		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Number					
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		2018/19		Unit cost	2019/20		Unit cost	2020/21		2021/22		2022/23				2019/20 - 2022/23			
Driving Licence Card Account		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	43	43	51	19.0	0.4	57	20.1	0.4	80	38.8	0.5	80	40.7	0.5	80	42.7	0.5	28.5%	100.0%
1 – 6	18	18	26	4.2	0.2	31	6.2	0.2	32	7.2	0.2	32	7.5	0.2	32	7.9	0.2	8.3%	43.6%
7 – 10	19	19	18	6.0	0.3	19	7.0	0.4	32	13.0	0.4	32	13.6	0.4	32	14.3	0.4	27.1%	38.3%
11 – 12	2	2	3	3.3	1.1	3	2.5	0.8	10	9.1	0.9	10	9.6	1.0	10	10.0	1.0	58.8%	10.7%
13 – 16	4	4	4	5.5	1.4	4	4.5	1.1	6	9.5	1.6	6	10.0	1.7	6	10.5	1.7	32.9%	7.4%

1. Rand million.

Ports Regulator of South Africa**Selected performance indicators****Table 40.55 Ports Regulator of South Africa performance indicators by programme/objective/activity and related priority**

Indicator	Programme/Objective/Activity	MTSF priority	Past			Current	Projections		
			2016/17	2017/18	2018/19		2019/20	2020/21	2021/22
Number of global pricing comparator studies conducted per year	Economic regulation	Priority 1: Economic transformation and job creation	1	1	1	1	1	1	1
Number of National Ports Authority tariff assessments conducted per year	Economic regulation		1	1	1	1	1	1	1
Number of tribunal days to finalise complaints and appeals per year	Tribunal		30	30	30	30	30	30	30
Number of tribunal matters heard per year	Tribunal		10	10	10	10	10	10	10
Number of tribunal matters processed within timeframe per year	Tribunal		15	15	15	15	15	15	15
Number of port capacity and utilisation reviews conducted per year	Industry development		1	1	1	1	1	1	1

Entity Overview

The Ports Regulator of South Africa is mandated by the National Ports Act (2005) to be the economic regulating authority of South Africa's commercial ports system to promote efficient and equal access to port facilities. Over the medium term, the regulator will continue to concentrate on reinforcing the economic regulation of ports infrastructure, and compliance with the ports regulatory framework. This will be supported by implementing the regulatory framework within its mandate.

Expenditure is expected to increase at an average annual rate of 4.9 per cent, from R38.2 million in 2019/20 to R44.1 million in 2022/23. The increase in expenditure is mainly attributable to the personnel costs to build sufficient capacity to meet the regulator's strategic goals. The regulator derives its revenue through transfers from the department. Revenue is expected to increase in line with expenditure, from R38.2 million in 2019/20 to R44.7 million in 2022/23.

Programmes/Objectives/Activities**Table 40.56 Ports Regulator of South Africa expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2016/17	2017/18	2018/19				2019/20	2020/21	2021/22		
					2016/17 - 2019/20					2019/20 - 2022/23	
Administration	13.9	13.3	14.4	14.7	1.9%	50.6%	15.5	16.2	16.7	4.3%	38.2%
Economic regulation	4.5	4.0	3.9	7.7	19.8%	17.2%	8.1	8.4	8.8	4.5%	20.0%
Tribunal	3.6	2.1	1.9	5.0	11.6%	10.6%	5.1	5.8	5.9	5.8%	13.1%
Industry development	3.0	3.0	3.3	6.8	31.7%	13.7%	7.3	7.5	7.9	5.0%	17.8%
Monitoring	2.9	1.7	0.9	4.0	10.9%	7.9%	4.4	4.6	4.9	6.7%	10.8%
Total	27.9	24.1	24.4	38.2	11.1%	100.0%	40.4	42.6	44.1	4.9%	100.0%

Statements of historical financial performance, cash flow and financial position**Table 40.57 Ports Regulator of South Africa statements of historical financial performance, cash flow and financial position**

Statement of financial performance									
R million	Audited outcome		Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	Average Outcome/ Budget (%)
	Budget	2016/17							
Revenue									
Non-tax revenue	0.4	1.0	1.3	1.1	5.5	1.1	0.6	1.5	58.8%
Sale of goods and services other than capital assets	–	0.0	–	0.0	–	0.0	–	–	–
<i>of which:</i>									
Administrative fees	–	0.0	–	0.0	–	0.0	–	–	–
Other non-tax revenue	0.4	1.0	1.3	1.1	5.5	1.1	0.6	1.5	58.6%
Transfers received	28.6	28.6	22.5	22.5	25.6	25.6	36.8	36.8	100.0%
Total revenue	29.0	29.5	23.8	23.6	31.1	26.7	37.4	38.2	97.3%
Expenses									
Current expenses	29.0	27.9	23.8	24.1	31.1	24.4	37.4	38.2	94.5%
Compensation of employees	13.4	12.2	14.0	13.7	16.7	13.8	20.9	20.4	92.6%
Goods and services	15.2	15.5	9.6	9.9	14.3	10.0	16.4	17.3	95.2%
Depreciation	0.4	0.2	0.2	0.4	0.2	0.5	0.1	0.5	188.0%
Total expenses	29.0	27.9	23.8	24.1	31.1	24.4	37.4	38.2	94.5%
Surplus/(Deficit)	–	1.6	–	(0.5)	–	2.4	–	–	–
Cash flow statement									
Cash flow from operating activities	(7.2)	2.1	2.4	0.1	5.4	3.3	13.7	(1.9)	24.5%
Receipts									
Non-tax receipts	0.4	1.0	0.3	1.1	0.4	1.1	0.4	1.5	321.5%
Sales of goods and services other than capital assets	–	0.0	–	0.1	–	0.1	–	–	–
<i>Sales by market establishment</i>	–	0.0	–	0.0	–	0.0	–	–	–
<i>Other sales</i>	–	–	–	0.1	–	0.1	–	–	–
Other tax receipts	0.4	1.0	0.3	1.0	0.4	1.0	0.4	1.5	307.1%
Transfers received	28.6	28.6	22.5	22.5	25.6	25.6	36.8	36.8	100.0%
Total receipts	29.0	29.5	22.8	23.6	26.0	26.7	37.1	38.2	102.8%
Payment									
Current payments	36.2	27.5	20.4	23.5	20.5	23.5	23.5	40.1	113.9%
Compensation of employees	12.7	12.2	14.1	13.7	14.2	13.8	16.9	20.4	104.0%
Goods and services	23.5	15.3	6.3	9.8	6.3	9.7	6.6	19.7	127.1%
Total payments	36.2	27.5	20.4	23.5	20.5	23.5	23.5	40.1	113.9%
Net cash flow from investing activities	(0.5)	(0.6)	–	(0.1)	(0.5)	(1.0)	–	–	180.0%
Acquisition of property, plant, equipment and intangible assets	(0.5)	(0.6)	–	(0.1)	(0.5)	(1.1)	–	–	200.7%
Proceeds from sale of property, plant, equipment and intangible assets	–	–	–	0.1	–	0.1	–	–	–
Net increase/(decrease) in cash and cash equivalents	(7.7)	1.5	2.4	(0.0)	5.0	2.3	13.7	(1.9)	–
Statement of financial position									
Carrying value of assets	0.5	1.6	0.4	1.5	0.2	1.8	0.1	0.1	445.5%
<i>Acquisition of assets</i>	<i>(0.5)</i>	<i>(0.6)</i>	<i>–</i>	<i>(0.1)</i>	<i>(0.5)</i>	<i>(1.1)</i>	<i>–</i>	<i>–</i>	<i>200.7%</i>
Receivables and prepayments	0.1	0.4	0.4	0.5	0.4	0.4	0.4	0.4	128.0%
Cash and cash equivalents	9.7	15.3	6.9	15.3	6.7	17.6	5.7	5.7	186.0%
Total assets	10.2	17.3	7.7	17.2	7.3	19.8	6.2	6.2	192.7%
Accumulated surplus/(deficit)	7.8	16.2	7.1	16.0	6.7	18.4	5.5	5.5	206.3%
Trade and other payables	2.0	0.5	0.1	0.7	0.2	0.8	0.2	0.2	88.3%
Provisions	0.4	0.5	0.4	0.5	0.4	0.6	0.4	0.4	125.6%
Total equity and liabilities	10.2	17.3	7.7	17.2	7.3	19.8	6.2	6.2	192.7%

Statements of estimates of financial performance, cash flow and financial position

Table 40.58 Regulator of South Africa statements of estimates of financial performance, cash flow and financial position

Statement of financial performance		Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/Total (%)
Revised estimate	2019/20	2016/17 - 2019/20		2020/21	2021/22	2022/23	2019/20 - 2022/23	
R million								
Revenue								
Non-tax revenue	1.5	14.8%	4.0%	1.5	1.6	1.7	4.4%	3.8%
Other non-tax revenue	1.5	15.1%	3.9%	1.5	1.6	1.7	4.4%	3.8%
Transfers received	36.8	8.8%	96.0%	38.8	41.0	43.0	5.3%	96.2%
Total revenue	38.2	9.0%	100.0%	40.4	42.6	44.7	5.3%	100.0%
Current expenses								
Compensation of employees	20.4	18.8%	52.7%	21.5	22.6	23.8	5.2%	53.4%
Goods and services	17.3	3.7%	45.8%	18.4	19.4	19.8	4.6%	45.4%
Depreciation	0.5	41.5%	1.5%	0.5	0.5	0.5	0.4%	1.2%
Total expenses	38.2	11.1%	100.0%	40.4	42.6	44.1	4.9%	100.0%
Surplus/(Deficit)	-			-	-	-		
Cash flow statement								
Cash flow from operating activities								
Receipts	(1.9)	-197.0%	4.4%	0.5	0.5	1.0	4.4%	3.8%
Non-tax receipts	1.5	14.8%	3.9%	1.5	1.6	1.7	4.4%	3.8%
Other tax receipts	1.5	15.1%	3.7%	1.5	1.6	1.7	4.4%	3.8%
Transfers received	36.8	8.8%	96.1%	38.8	41.0	43.0	5.3%	96.2%
Total receipts	38.2	9.0%	100.0%	40.4	42.6	44.7	5.3%	100.0%
Current payments	40.1	13.5%	99.3%	39.9	42.1	43.6	2.9%	100.0%
Compensation of employees	20.4	18.8%	52.7%	21.5	22.6	23.8	5.2%	53.3%
Goods and services	19.7	8.9%	46.6%	18.4	19.5	19.9	0.3%	46.7%
Total payment	40.1	13.5%	100.0%	39.9	42.1	43.6	2.9%	100.0%
Net increase/(decrease) in cash and cash equivalents	(1.9)	-208.4%	100.0%	0.5	0.5	1.0	-181.2%	100.0%
Statement of financial position								
Carrying value of assets	0.1	-67.4%	6.9%	0.1	0.2	0.9	153.8%	3.3%
Receivables and prepayments	0.4	3.0%	3.5%	0.4	0.4	0.4	-0.1%	5.8%
Cash and cash equivalents	5.7	-28.1%	89.6%	6.4	7.2	8.6	14.8%	90.9%
Total assets	6.2	-29.1%	100.0%	6.8	7.9	9.9	17.2%	100.0%
Accumulated surplus/(deficit)	5.5	-30.1%	92.5%	6.2	7.2	9.2	18.4%	91.0%
Trade and other payables	0.2	-27.6%	3.6%	0.2	0.2	0.2	2.3%	2.8%
Provisions	0.4	-6.8%	3.9%	0.4	0.5	0.5	5.8%	6.2%
Total equity and liabilities	6.2	-29.1%	100.0%	6.8	7.9	9.9	17.2%	100.0%

Personnel information

Table 40.59 Ports Regulator of South Africa personnel numbers and cost by salary level

Number of posts estimated for 31 March 2020		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Number				
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)			
		2018/19		2019/20		2020/21		2021/22		2022/23		2019/20 - 2022/23						
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Ports Regulator of South Africa		24	13.8	0.7	24	20.4	0.9	24	21.5	0.9	24	22.6	0.9	24	23.8	1.0	5.2%	100.0%
Salary level																		
1-6	8	8	2.4	0.3	8	3.0	0.4	8	3.2	0.4	8	3.4	0.4	8	3.6	0.4	5.7%	33.3%
7-10	8	8	3.2	0.4	8	5.1	0.6	8	5.4	0.7	8	5.7	0.7	8	6.1	0.8	5.7%	33.3%
11-12	1	1	1.3	1.3	1	1.1	1.1	1	1.2	1.2	1	1.2	1.2	1	1.3	1.3	5.0%	4.2%
13-16	6	6	4.0	1.3	6	8.2	1.4	6	8.7	1.4	6	9.1	1.5	6	9.5	1.6	4.9%	25.0%
17-22	1	1	2.9	2.9	1	2.9	2.9	1	3.1	3.1	1	3.2	3.2	1	3.4	3.4	4.9%	4.2%

1. Rand million.

Railway Safety Regulator

Selected performance indicators

Table 40.60 Railway Safety Regulator performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Past			Current	Projections		
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Number of safety initiatives conducted per year	Administration	Entity mandate	1	14	21	22	28	30	30
Number of safety performance agreements signed for high-risk operators	Operations		-1	10	19	20	25	30	35
Interface agreements aligned with operational risks per year	Operations		-1	-1	1	1	1	1	1
Common safety methods developed and implemented per year	Operations		-1	-1	1	1	1	1	1

1. No historical data available.

Entity overview

The Railway Safety Regulator was created in terms of the National Railway Safety Regulator Act (2002), and is mandated to establish and enforce a national safety regulatory framework for South Africa. Over the medium term, the regulator plans to focus on improving railway safety and providing an independent regulatory function that prioritises high-risk areas.

Expenditure is expected to increase at an average annual rate of 4.7 per cent, from R242.6 million in 2019/20 to R278.8 million in 2022/23. Spending on goods and services accounts for an estimated 35.2 per cent (R276.1 million) of the company's total expenditure over the MTEF period. The regulator derives its revenue through safety permit fees and transfers from the department. Revenue is set to increase at an average annual rate of 5 per cent, from R234.9 million in 2019/20 to R271.9 million in 2022/23.

Programmes/Objectives/Activities

Table 40.61 Railway Safety Regulator expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/Total (%)
	2016/17	2017/18	2018/19	2019/20				2020/21	2021/22	2022/23		
Administration	121.4	124.8	146.2	162.5	10.2%	56.2%	155.8	164.4	175.6	2.6%	63.8%	
Investigations	23.6	23.4	11.5	-	-100.0%	5.7%	-	-	-	-	-	
Operations	99.9	113.7	66.8	80.1	-7.1%	35.8%	93.1	98.0	103.2	8.8%	36.2%	
Legal	11.9	12.6	-	-	-100.0%	2.3%	-	-	-	-	-	
Total	256.9	274.6	224.5	242.6	-1.9%	100.0%	248.9	262.4	278.8	4.7%	100.0%	

Statements of historical financial performance, cash flow and financial position

Table 40.62 Railway Safety Regulator statements of historical financial performance, cash flow and financial position

Statement of financial performance									
R million	Audited outcome		Audited outcome		Audited outcome		Budget estimate	Revised estimate	Average Outcome/Budget (%)
	Budget	2016/17	Budget	2017/18	Budget	2018/19			
Revenue									
Non-tax revenue	197.0	195.0	195.3	185.7	190.7	180.9	171.4	171.4	97.2%
Sale of goods and services other than capital assets	131.1	128.8	151.1	150.4	167.8	164.0	169.5	169.5	98.9%
<i>of which:</i>									
Administrative fees	131.1	128.8	151.1	150.4	167.8	164.0	169.5	169.5	98.9%
Permit issuing fees	125	123	143	145	162	158	165	165	99.1%
Permit application fees	6	6	8	6	6	6	5	5	93.4%
Other non-tax revenue	65.9	66.3	44.2	35.2	22.8	16.9	1.9	1.9	89.2%
Transfers received	56.0	56.0	59.6	87.9	63.0	63.0	63.5	63.5	111.7%
Total revenue	253.0	251.0	254.9	273.5	253.7	244.0	234.9	234.9	100.7%

Table 40.62 Railway Safety Regulator statements of historical financial performance, cash flow and financial position

Statement of financial performance									
R million	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	Average: Outcome/Budget (%)
	2016/17		2017/18		2018/19		2019/20		2016/17 - 2019/20
Expenses									
Current expenses	253.0	256.9	254.9	274.6	253.7	224.5	240.6	242.6	99.6%
Compensation of employees	150.1	155.6	171.4	162.7	161.5	157.6	147.8	147.8	98.9%
Goods and services	102.9	91.2	83.5	99.7	92.2	43.6	87.1	87.1	87.9%
Depreciation	–	9.7	–	11.4	–	23.3	5.7	7.7	920.0%
Interest, dividends and rent on land	–	0.4	–	0.8	–	–	–	–	–
Total expenses	253.0	256.9	254.9	274.6	253.7	224.5	240.6	242.6	99.6%
Surplus/(Deficit)	–	(5.9)	–	(1.0)	–	19.5	(5.7)	(7.7)	
Cash flow statement									
Cash flow from operating activities	8.9	15.5	8.4	17.2	(8.9)	33.7	2.2	(0.3)	625.8%
Receipts									
Non-tax receipts	188.8	194.4	195.3	182.9	185.2	183.7	171.4	171.4	98.9%
Sales of goods and services other than capital assets	128.9	133.9	143.1	180.5	176.4	176.4	169.5	169.5	106.9%
<i>Sales by market establishment</i>	<i>128.9</i>	<i>133.9</i>	<i>143.1</i>	<i>180.5</i>	<i>176.4</i>	<i>176.4</i>	<i>169.5</i>	<i>169.5</i>	<i>106.9%</i>
Other tax receipts	59.8	60.6	52.2	2.3	8.8	7.3	1.9	1.9	58.7%
Transfers received	56.0	66.0	49.6	77.9	63.0	63.0	63.5	63.5	116.5%
Total receipts	244.7	260.4	244.9	260.7	248.2	246.7	234.9	234.9	103.1%
Payment									
Current payments	235.9	244.9	236.5	243.5	257.1	213.1	232.7	235.2	97.3%
Compensation of employees	150.1	159.5	164.8	166.9	158.2	150.3	147.8	147.8	100.6%
Goods and services	85.7	85.0	71.7	75.8	99.0	62.8	84.9	87.4	91.1%
Interest and rent on land	–	0.4	–	0.8	–	0.0	–	–	–
Total payments	235.9	244.9	236.5	243.5	257.1	213.1	232.7	235.2	97.3%
Net cash flow from investing activities	(8.5)	(16.0)	(8.3)	(6.9)	(0.7)	(1.3)	(3.2)	(35.8)	290.9%
Acquisition of property, plant, equipment and intangible assets	(1.7)	(16.1)	(8.3)	(7.0)	(0.7)	(1.4)	–	(34.1)	548.7%
Acquisition of software and other intangible assets	(6.8)	–	–	–	–	–	(3.2)	(1.7)	17.4%
Proceeds from the sale of property, plant, equipment and intangible assets	–	0.1	–	0.1	–	0.1	–	–	–
Net cash flow from financing activities	–	(0.5)	–	(0.3)	–	(0.1)	–	–	–
Repayment of finance leases	–	(0.5)	–	(0.3)	–	(0.1)	–	–	–
Net increase/(decrease) in cash and cash equivalents	0.4	(1.0)	0.1	10.0	(9.6)	32.3	(1.0)	(36.2)	
Statement of financial position									
Carrying value of assets	5.9	37.5	32.7	33.9	9.2	13.8	8.2	29.3	204.6%
<i>Acquisition of assets</i>	<i>(1.7)</i>	<i>(16.1)</i>	<i>(8.3)</i>	<i>(7.0)</i>	<i>(0.7)</i>	<i>(1.4)</i>	<i>–</i>	<i>(34.1)</i>	<i>548.7%</i>
Receivables and prepayments	0.5	10.8	0.6	4.1	5.0	6.8	5.5	2.0	205.9%
Cash and cash equivalents	2.9	0.3	0.1	10.3	0.5	42.7	2.5	6.5	1 000.5%
Total assets	9.2	48.7	33.4	48.2	14.7	63.2	16.2	37.8	269.6%
Accumulated surplus/(deficit)	5.2	0.2	4.4	0.8	9.2	18.7	7.3	30.0	190.3%
Finance lease	–	0.4	–	0.1	1.1	0.0	0.8	0.8	69.7%
Trade and other payables	4.0	45.7	29.0	45.5	2.4	37.7	6.0	5.0	323.0%
Provisions	–	2.3	–	1.9	2.0	6.8	2.0	2.0	326.6%
Total equity and liabilities	9.2	48.7	33.4	48.2	14.7	63.2	16.2	37.8	269.6%

Statements of estimates of financial performance, cash flow and financial position**Table 40.63 Railway Safety Regulator statements of estimates of financial performance, cash flow and financial position**

Statement of financial performance									
R million	Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/Total (%)	
	2019/20	2016/17 - 2019/20		2020/21	2021/22	2022/23	2019/20 - 2022/23		
Revenue									
Non-tax revenue	171.4	-4.2%	73.2%	177.6	187.4	197.7	4.9%	72.7%	
Sale of goods and services other than capital assets	169.5	9.6%	61.4%	173.5	183.1	193.2	4.5%	71.3%	
<i>Administrative fees</i>	<i>169.5</i>	<i>9.6%</i>	<i>61.4%</i>	<i>173.5</i>	<i>183.1</i>	<i>193.2</i>	<i>4.5%</i>	<i>71.3%</i>	
<i>Permit issuing fees</i>	<i>165</i>	<i>10.4%</i>	<i>59.2%</i>	<i>174</i>	<i>183</i>	<i>193</i>	<i>5.4%</i>	<i>70.8%</i>	

Table 40.63 Railway Safety Regulator statements of estimates of financial performance, cash flow and financial position

Statement of financial performance		Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
					2019/20	2016/17 - 2019/20	2020/21		
R million									
Permit application fees		5	-9.3%	2.3%	-	-	-	-100.0%	0.5%
Other non-tax revenue		1.9	-69.4%	11.8%	4.1	4.3	4.6	34.1%	1.5%
Transfers received		63.5	4.3%	26.8%	67.0	70.7	74.2	5.3%	27.3%
Total revenue		234.9	-2.2%	100.0%	244.6	258.1	271.9	5.0%	100.0%
Current expenses		242.6	-1.9%	100.0%	248.9	262.4	278.8	4.7%	100.0%
Compensation of employees		147.8	-1.7%	62.7%	156.7	166.1	176.1	6.0%	62.6%
Goods and services		87.1	-1.5%	31.8%	87.9	92.0	96.2	3.4%	35.2%
Depreciation		7.7	-7.6%	5.4%	4.3	4.3	6.5	-5.5%	2.2%
Total expenses		242.6	-1.9%	100.0%	248.9	262.4	278.8	4.7%	100.0%
Surplus/(Deficit)		(7.7)			(4.3)	(4.3)	(6.9)		
Cash flow statement									
Cash flow from operating activities		(0.3)	-127.0%	205.2%	9.7	2.0	6.8	13.8%	215.3%
Receipts									
Non-tax receipts		171.4	-4.1%	73.1%	177.6	187.4	197.7	4.9%	72.7%
Sales of goods and services other than capital assets		169.5	8.2%	66.1%	173.5	183.1	193.2	4.5%	71.3%
Sales by market establishment		169.5	8.2%	66.1%	173.5	183.1	193.2	4.5%	71.3%
Other tax receipts		1.9	-68.5%	7.0%	4.1	4.3	4.6	34.1%	1.5%
Transfers received		63.5	-1.3%	26.9%	67.0	70.7	74.2	5.3%	27.3%
Total receipts		234.9	-3.4%	100.0%	244.6	258.1	271.9	5.0%	100.0%
Current payments		235.2	-1.3%	94.0%	234.9	256.1	265.1	4.1%	100.0%
Compensation of employees		147.8	-2.5%	62.7%	156.7	166.1	176.1	6.0%	65.2%
Goods and services		87.4	0.9%	31.2%	78.2	90.0	89.0	0.6%	34.8%
Total payment		235.2	-1.3%	100.0%	234.9	256.1	265.1	4.1%	100.0%
Net cash flow from investing activities		(35.8)	30.8%	100.0%	(4.4)	(3.3)	(2.7)	-57.7%	100.0%
Acquisition of property, plant, equipment and intangible assets		(34.1)	28.4%	100.7%	-	-	-	-100.0%	23.8%
Acquisition of software and other intangible assets		(1.7)	-	1.2%	(4.4)	(3.3)	(2.7)	16.1%	76.2%
Net increase/(decrease) in cash and cash equivalents		(36.2)	234.3%	100.0%	5.3	(1.3)	4.1	-148.5%	100.0%
Statement of financial position									
Carrying value of assets		29.3	-7.9%	61.7%	29.4	28.4	24.6	-5.7%	64.7%
Acquisition of assets		(34.1)	28.4%	-35.0%	-	-	-	-100.0%	-22.5%
Receivables and prepayments		2.0	-43.1%	11.7%	6.0	5.5	5.0	35.7%	10.4%
Cash and cash equivalents		6.5	178.8%	26.7%	11.8	10.5	15.0	32.1%	24.9%
Total assets		37.8	-8.1%	100.0%	47.2	44.4	44.6	5.7%	100.0%
Accumulated surplus/(deficit)		30.0	410.1%	27.7%	33.6	30.5	29.6	-0.4%	71.4%
Finance lease		0.8	28.6%	0.8%	0.6	0.4	-	-100.0%	1.1%
Trade and other payables		5.0	-52.2%	65.3%	8.0	6.0	7.0	11.9%	14.8%
Provisions		2.0	-5.0%	6.2%	5.0	7.5	8.0	58.7%	12.7%
Total equity and liabilities		37.8	-8.1%	100.0%	47.2	44.4	44.6	5.7%	100.0%

Personnel information**Table 40.64 Railway Safety Regulator personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2020		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Number		
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		2018/19		Unit cost	2019/20		Unit cost	2020/21		2021/22		2022/23				2019/20 - 2022/23			
Railway Safety Regulator		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	174	174	196	157.6	0.8	174	147.8	0.8	174	156.7	0.9	174	166.1	1.0	173	176.1	1.0	6.0%	100.0%
1 - 6	18	18	22	3.5	0.2	18	3.7	0.2	18	3.9	0.2	18	4.1	0.2	17	4.4	0.3	6.0%	10.2%
7 - 10	70	70	80	36.1	0.5	70	36.6	0.5	70	38.8	0.6	70	41.1	0.6	70	43.6	0.6	6.0%	40.3%
11 - 12	33	33	32	27.5	0.9	33	30.1	0.9	33	32.0	1.0	33	33.9	1.0	33	35.9	1.1	6.0%	19.0%
13 - 16	51	51	60	83.9	1.4	51	71.0	1.4	51	75.3	1.5	51	79.8	1.6	51	84.6	1.7	6.0%	29.4%
17 - 22	2	2	2	6.6	3.3	2	6.4	3.2	2	6.7	3.4	2	7.1	3.6	2	7.6	3.8	6.0%	1.2%

1. Rand million.

Road Traffic Infringement Agency

Selected performance indicators

Table 40.65 Road Traffic Infringement Agency performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Past			Current	Projections		
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Percentage of representations received adjudicated within 21 days	Discourage contravention of traffic laws	Entity mandate	100% (96 310)	100% (133 790)	100% (161 346)	100%	100%	100%	100%
Number of courtesy letters issued per year	Discourage contravention of traffic laws		580 504	1 002 869	1 013 257	- ¹	- ¹	- ¹	- ¹
Number of enforcement orders served per year	Discourage contravention of traffic laws		287 503	739 899	750 919	- ¹	- ¹	- ¹	- ¹
Number of additional road user behaviour campaigns conducted per year	Public awareness and education		184	104	144	100	100	100	100
Number of new administrative adjudication of road traffic offences service outlets established per year	Administrative adjudication of road traffic offences national rollout		- ²	0	5	5	5	5	5

1. No projections available.

2. No historical data available.

Entity overview

The Road Traffic Infringement Agency was established in terms of the Administrative Adjudication of Road Traffic Offences Act (1998) and is mandated to administer procedures that discourage the contravention of road traffic laws by enforcing penalties and providing community awareness programmes.

Following the promulgation of the Administrative Adjudication of Road Traffic Offences Amendment Act (2019), the agency's focus over the medium will be on the implementation and national rollout of the administrative adjudication of road traffic offences. As a result, expenditure is expected to increase at an average annual rate of 7.7 per cent, from R257.1 million in 2019/20 to R321 million by 2022/23. Spending on goods and services accounts for an estimated 50.9 per cent (R467.4 million) of the company's total expenditure over the MTEF period.

The agency derives its revenue mainly through administrative penalties and departmental transfers. Revenue is expected to increase in line with expenditure, from R257.1 million in 2019/20 to R321.1 million in 2022/23.

Programmes/Objectives/Activities

Table 40.66 Road Traffic Infringement Agency expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate 2019/20	Average growth rate (%) 2016/17 - 2019/20	Average: Expenditure/ Total (%) 2019/20	Medium-term expenditure estimate			Average growth rate (%) 2019/20 - 2022/23	Average: Expenditure/ Total (%) 2019/20 - 2022/23
	2016/17	2017/18	2018/19	2019/20				2020/21	2021/22	2022/23		
Administration	79.4	78.8	64.2	83.7	1.8%	38.7%	90.7	95.4	101.2	6.5%	31.8%	
Discourage contravention of traffic laws	36.6	59.6	61.6	108.0	43.4%	31.2%	123.9	131.3	139.2	8.8%	43.0%	
Public awareness and education	19.5	76.9	63.4	46.5	33.7%	24.5%	50.2	53.3	56.4	6.6%	17.7%	
Administrative adjudication of road traffic offences national roll-out	9.5	7.5	9.9	18.9	25.9%	5.6%	21.6	22.9	24.2	8.6%	7.5%	
Total	145.0	222.7	199.2	257.1	21.0%	100.0%	286.4	302.8	321.0	7.7%	100.0%	

Statements of historical financial performance, cash flow and financial position

Table 40.67 Road Traffic Infringement Agency statements of historical financial performance, cash flow and financial position

Statement of financial performance									
R million	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	Average: Outcome/Budget (%)
	2016/17		2017/18		2018/19		2019/20		2016/17 - 2019/20
Revenue									
Non-tax revenue	291.3	151.0	320.2	174.7	278.7	167.0	249.3	249.3	65.1%
Sale of goods and services other than capital assets	291.3	140.9	320.2	166.0	277.3	160.1	247.6	247.6	62.9%
<i>of which:</i>									
Administrative fees	291.3	140.9	320.2	166.0	277.3	160.1	247.6	247.6	62.9%
Other non-tax revenue	–	10.1	–	8.7	1.4	7.0	1.7	1.7	874.4%
Transfers received	10.1	10.1	17.7	17.7	11.7	11.7	7.8	7.8	100.0%
Total revenue	301.4	161.1	337.9	192.4	290.4	178.8	257.1	257.1	66.5%
Expenses									
Current expenses	301.4	145.0	387.9	222.7	290.4	199.2	258.9	257.1	66.5%
Compensation of employees	119.6	76.7	104.9	82.2	115.2	81.7	127.4	127.4	78.8%
Goods and services	180.3	64.1	281.5	137.1	173.5	114.1	129.8	127.0	57.8%
Depreciation	1.5	4.2	1.6	3.4	1.7	3.3	1.8	2.8	208.9%
Total expenses	301.4	145.0	387.9	222.7	290.4	199.2	258.9	257.1	66.5%
Surplus/(Deficit)	–	16.1	(50.0)	(30.3)	–	(20.4)	(1.8)	–	
Cash flow statement									
Cash flow from operating activities	(9.2)	12.9	31.3	(42.2)	(114.3)	(120.2)	(70.6)	(69.2)	134.4%
Receipts									
Non-tax receipts	246.1	366.1	319.9	346.3	183.6	396.9	247.6	247.6	136.1%
Sale of goods and services other than capital assets	246.1	158.5	–	156.3	183.6	213.8	247.6	247.6	114.6%
Administrative fees	246.1	158.5	–	156.3	183.6	213.8	247.6	247.6	114.6%
Other tax receipts	–	207.6	319.9	189.9	–	183.1	–	–	181.5%
Transfers received	10.1	10.1	17.7	17.7	11.7	11.7	7.8	7.8	100.0%
Total receipts	256.2	376.2	337.6	364.0	195.3	408.6	255.4	255.4	134.4%
Payment									
Current payments	265.4	363.3	306.3	406.2	309.7	411.6	325.9	324.6	124.7%
Compensation of employees	102.5	76.7	127.7	82.2	115.2	81.7	113.5	113.5	77.2%
Goods and services	162.9	286.6	178.6	324.0	194.5	329.9	212.4	211.1	153.9%
Transfers and subsidies	–	–	–	–	–	117.2	–	–	–
Total payments	265.4	363.3	306.3	406.2	309.7	528.8	325.9	324.6	134.4%
Net cash flow from investing activities	(2.2)	(3.0)	(1.2)	(1.9)	(1.3)	(1.7)	(1.5)	(1.5)	133.1%
Acquisition of property, plant, equipment and intangible assets	(2.0)	(1.7)	(1.0)	(0.6)	(1.1)	(0.4)	(1.2)	(1.2)	73.7%
Acquisition of software and other intangible assets	(0.2)	(1.4)	(0.2)	(1.2)	(0.3)	(1.3)	(0.3)	(0.3)	509.4%
Net increase/(decrease) in cash and cash equivalents	(11.3)	9.8	30.1	(44.1)	(115.6)	(121.9)	(72.0)	(70.7)	
Statement of financial position									
Carrying value of assets	7.1	6.8	7.7	4.8	8.1	3.2	8.6	8.6	74.5%
Acquisition of assets	(2.0)	(1.7)	(1.0)	(0.6)	(1.1)	(0.4)	(1.2)	(1.2)	73.7%
Investments	–	22.2	–	33.1	–	43.2	–	–	–
Receivables and prepayments	44.4	57.8	46.7	57.9	49.5	39.9	52.2	52.2	107.8%
Cash and cash equivalents	32.6	177.0	34.2	132.9	36.3	11.0	38.3	38.3	253.9%
Total assets	84.1	263.7	88.6	228.7	93.9	97.4	99.1	99.1	188.4%
Accumulated surplus/(deficit)	73.3	194.7	77.2	96.9	81.8	28.5	86.4	86.4	127.6%
Capital reserve fund	–	–	–	69.7	–	–	–	–	–
Trade and other payables	10.9	49.7	11.4	42.4	12.1	51.4	12.8	11.0	328.0%
Provisions	–	19.3	–	19.8	–	17.5	–	1.8	–
Total equity and liabilities	84.1	263.7	88.6	228.7	93.9	97.4	99.1	99.1	188.4%

Statements of estimates of financial performance, cash flow and financial position

Table 40.68 Road Traffic Infringement Agency statements of estimates of financial performance, cash flow and financial position

Statement of financial performance		Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/Total (%)
Revised estimate	2019/20	2016/17 - 2019/20		2020/21	2021/22	2022/23	2019/20 - 2022/23	
R million								
Revenue								
Non-tax revenue	249.3	18.2%	93.7%	278.2	294.2	312.0	7.8%	97.1%
Sale of goods and services other than capital assets	247.6	20.7%	89.9%	278.2	294.2	312.0	8.0%	96.9%
Administrative fees	247.6	20.7%	89.9%	278.2	294.2	312.0	8.0%	96.9%
Other non-tax revenue	1.7	-44.3%	3.8%	-	-	-	-100.0%	0.2%
Transfers received	7.8	-8.3%	6.3%	8.2	8.6	9.1	5.3%	2.9%
Total revenue	257.1	16.9%	100.0%	286.4	302.8	321.0	7.7%	100.0%
Current expenses								
Compensation of employees	127.4	18.4%	45.1%	137.1	145.5	154.2	6.6%	48.4%
Goods and services	127.0	25.6%	53.1%	147.4	155.4	164.7	9.1%	50.9%
Depreciation	2.8	-12.8%	1.8%	1.9	2.0	2.1	-9.0%	0.8%
Total expenses	257.1	21.0%	100.0%	286.4	302.8	321.0	7.7%	100.0%
Surplus/(Deficit)	-			-	-	-		
Cash flow statement								
Cash flow from operating activities	(69.2)	-275.3%	213.8%	(78.9)	(71.3)	(103.2)	12.6%	291.1%
Receipts								
Non-tax receipts	247.6	-12.2%	96.6%	278.2	294.2	280.0	4.2%	97.0%
Sales of goods and services other than capital assets	247.6	16.0%	58.6%	278.2	294.2	280.0	4.2%	97.0%
Administrative fees	247.6	16.0%	58.6%	278.2	294.2	280.0	4.2%	97.0%
Transfers received	7.8	-8.3%	3.4%	8.2	8.6	9.1	5.3%	3.0%
Total receipts	255.4	-12.1%	100.0%	286.4	302.8	289.1	4.2%	100.0%
Current payments								
Compensation of employees	113.5	14.0%	43.8%	138.4	145.5	154.2	10.7%	37.8%
Goods and services	211.1	-9.7%	147.7%	226.8	228.7	238.1	4.1%	62.2%
Total payment	324.6	-3.7%	191.5%	365.3	374.1	392.3	6.5%	100.0%
Net cash flow from investing activities	(1.5)	-21.9%	100.0%	(1.5)	(1.0)	(1.8)	6.9%	100.0%
Acquisition of property, plant, equipment and intangible assets	(1.2)	-10.9%	48.1%	(1.2)	(0.7)	(1.5)	7.4%	77.8%
Acquisition of software and other intangible assets	(0.3)	-41.3%	51.9%	(0.3)	(0.3)	(0.3)	4.9%	22.2%
Net increase/(decrease) in cash and cash equivalents	(70.7)	-293.1%	100.0%	(80.5)	(72.3)	(104.9)	14.1%	100.0%
Statement of financial position								
Carrying value of assets	8.6	8.2%	4.2%	3.3	3.6	3.6	-25.4%	4.7%
Acquisition of assets	-	-100.0%	-0.6%	(1.2)	(0.7)	(1.5)	-	-0.8%
Receivables and prepayments	52.2	-3.3%	35.2%	54.8	58.1	61.6	5.7%	55.0%
Cash and cash equivalents	38.3	-39.9%	43.8%	40.2	42.7	45.2	5.7%	40.4%
Total assets	99.1	-27.8%	100.0%	98.4	104.4	110.4	3.7%	100.0%
Accumulated surplus/(deficit)	86.4	-23.7%	58.1%	85.0	90.2	95.6	3.4%	86.6%
Trade and other payables	11.0	-39.6%	25.3%	11.5	12.2	12.8	5.2%	11.5%
Provisions	1.8	-54.7%	8.9%	1.9	2.0	2.1	5.0%	1.9%
Total equity and liabilities	99.1	-27.8%	100.0%	98.4	104.4	110.4	3.7%	100.0%

Personnel information

Table 40.69 Road Traffic Infringement Agency personnel numbers and cost by salary level

Number of posts estimated for 31 March 2020		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Number					
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		2018/19	Unit cost	2019/20	Unit cost	2020/21		2021/22		2022/23		2019/20 - 2022/23							
Agency		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Road Traffic Infringement Agency		119	81.7	0.7	119	127.4	1.1	125	137.1	1.1	127	145.5	1.1	130	154.2	1.2	6.6%	100.0%	
Salary level		119			119			125			127			130					
1-6	4	4	3	1.1	0.4	4	1.7	0.4	7	2.7	0.4	7	3.0	0.4	7	3.3	0.5	24.7%	5.0%
7-10	90	90	89	52.3	0.6	90	71.4	0.8	93	77.4	0.8	95	82.2	0.9	98	87.8	0.9	7.1%	75.1%
13-16	17	17	16	16.2	1.0	17	23.4	1.4	17	24.6	1.4	17	25.8	1.5	17	27.0	1.6	4.9%	13.6%
17-22	8	8	7	12.0	1.7	8	30.9	3.9	8	32.4	4.1	8	34.5	4.3	8	36.1	4.5	5.4%	6.4%

1. Rand million.

Road Traffic Management Corporation

Selected performance indicators

Table 40.70 Road Traffic Management Corporation performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Past			Current	Projections		
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Number of road safety educational programmes implemented per year	Operations	Entity mandate	4	4	4	4	4	4	0
Number of road traffic safety reports compiled per year	Operations		7	7	7	7	7	7	7
Number of law enforcement interventions conducted per year	Law enforcement		648	898	1 364	1 600	1 600	1 600	1 600
Number of anti-fraud and corruption awareness campaigns implemented per year	Traffic intelligence and security		33	45	35	45	45	45	45
Number of fatal road accidents per year	Law enforcement		11 676	11 437	10 564	10 353	10 146	9 943	9 744
Number of road fatalities per year	Law enforcement		14 071	14 050	12 291	12 045	11 804	11 568	11 337
Number of road safety research studies conducted per year	Strategic services		2	0	2	2	2	2	0

Entity overview

The Road Traffic Management Corporation was established in terms of the Road Traffic Management Corporation Act (1999) to provide road traffic strategic planning and law enforcement across South Africa. It pools national and provincial government resources for the provision of road traffic management. Over the medium term, the corporation will continue to focus on improving national road traffic information, improving the visibility of traffic law enforcement officials on roads, and promoting road safety and compliance with road laws. The corporation also intends to initiate capital projects, which include establishing its own office building, upgrading the national traffic information system, and upgrading the Boekenhoutkloof Traffic College.

As a result, the corporation's expenditure is set to increase at an average annual rate of 12.3 per cent, from R1.3 billion in 2019/20 to R1.9 billion in 2022/23, with compensation of employees accounting for 41.3 per cent (R2.6 billion) over the period. The corporation derives its revenue mainly through departmental transfers and transaction fees from the electronic national traffic information system. Revenue is expected to increase in line with expenditure, from R1.3 billion in 2019/20 to R1.9 billion in 2022/23.

Programmes/Objectives/Activities

Table 40.71 Road Traffic Management Corporation expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2016/17	2017/18	2018/19		2019/20	2016/17 - 2019/20	2020/21	2021/22	2022/23	2019/20 - 2022/23	2019/20 - 2022/23
Administration	303.8	629.9	560.7	685.3	31.2%	52.2%	672.8	752.1	855.4	7.7%	47.1%
Operations	90.9	137.7	122.4	204.9	31.1%	13.3%	294.6	317.6	368.6	21.6%	18.6%
Law enforcement	170.2	198.9	225.0	298.7	20.6%	21.8%	346.2	370.4	394.9	9.7%	22.3%
Traffic intelligence and security	12.8	13.7	20.6	25.9	26.4%	1.8%	29.2	31.1	33.3	8.7%	1.9%
Strategic services	140.9	100.1	74.3	94.8	-12.4%	10.9%	161.7	191.3	202.8	28.9%	10.1%
Total	718.6	1 080.3	1 003.0	1 309.6	22.1%	100.0%	1 504.5	1 662.5	1 854.9	12.3%	100.0%

Statements of historical financial performance, cash flow and financial position

Table 40.72 Road Traffic Management Corporation statements of historical financial performance, cash flow and financial position

Statement of financial performance									
R million	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	Average: Outcome/Budget (%)
	2016/17		2017/18		2018/19		2019/20		2016/17 - 2019/20
Revenue									
Non-tax revenue	507.2	671.4	620.9	637.4	1 032.0	995.8	1 301.9	1 099.4	98.3%
Sale of goods and services other than capital assets	498.3	453.1	565.9	587.1	988.6	913.7	1 175.7	1 053.2	93.1%
<i>of which:</i>									
<i>Administrative fees</i>	498.3	453.1	565.9	585.3	929.0	909.5	1 091.7	1 053.2	97.3%
<i>Other sales</i>	–	–	–	1.7	59.7	4.2	84.0	0.0	4.1%
Other non-tax revenue	8.9	218.2	54.9	50.3	43.4	82.1	126.2	46.2	170.0%
Transfers received	193.9	195.8	198.6	199.4	200.2	200.2	210.2	210.2	100.3%
Total revenue	701.1	867.2	819.4	836.8	1 232.3	1 196.0	1 512.2	1 309.6	98.7%
Expenses									
Current expenses	701.1	718.6	819.4	1 080.3	1 232.3	1 003.0	1 512.2	1 309.6	96.4%
Compensation of employees	325.9	367.0	481.5	455.4	541.4	521.2	579.3	579.3	99.7%
Goods and services	364.2	332.4	326.2	583.9	690.7	436.8	903.7	676.5	88.8%
Depreciation	11.0	19.2	11.6	39.1	–	45.0	29.0	53.7	304.5%
Interest, dividends and rent on land	0.0	0.0	0.0	1.8	0.2	0.0	0.2	0.2	509.2%
Total expenses	701.1	718.6	819.4	1 080.3	1 232.3	1 003.0	1 512.2	1 309.6	96.4%
Surplus/(Deficit)	–	148.6	–	(243.5)	–	193.0	–	–	
Cash flow statement									
Cash flow from operating activities	171.1	(273.1)	17.6	(44.3)	106.5	163.5	226.6	172.0	3.5%
Receipts									
Non-tax receipts	520.2	461.3	551.9	614.2	1 071.0	933.6	1 305.1	1 099.4	90.1%
Sales of goods and services other than capital assets	502.1	435.2	532.7	585.1	988.6	879.3	1 175.7	1 053.2	92.3%
<i>Administrative fees</i>	502.1	435.2	532.7	568.8	929.0	869.0	1 091.7	1 053.2	95.8%
<i>Other sales</i>	–	–	–	16.3	59.7	10.3	84.0	0.0	18.5%
Other tax receipts	18.2	26.1	19.2	29.0	82.4	54.3	129.5	46.2	62.5%
Transfers received	193.9	193.9	194.5	194.5	200.2	200.2	210.2	210.2	100.0%
Total receipts	714.1	655.2	746.5	808.7	1 271.2	1 133.8	1 515.4	1 309.6	92.0%
Payment									
Current payments	543.0	794.9	728.8	853.0	1 164.7	970.3	1 288.8	1 137.7	100.8%
Compensation of employees	325.9	350.4	497.0	438.0	541.4	532.5	583.9	579.3	97.5%
Goods and services	217.0	444.5	231.8	413.2	623.1	437.8	704.7	558.2	104.3%
Interest and rent on land	0.0	–	0.0	1.8	0.2	0.0	0.2	0.2	502.8%
Transfers and subsidies	–	133.3	–	–	–	–	–	–	–
Total payments	543.0	928.2	728.8	853.0	1 164.7	970.3	1 288.8	1 137.7	104.4%
Net cash flow from investing activities	(91.5)	(44.4)	(96.8)	(59.0)	(127.3)	(48.4)	(222.5)	(151.4)	56.3%
Acquisition of property, plant, equipment and intangible assets	–	(13.4)	–	(44.7)	(114.8)	(48.4)	(219.3)	(143.5)	74.8%
Acquisition of software and other intangible assets	–	(31.0)	–	(14.4)	(12.5)	(0.6)	(3.2)	(7.9)	345.0%
Proceeds from the sale of property, plant, equipment and intangible assets	–	0.1	–	0.1	–	0.6	–	–	–
Other flows from investing activities	(91.5)	–	(96.8)	–	–	–	–	–	–
Net cash flow from financing activities	–	(0.3)	–	(0.0)	–	–	–	–	–
Repayment of finance leases	–	(0.3)	–	(0.0)	–	–	–	–	–
Net increase/(decrease) in cash and cash equivalents	79.6	(317.8)	(79.2)	(103.3)	(20.7)	115.1	4.1	20.6	
Statement of financial position									
Carrying value of assets	80.5	89.1	85.2	514.8	327.9	510.5	346.6	346.6	173.9%
<i>Acquisition of assets</i>	<i>–</i>	<i>(13.4)</i>	<i>–</i>	<i>(44.7)</i>	<i>(114.8)</i>	<i>(48.4)</i>	<i>(219.3)</i>	<i>(143.5)</i>	<i>74.8%</i>
Investments	0.6	–	0.7	–	–	–	–	–	–
Inventory	–	7.6	–	5.6	8.5	5.1	9.0	9.0	156.1%
Receivables and prepayments	124.8	216.9	50.5	94.8	171.6	141.0	147.6	147.6	121.4%
Cash and cash equivalents	414.6	118.0	438.6	14.7	131.7	129.8	139.2	139.2	35.7%
Total assets	620.6	431.7	575.1	629.9	639.7	786.4	642.4	642.4	100.5%
Accumulated surplus/(deficit)	–	336.0	335.5	437.9	335.5	620.5	335.5	335.5	171.9%
Capital and reserves	–	–	–	55.7	–	55.7	–	–	–
Finance lease	–	0.0	–	0.0	–	0.0	0.7	0.7	103.7%
Trade and other payables	611.9	42.8	230.4	93.8	242.7	48.8	241.9	241.9	32.2%
Provisions	8.7	52.9	9.2	42.5	61.6	61.3	64.4	64.4	153.7%
Total equity and liabilities	620.6	431.7	575.1	629.9	639.7	786.4	642.4	642.4	100.5%

Statements of estimates of financial performance, cash flow and financial position

Table 40.73 Road Traffic Management Corporation statements of estimates of financial performance, cash flow and financial position

Statement of financial performance		Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	Revised estimate							
R million	2019/20	2016/17 - 2019/20		2020/21	2021/22	2022/23	2019/20 - 2022/23	
Revenue								
Non-tax revenue	1 099.4	17.9%	80.2%	1 284.0	1 429.9	1 610.7	13.6%	85.5%
Sale of goods and services other than capital assets	1 053.2	32.5%	69.8%	1 107.5	1 243.6	1 413.8	10.3%	76.3%
Administrative fees	1 053.2	32.5%	69.7%	1 107.5	1 243.6	1 413.8	10.3%	76.3%
Other sales	0.0	–	0.1%	–	–	–	-100.0%	0.0%
Other non-tax revenue	46.2	-40.4%	10.4%	176.5	186.2	197.0	62.1%	9.3%
Transfers received	210.2	2.4%	19.8%	220.5	232.7	244.2	5.1%	14.5%
Total revenue	1 309.6	14.7%	100.0%	1 504.5	1 662.5	1 854.9	12.3%	100.0%
Current expenses								
Compensation of employees	579.3	16.4%	47.4%	613.8	654.6	759.9	9.5%	41.3%
Goods and services	676.5	26.7%	48.9%	831.1	945.4	1 029.0	15.0%	54.8%
Depreciation	53.7	41.0%	3.7%	59.4	62.4	65.9	7.1%	3.8%
Interest, dividends and rent on land	0.2	114.9%	0.0%	0.2	0.2	0.2	4.9%	0.0%
Total expenses	1 309.6	22.1%	100.0%	1 504.5	1 662.5	1 854.9	12.3%	100.0%
Surplus/(Deficit)	–			–	–	–		
Cash flow statement								
Cash flow from operating activities	172.0	-185.7%	226.5%	106.1	196.9	228.0	-65.8%	238.1%
Receipts								
Non-tax receipts	1 099.4	33.6%	78.2%	1 284.0	1 429.9	1 610.7	13.6%	85.5%
Sales of goods and services other than capital assets	1 053.2	34.3%	74.2%	1 107.5	1 243.6	1 413.8	10.3%	76.3%
Administrative fees	1 053.2	34.3%	73.5%	1 107.5	1 243.6	1 413.8	10.3%	76.3%
Other sales	0.0	–	0.7%	–	–	–	-100.0%	0.0%
Other tax receipts	46.2	21.0%	4.0%	176.5	186.2	197.0	62.1%	9.3%
Transfers received	210.2	2.7%	21.8%	220.5	232.7	244.2	5.1%	14.5%
Total receipts	1 309.6	26.0%	100.0%	1 504.5	1 662.5	1 854.9	12.3%	100.0%
Current payments								
Compensation of employees	579.3	18.2%	46.7%	629.0	738.0	864.3	14.3%	49.8%
Goods and services	558.2	7.9%	46.6%	769.2	727.5	762.4	11.0%	50.1%
Interest and rent on land	0.2	–	0.0%	0.2	0.2	0.2	7.4%	0.0%
Total payment	1 137.7	7.0%	100.0%	1 398.4	1 465.7	1 626.9	12.7%	100.0%
Net cash flow from investing activities	(151.4)	50.5%	100.0%	(215.2)	(267.5)	(341.7)	31.2%	100.0%
Acquisition of property, plant, equipment and intangible assets	(143.5)	120.3%	75.2%	(211.0)	(263.1)	(337.0)	32.9%	97.4%
Acquisition of software and other intangible assets	(7.9)	-36.8%	25.2%	(4.3)	(4.5)	(4.7)	-15.6%	2.6%
Net increase/(decrease) in cash and cash equivalents	20.6	-140.2%	100.0%	(109.1)	(70.7)	(113.7)	-276.7%	100.0%
Statement of financial position								
Carrying value of assets	346.6	57.2%	55.3%	411.3	434.0	454.8	9.5%	59.4%
Acquisition of assets	(143.5)	120.3%	-9.7%	(211.0)	(263.1)	(337.0)	32.9%	-34.1%
Inventory	9.0	5.7%	1.2%	14.5	15.3	16.0	21.3%	2.0%
Receivables and prepayments	147.6	-12.0%	26.6%	98.2	103.6	108.6	-9.7%	16.7%
Cash and cash equivalents	139.2	5.7%	17.0%	147.2	155.3	162.7	5.3%	21.9%
Total assets	642.4	14.2%	100.0%	671.2	708.1	742.1	4.9%	100.0%
Accumulated surplus/(deficit)	335.5	-0.1%	69.6%	335.5	353.9	370.9	3.4%	50.5%
Finance lease	0.7	199.7%	0.0%	0.7	0.8	0.8	5.4%	0.1%
Trade and other payables	241.9	78.2%	17.2%	267.0	281.6	295.2	6.9%	39.2%
Provisions	64.4	6.8%	9.2%	68.1	71.8	75.2	5.3%	10.1%
Total equity and liabilities	642.4	14.2%	100.0%	671.2	708.1	742.1	4.9%	100.0%

Personnel information

Table 40.74 Road Traffic Management Corporation personnel numbers and cost by salary level

Number of posts estimated for 31 March 2020		Number and cost ¹ of personnel posts filled/planned for on funded establishment														Number			
Number of funded posts	Number of posts on approved establishment	Actual 2018/19			Revised estimate 2019/20			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		Number	Cost	Unit cost	Number	Cost	Unit cost	2020/21		2021/22		2022/23				2019/20 - 2022/23			
Road Traffic Management Corporation																			
Salary level	977	977	977	521.2	0.5	922	579.3	0.6	922	613.8	0.7	922	654.6	0.7	1 222	759.9	0.6	9.5%	100.0%
1 – 6	157	157	157	18.3	0.1	102	19.2	0.2	102	20.6	0.2	102	22.0	0.2	402	96.0	0.2	71.0%	16.5%
7 – 10	620	620	620	262.1	0.4	620	301.8	0.5	620	316.7	0.5	620	338.3	0.5	620	356.0	0.6	5.7%	63.1%
11 – 12	91	91	91	77.9	0.9	91	85.0	0.9	91	91.0	1.0	91	97.4	1.1	91	102.0	1.1	6.3%	9.3%
13 – 16	105	105	105	145.2	1.4	105	158.3	1.5	105	169.4	1.6	105	179.7	1.7	105	187.8	1.8	5.9%	10.7%
17 – 22	4	4	4	17.7	4.4	4	15.0	3.8	4	16.1	4.0	4	17.2	4.3	4	18.0	4.5	6.3%	0.4%

1. Rand million.

South African Civil Aviation Authority

Selected performance indicators

Table 40.75 South African Civil Aviation Authority performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Past			Current	Projections		
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Number of aircraft inspections conducted or certificates issued per year	Continually improve civil aviation safety	Entity mandate	629	439	739	739	739	739	739
Number of air safety infrastructure inspections conducted or certificates issued per year	Continually improve civil aviation safety		270	268	294	294	294	294	294
Number of air safety operations inspections conducted or certificates issued per year	Continually improve civil aviation safety		1 305	657	671	671	671	671	671
Number of aviation security inspections conducted or certificates issued per year	Continually improve civil aviation security		1 200	1 176	1 242	1 149	1 149	1 149	1 149

Entity overview

Established in terms of the South African Civil Aviation Authority Act (1998), the South African Civil Aviation Authority controls, regulates and enforces the standards and recommended practices of the International Civil Aviation Organisation across the civil aviation industry. Over the medium term, the authority will continue to focus on enhancing civil aviation safety and security through greater compliance with global standards and practices.

Expenditure is expected to increase at an average annual rate of 7.3 per cent, from R780.8 million in 2019/20 to R964.4 million in 2022/23, with spending on compensation of employees accounting for 67.9 per cent (R2.4 billion) of total expenditure over this period. The authority generates most of its revenue through passenger safety charges, user fees and the aviation fuel levy. Revenue is expected to increase at an average annual rate of 7.4 per cent, from R761.7 million in 2019/20 to R943.3 million in 2022/23.

Programmes/Objectives/Activities

Table 40.76 South African Civil Aviation Authority expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2016/17	2017/18	2018/19	2019/20				2020/21	2021/22	2022/23		
Administration	283.4	269.5	310.7	346.7	346.7	6.9%	46.4%	370.0	401.6	432.2	7.6%	44.4%
Continually improve civil aviation safety	223.5	293.9	344.5	382.9	382.9	19.7%	47.0%	417.8	445.1	471.1	7.2%	49.2%
Continually improve civil aviation security	31.6	41.1	48.3	51.3	51.3	17.5%	6.5%	54.5	57.7	61.1	6.0%	6.4%
Total	538.5	604.4	703.5	780.8	780.8	13.2%	100.0%	842.3	904.4	964.4	7.3%	100.0%

Statements of historical financial performance, cash flow and financial position

Table 40.77 South African Civil Aviation Authority statements of historical financial performance, cash flow and financial position

Statement of financial performance									
R million	Audited outcome		Audited outcome		Audited outcome		Revised estimate		Average Outcome/ Budget (%)
	Budget	2016/17	Budget	2017/18	Budget	2018/19	Budget estimate	2019/20	
Revenue									
Non-tax revenue	578.3	602.7	636.4	648.9	711.8	704.8	782.1	761.7	100.4%
Sale of goods and services other than capital assets	567.4	584.4	618.5	628.7	693.5	681.4	763.9	743.1	99.8%
<i>of which:</i>									
Administrative fees	567.4	563.3	618.5	608.0	670.0	659.5	729.1	708.3	98.2%
User fees	94.9	92.5	104.1	94.8	102.7	101.7	111.7	111.2	96.8%
Fuel levy	25.3	24.9	28.2	26.6	28.1	25.6	29.8	24.6	91.1%
Passenger safety charges	447.1	445.9	486.1	486.7	539.2	532.3	587.5	572.5	98.9%
Sales by market establishment	–	21.2	–	20.7	23.5	21.9	34.9	34.9	169.0%
Other non-tax revenue	10.9	18.2	17.9	20.2	18.2	23.4	18.1	18.5	123.2%
Transfers received	21.2	–	22.3	–	–	–	–	–	–
Total revenue	599.4	602.7	658.7	648.9	711.8	704.8	782.1	761.7	98.8%
Expenses									
Current expenses	557.5	538.5	638.7	604.4	710.6	703.5	780.1	780.8	97.8%
Compensation of employees	384.2	371.2	439.8	421.1	485.6	477.2	532.6	534.0	97.9%
Goods and services	161.0	158.3	186.4	173.2	209.0	217.2	213.8	230.3	101.2%
Depreciation	12.3	8.9	12.5	10.1	13.3	9.0	23.2	16.4	72.5%
Interest, dividends and rent on land	–	0.1	–	–	2.7	–	10.5	–	0.6%
Total expenses	557.5	538.5	638.7	604.4	710.6	703.5	780.1	780.8	97.8%
Surplus/(Deficit)	41.9	64.2	20.0	44.5	1.2	1.4	2.0	(19.1)	
Cash flow statement									
Cash flow from operating activities	51.1	65.2	49.5	80.3	35.9	9.2	32.5	27.0	107.4%
Receipts									
Non-tax receipts	560.5	587.6	638.2	650.9	719.7	688.6	777.0	775.0	100.3%
Sales of goods and services other than capital assets	551.5	572.7	622.4	633.3	705.7	670.1	761.3	759.4	99.8%
Administrative fees	551.5	552.9	622.4	612.6	682.2	648.1	726.5	724.5	98.3%
Sales by market establishment	–	19.7	–	20.7	23.5	21.9	34.9	34.9	166.5%
Other tax receipts	9.0	15.0	15.8	17.7	13.9	18.5	15.7	15.7	122.9%
Transfers received	21.2	–	22.3	–	–	–	–	–	–
Total receipts	581.7	587.6	660.5	650.9	719.7	688.6	777.0	775.0	98.7%
Payment									
Current payments	530.6	522.4	611.0	570.7	683.7	679.4	744.5	748.0	98.1%
Compensation of employees	364.3	367.4	428.6	401.2	473.6	461.8	530.0	520.6	97.5%
Goods and services	165.7	155.0	181.9	169.5	206.9	215.9	203.4	226.8	101.2%
Interest and rent on land	0.5	0.1	0.5	0.0	3.2	1.7	11.0	0.6	15.4%
Total payments	530.6	522.4	611.0	570.7	683.7	679.4	744.5	748.0	98.1%
Net cash flow from investing activities	(31.9)	(16.2)	(64.1)	(22.4)	(134.0)	(15.4)	(88.7)	(15.7)	21.9%
Acquisition of property, plant, equipment and intangible assets	(11.1)	(6.3)	(14.1)	(6.2)	(125.4)	(11.1)	(62.1)	(9.1)	15.4%
Acquisition of software and other intangible assets	(20.9)	(10.0)	(50.0)	(16.2)	(8.7)	(4.6)	(26.6)	(6.6)	35.2%
Proceeds from the sale of property, plant, equipment and intangible assets	–	0.1	–	0.1	–	0.3	–	–	–
Net cash flow from financing activities	–	–	–	–	102.9	–	(1.8)	–	–
Borrowing activities	–	–	–	–	102.9	–	(1.8)	–	–
Net increase/(decrease) in cash and cash equivalents	19.2	49.0	(14.6)	57.9	4.8	(6.2)	(57.9)	11.3	

Table 40.77 South African Civil Aviation Authority statements of historical financial performance, cash flow and financial position

Statement of financial position	Audited		Audited		Audited		Budget	Revised	Average: Outcome/ Budget (%)
	Budget	outcome	Budget	outcome	Budget	outcome	estimate	estimate	
R million	2016/17		2017/18		2018/19		2019/20		2016/17 - 2019/20
Carrying value of assets	110.0	98.1	149.0	109.8	230.5	116.1	295.8	115.3	55.9%
Acquisition of assets	(11.1)	(6.3)	(14.1)	(6.2)	(125.4)	(11.1)	(62.1)	(9.1)	15.4%
Inventory	-	-	-	-	-	1.1	-	-	-
Receivables and prepayments	51.3	61.0	59.3	60.4	58.7	75.4	63.9	62.1	111.0%
Cash and cash equivalents	217.4	248.5	233.8	306.3	311.2	300.1	253.2	311.4	114.8%
Total assets	378.7	407.6	442.1	476.5	600.4	492.7	613.0	488.8	91.7%
Accumulated surplus/(deficit)	266.0	289.8	309.2	332.9	337.3	334.3	326.9	315.2	102.6%
Finance lease	-	-	-	-	102.9	-	101.2	-	-
Trade and other payables	59.3	60.5	73.0	77.8	80.1	78.1	101.9	89.7	97.4%
Provisions	52.2	57.3	60.0	65.7	80.0	80.3	83.0	84.0	104.4%
Derivatives financial instruments	1.2	-	-	-	-	-	-	-	-
Total equity and liabilities	378.7	407.6	442.1	476.5	600.4	492.7	613.0	488.8	91.7%

Statements of estimates of financial performance, cash flow and financial position**Table 40.78 South African Civil Aviation Authority statements of estimates of financial performance, cash flow and financial position**

Statement of financial performance	Revised	Average	Average:	Medium-term estimate			Average	Average:
	estimate	growth	Expenditure/ Total	2020/21	2021/22	2022/23	growth	Expenditure/ Total
R million	2019/20	rate	(%)	2019/20 - 2022/23			rate	(%)
Revenue								
Non-tax revenue	761.7	8.1%	100.0%	822.3	879.6	943.3	7.4%	100.0%
Sale of goods and services other than capital assets	743.1	8.3%	97.0%	804.7	861.1	923.5	7.5%	97.8%
Administrative fees	708.3	7.9%	93.4%	768.5	823.4	884.4	7.7%	93.5%
User fees	111.2	6.3%	14.7%	118.4	124.6	134.6	6.6%	14.4%
Fuel levy	24.6	-0.4%	3.8%	28.4	29.8	31.2	8.3%	3.3%
Passenger safety charges	572.5	8.7%	74.9%	621.7	669.0	718.6	7.9%	75.8%
Sales by market establishment	34.9	18.0%	3.6%	36.2	37.7	39.1	3.9%	4.4%
Other non-tax revenue	18.5	0.6%	3.0%	17.6	18.5	19.8	2.1%	2.2%
Total revenue	761.7	8.1%	100.0%	822.3	879.6	943.3	7.4%	100.0%
Current expenses	780.8	13.2%	100.0%	842.3	904.4	964.4	7.3%	100.0%
Compensation of employees	534.0	12.9%	68.7%	576.8	608.6	650.5	6.8%	67.9%
Goods and services	230.3	13.3%	29.6%	234.2	257.4	272.3	5.7%	28.5%
Depreciation	16.4	22.7%	1.7%	20.8	28.1	31.5	24.2%	2.7%
Interest, dividends and rent on land	-	-100.0%	0.0%	10.6	10.4	10.2	-	0.9%
Total expenses	780.8	13.2%	100.0%	842.3	904.4	964.4	7.3%	100.0%
Surplus/(Deficit)	(19.1)			(20.0)	(24.8)	(21.1)		
Cash flow statement								
Cash flow from operating activities	27.0	-25.4%	295.0%	9.6	11.1	27.9	24.1%	296.0%
Receipts								
Non-tax receipts	775.0	9.7%	100.0%	817.1	874.9	938.0	6.6%	100.0%
Sales of goods and services other than capital assets	759.4	9.9%	97.5%	800.7	857.6	919.9	6.6%	98.0%
Administrative fees	724.5	9.4%	94.0%	764.5	819.9	880.5	6.7%	93.7%
Sales by market establishment	34.9	20.9%	3.6%	36.2	37.7	39.5	4.2%	4.4%
Other tax receipts	15.7	1.5%	2.5%	16.5	17.3	18.1	5.0%	2.0%
Total receipts	775.0	9.7%	100.0%	817.1	874.9	938.0	6.6%	100.0%
Current payments	748.0	12.7%	96.0%	807.5	863.8	910.2	6.8%	100.0%
Compensation of employees	520.6	12.3%	66.7%	564.7	598.2	630.0	6.6%	69.5%
Goods and services	226.8	13.5%	29.1%	231.6	254.6	269.4	5.9%	29.5%
Interest and rent on land	0.6	97.8%	0.1%	11.1	11.0	10.8	168.9%	1.0%
Total payment	748.0	12.7%	100.0%	807.5	863.8	910.2	6.8%	100.0%
Net cash flow from investing activities	(15.7)	-1.1%	100.0%	(175.3)	(38.0)	(21.0)	10.3%	100.0%
Acquisition of property, plant, equipment and intangible assets	(9.1)	12.9%	49.3%	(172.3)	(23.0)	(11.0)	6.5%	67.3%
Acquisition of software and other intangible assets	(6.6)	-13.1%	51.5%	(3.0)	(15.0)	(10.0)	15.0%	32.7%
Net cash flow from financing activities	-	-	-	102.1	(1.8)	(2.0)	-	-
Borrowing Activities	-	-	-	102.1	(1.8)	(2.0)	-	-
Net increase/(decrease) in cash and cash equivalents	11.3	-38.6%	100.0%	(63.6)	(28.8)	4.8	-24.8%	100.0%

Table 40.78 South African Civil Aviation Authority statements of estimates of financial performance, cash flow and financial position

Statement of financial position	Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
				2019/20	2016/17 - 2019/20	2020/21		
R million								
Carrying value of assets	115.3	5.5%	23.6%	269.8	279.7	269.2	32.7%	41.5%
Acquisition of assets	(9.1)	12.9%	-1.7%	(172.3)	(23.0)	(11.0)	6.5%	-9.3%
Receivables and prepayments	62.1	0.6%	13.9%	67.4	72.2	77.5	7.7%	12.6%
Cash and cash equivalents	311.4	7.8%	62.5%	247.9	219.1	224.0	-10.4%	45.9%
Total assets	488.8	6.2%	100.0%	585.1	571.1	570.7	5.3%	100.0%
Accumulated surplus/(deficit)	315.2	2.8%	68.3%	295.2	270.3	249.2	-7.5%	51.5%
Finance lease	–	–	–	102.1	100.2	98.2	–	13.1%
Trade and other payables	89.7	14.0%	16.3%	101.8	114.7	128.3	12.7%	19.6%
Provisions	84.0	13.6%	15.3%	86.0	85.8	95.0	4.2%	15.9%
Total equity and liabilities	488.8	6.2%	100.0%	585.1	571.1	570.7	5.3%	100.0%

Personnel information

Table 40.79 South African Civil Aviation Authority personnel numbers and cost by salary level

Number of posts estimated for 31 March 2020		Number and cost ¹ of personnel posts filled/planned for on funded establishment											Number						
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		2018/19		2019/20		2020/21		2021/22		2022/23		2019/20 - 2022/23							
South African Civil Aviation Authority		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	669	669	574	477.2	0.8	610	534.0	0.9	610	576.8	0.9	610	608.6	1.0	610	650.5	1.1	6.8%	100.0%
1 – 6	99	99	93	59.1	0.6	69	59.5	0.9	69	66.0	1.0	69	85.0	1.2	69	75.0	1.1	8.1%	11.3%
7 – 10	233	233	199	123.2	0.6	243	147.7	0.6	243	158.2	0.7	243	158.1	0.7	243	183.0	0.8	7.4%	39.8%
11 – 12	297	297	250	233.3	0.9	266	255.8	1.0	266	280.3	1.1	266	289.1	1.1	266	310.3	1.2	6.6%	43.6%
13 – 16	34	34	26	42.6	1.6	26	50.9	2.0	26	50.9	2.0	26	53.9	2.1	26	57.9	2.2	4.4%	4.3%
17 – 22	6	6	6	19.0	3.2	6	20.2	3.4	6	21.3	3.6	6	22.5	3.8	6	24.2	4.0	6.1%	1.0%

1. Rand million.

South African Maritime Safety Authority

Selected performance indicators

Table 40.80 South African Maritime Safety Authority performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Past			Current	Projections		
			2016/17	2017/18	2018/19		2019/20	2020/21	2021/22
Percentage of vessels held accountable for pollution per year	Prevent and combat pollution of marine environment by ships	Entity mandate	100%	100%	100%	100%	100%	100%	100%
Number of port state control inspections conducted on international vessels per year	Ensure the safety of life and property at sea		262	347	324	320	340	350	370
Number of flag state surveys completed per year	Ensure the safety of life and property at sea		13 308	16 583	13 291	13 000	14 500	15 000	15 000
Number of port state control inspections conducted on local vessels per year	Ensure the safety of life and property at sea		– ¹	– ¹	– ¹	200	220	230	250
Number of merchant vessels registered on the South African ships registry per year	Ensure the safety of life and property at sea		– ¹	4	5	10	10	10	10
Number of seafarer certificates issued per year	Ensure the safety of life and property at sea		17 232	14 160	14 852	– ²	– ²	– ²	– ²

1. No historical data available.

2. No projections available.

Entity overview

The South African Maritime Safety Authority, established in terms of the South African Maritime Safety Authority Act (1998), is mandated to advance South Africa's maritime interests, including the safety of life and property at sea, and prevent the pollution of the country's marine environment. Over the medium term, the authority will continue to concentrate on cleaning seas, enhancing safety, and combating pollution caused by ships. It aims to inspect 1 060 ports to ensure that reportable marine incidents are minimised.

Expenditure is expected to increase at an average annual rate of 5.5 per cent, from R505.7 million in 2019/20 to

R593 million in 2022/23. An estimated 53.6 per cent (R1.2 billion) of total expenditure over this period is allocated to compensation of employees. The entity generates revenue mainly through levies and user charges. Revenue is expected to increase at an average annual rate of 5.7 per cent, from R508.9 million in 2019/20 to R601.7 million in 2022/23.

Programmes/Objectives/Activities

Table 40.81 South African Maritime Safety Authority expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/Total (%)
	2016/17	2017/18	2018/19				2019/20	2020/21	2021/22		
Administration	29.9	36.1	34.0	39.9	10.2%	8.7%	42.8	45.2	47.7	6.1%	8.0%
Prevent and combat pollution of the marine environment by ships	49.8	57.0	56.4	66.6	10.2%	14.2%	71.3	75.4	79.6	6.1%	13.4%
Ensure the safety of life and property at sea	193.8	220.3	218.2	257.4	9.9%	55.1%	275.6	291.4	307.6	6.1%	51.6%
Promote South Africa's maritime interests	59.7	68.4	99.6	141.8	33.4%	22.1%	141.6	149.7	158.1	3.7%	27.0%
Total	333.1	381.7	408.2	505.7	14.9%	100.0%	531.2	561.7	593.0	5.5%	100.0%

Statements of historical financial performance, cash flow and financial position

Table 40.82 South African Maritime Safety Authority statements of historical financial performance, cash flow and financial position

Statement of financial performance									
R million	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	Average Outcome/Budget (%)
	2016/17	2017/18	2017/18	2018/19	2018/19	2019/20	2019/20	2016/17 - 2019/20	
Revenue									
Non-tax revenue	397.2	395.8	389.7	453.6	415.6	423.7	508.9	508.9	104.1%
Sale of goods and services other than capital assets	389.3	394.0	376.7	448.3	415.6	413.1	506.7	506.7	104.4%
<i>of which:</i>									
Administrative fees	–	1.0	–	2.7	–	1.4	–	–	–
Sales by market establishment	351.2	304.4	284.3	346.0	331.1	322.2	351.4	351.4	100.4%
Other sales	38.1	88.6	92.4	99.6	84.5	89.6	155.3	155.3	117.0%
Other non-tax revenue	7.9	1.8	13.0	5.3	–	10.6	2.2	2.2	86.3%
Total revenue	397.2	395.8	389.7	453.6	415.6	423.7	508.9	508.9	104.1%
Expenses									
Current expenses	380.6	333.1	389.7	381.7	414.2	408.2	505.7	505.7	96.4%
Compensation of employees	193.9	179.1	181.5	202.6	229.9	219.9	259.4	259.1	99.5%
Goods and services	186.7	154.0	208.2	169.8	175.2	178.5	236.0	236.4	91.6%
Depreciation	–	–	–	9.1	9.1	9.7	10.2	10.3	150.4%
Interest, dividends and rent on land	–	–	–	0.2	–	0.1	–	–	–
Total expenses	380.6	333.1	389.7	381.7	414.2	408.2	505.7	505.7	96.4%
Surplus/(Deficit)	16.7	62.7	–	71.9	1.5	15.5	3.2	3.2	
Cash flow statement									
Cash flow from operating activities	26.2	43.4	12.8	27.5	22.1	28.8	11.6	10.9	152.1%
Receipts									
Non-tax receipts	392.4	396.9	399.3	414.4	430.3	432.6	502.1	508.9	101.7%
Sales of goods and services other than capital assets	384.6	396.2	385.5	409.1	430.3	422.2	499.9	506.7	102.0%
Administrative fees	12.3	17.0	13.8	2.7	–	–	–	–	75.6%
Sales by market establishment	330.9	307.2	280.9	306.8	345.8	332.6	344.7	351.4	99.7%
Other sales	41.3	72.0	90.8	99.6	84.5	89.6	155.3	155.3	112.0%
Other tax receipts	7.9	0.6	13.9	5.3	–	10.4	2.2	2.2	77.6%
Total receipts	392.4	396.9	399.3	414.4	430.3	432.6	502.1	508.9	101.7%
Payment									
Current payments	366.2	353.5	386.5	386.9	408.3	403.8	490.5	498.0	99.4%
Compensation of employees	193.9	179.1	181.5	201.3	229.9	219.9	259.4	259.1	99.4%
Goods and services	172.3	174.4	205.0	185.4	178.4	183.8	231.1	238.9	99.5%
Interest and rent on land	–	–	–	0.2	–	0.1	–	–	–
Total payments	366.2	353.5	386.5	386.9	408.3	403.8	490.5	498.0	99.4%

Table 40.82 South African Maritime Safety Authority statements of historical financial performance, cash flow and financial position

Cash flow statement									Average: Outcome/ Budget (%)
	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	
R million	2016/17		2017/18		2018/19		2019/20		2016/17 - 2019/20
Net cash flow from investing activities	(17.1)	(8.0)	(5.7)	(7.9)	(16.1)	(8.2)	(16.5)	(16.5)	73.5%
Acquisition of property, plant, equipment and intangible assets	(13.7)	(5.9)	(3.2)	(7.8)	(14.8)	(8.2)	(8.7)	(8.7)	75.6%
Acquisition of software and other intangible assets	(3.4)	(2.3)	(2.4)	(0.2)	(1.3)	–	(7.7)	(7.7)	68.4%
Other flows from investing activities	–	0.1	–	0.0	–	–	–	–	–
Net increase/(decrease) in cash and cash equivalents	9.1	35.3	7.2	19.6	5.9	20.6	(4.9)	(5.6)	
Statement of financial position									
Carrying value of assets	30.9	33.7	41.0	30.8	36.6	29.2	42.8	42.6	90.1%
Acquisition of assets	(13.7)	(5.9)	(3.2)	(7.8)	(14.8)	(8.2)	(8.7)	(8.7)	75.6%
Inventory	0.2	0.4	0.4	0.3	0.3	0.3	0.3	0.3	105.6%
Receivables and prepayments	36.4	36.4	19.9	71.0	56.8	59.5	47.5	47.4	133.4%
Cash and cash equivalents	10.4	43.6	46.2	63.2	69.1	83.7	81.3	80.6	131.0%
Total assets	77.9	114.1	107.5	165.2	162.8	172.7	171.9	170.9	119.8%
Accumulated surplus/(deficit)	(30.2)	(10.6)	(10.6)	61.8	65.0	77.3	68.1	68.1	212.9%
Capital and reserves	1.7	1.7	1.7	0.1	0.1	0.1	0.1	0.1	57.4%
Capital reserve fund	3.4	3.2	4.7	–	–	0.4	–	–	44.7%
Trade and other payables	45.2	73.2	59.3	56.8	48.5	58.1	51.8	51.7	117.1%
Provisions	57.7	46.5	52.4	45.6	48.2	35.7	50.9	50.9	85.4%
Derivatives financial instruments	–	–	–	0.9	1.0	1.0	1.0	0.1	102.1%
Total equity and liabilities	77.9	114.1	107.5	165.2	162.8	172.7	171.9	170.9	119.8%

Statements of estimates of financial performance, cash flow and financial position**Table 40.83 South African Maritime Safety Authority statements of estimates of financial performance, cash flow and financial position**

Statement of financial performance								
	Revised estimate	Average growth rate (%)	Average: Expen- diture/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expen- diture/ Total (%)
R million	2019/20		2016/17 - 2019/20	2020/21	2021/22	2022/23		2019/20 - 2022/23
Revenue								
Non-tax revenue	508.9	8.7%	100.0%	538.5	570.2	601.7	5.7%	100.0%
Sale of goods and services other than capital assets	506.7	8.7%	98.9%	535.3	567.0	598.5	5.7%	99.5%
<i>Sales by market establishment</i>	<i>351.4</i>	<i>4.9%</i>	<i>74.6%</i>	<i>373.3</i>	<i>395.7</i>	<i>417.6</i>	<i>5.9%</i>	<i>69.3%</i>
<i>Other sales</i>	<i>155.3</i>	<i>20.6%</i>	<i>24.0%</i>	<i>162.1</i>	<i>171.4</i>	<i>180.9</i>	<i>5.2%</i>	<i>30.2%</i>
Other non-tax revenue	2.2	6.1%	1.1%	3.1	3.1	3.1	13.3%	0.5%
Total revenue	508.9	8.7%	100.0%	538.5	570.2	601.7	5.7%	100.0%
Current expenses	505.7	14.9%	100.0%	531.2	561.7	593.0	5.5%	100.0%
Compensation of employees	259.1	13.1%	53.0%	283.5	307.1	326.3	8.0%	53.6%
Goods and services	236.4	15.3%	45.3%	236.1	242.3	253.9	2.4%	44.3%
Depreciation	10.3	–	1.7%	11.6	12.2	12.8	7.7%	2.1%
Total expenses	505.7	14.9%	100.0%	531.2	561.7	593.0	5.5%	100.0%
Surplus/(Deficit)	3.2			7.3	8.5	8.7		
Cash flow statement								
Cash flow from operating activities	10.9	-36.9%	297.9%	(4.4)	3.8	4.9	22.6%	299.0%
Receipts								
Non-tax receipts	508.9	8.6%	100.0%	538.5	570.2	601.7	5.7%	100.0%
Sales of goods and services other than capital assets	506.7	8.5%	98.9%	535.3	567.0	598.5	5.7%	99.5%
<i>Sales by market establishment</i>	<i>351.4</i>	<i>4.6%</i>	<i>74.3%</i>	<i>373.3</i>	<i>395.7</i>	<i>417.6</i>	<i>5.9%</i>	<i>69.3%</i>
<i>Other sales</i>	<i>155.3</i>	<i>29.2%</i>	<i>23.4%</i>	<i>162.1</i>	<i>171.4</i>	<i>180.9</i>	<i>5.2%</i>	<i>30.2%</i>
Other tax receipts	2.2	49.4%	1.1%	3.1	3.1	3.1	13.3%	0.5%
Total receipts	508.9	8.6%	100.0%	538.5	570.2	601.7	5.7%	100.0%
Current payments	498.0	12.1%	101.2%	542.9	566.4	596.8	6.2%	100.0%
Compensation of employees	259.1	13.1%	52.9%	283.5	307.1	326.3	8.0%	53.3%
Goods and services	238.9	11.1%	48.3%	259.4	259.2	270.5	4.2%	46.7%
Total payment	498.0	12.1%	100.0%	542.9	566.4	596.8	6.2%	100.0%
Net cash flow from investing activities	(16.5)	27.1%	100.0%	(21.9)	(17.9)	(17.9)	2.8%	100.0%
Acquisition of property, plant, equipment and intangible assets	(8.7)	14.2%	81.1%	(17.0)	(17.0)	(17.0)	24.7%	80.0%
Acquisition of software and other intangible assets	(7.7)	50.8%	19.3%	(4.9)	(0.9)	(0.9)	-50.3%	20.0%
Net increase/(decrease) in cash and cash equivalents	(5.6)	-154.1%	100.0%	(26.3)	(14.1)	(13.0)	32.5%	100.0%

Table 40.83 South African Maritime Safety Authority statements of estimates of financial performance, cash flow and financial position

Statement of financial position	Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/Total (%)
				2019/20	2020/21	2021/22		
R million								
Carrying value of assets	42.6	8.1%	22.5%	52.9	58.6	63.7	14.4%	29.5%
Acquisition of assets	(8.7)	14.2%	-4.9%	(17.0)	(17.0)	(17.0)	24.7%	-8.1%
Inventory	0.3	-11.9%	0.2%	0.3	0.3	0.3	-	0.2%
Receivables and prepayments	47.4	9.2%	34.3%	51.2	54.2	57.2	6.5%	28.5%
Cash and cash equivalents	80.6	22.7%	43.0%	71.2	74.8	80.3	-0.1%	41.8%
Total assets	170.9	14.4%	100.0%	175.6	187.9	201.5	5.6%	100.0%
Accumulated surplus/(deficit)	68.1	-286.1%	28.2%	75.5	84.0	92.5	10.7%	43.4%
Capital and reserves	0.1	-57.0%	0.4%	0.1	0.1	0.1	-	0.1%
Trade and other payables	51.7	-10.9%	40.6%	58.4	61.1	64.2	7.5%	32.0%
Provisions	50.9	3.0%	29.7%	41.6	42.7	44.7	-4.2%	24.6%
Derivatives financial instruments	0.1	-	0.3%	-	-	-	-100.0%	0.0%
Total equity and liabilities	170.9	14.4%	100.0%	175.6	187.9	201.5	5.6%	100.0%

Personnel information**Table 40.84 South African Maritime Safety Authority personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2020		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Number					
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate									Average growth rate (%)	Average: Salary level/Total (%)				
		2018/19		Unit cost	2019/20		Unit cost	2020/21			2021/22			2022/23					2019/20 - 2022/23			
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
South African Maritime Safety Authority	354	354	310	219.9	0.7	354	259.1	0.7	346	283.5	0.8	350	307.1	0.9	350	326.3	0.9			8.0%	100.0%	
Salary level																						
1-6	94	94	82	17.3	0.2	94	21.1	0.2	72	18.8	0.3	72	20.2	0.3	72	21.5	0.3			0.6%	22.1%	
7-10	131	131	109	60.2	0.6	131	71.6	0.5	142	85.5	0.6	146	94.5	0.6	146	100.4	0.7			12.0%	40.4%	
11-12	72	72	62	58.2	0.9	72	71.5	1.0	76	82.9	1.1	76	88.9	1.2	76	94.3	1.2			9.7%	21.4%	
13-16	55	55	56	81.3	1.5	55	88.7	1.6	54	89.7	1.7	54	96.4	1.8	54	102.5	1.9			4.9%	15.5%	
17-22	2	2	1	2.8	2.8	2	6.2	3.1	2	6.6	3.3	2	7.1	3.6	2	7.6	3.8			6.7%	0.6%	

1. Rand million.

◀ 2020 ▶
BUDGET

ESTIMATES OF NATIONAL
EXPENDITURE



national treasury

Department:
National Treasury
REPUBLIC OF SOUTH AFRICA